

**2011-12
Revenue Manual**

April 25, 2011

HONORABLE MAYOR, CITY COUNCIL AND CITY MANAGER:

This document reflects the 2011-2012 Revenue Estimates of the City of Independence, historical revenue data, analytical comparisons, and detailed information regarding the City's major revenue sources.

A great deal of effort is expended in an attempt to make the revenue estimates as accurate as possible. Various economic indicators are reviewed and evaluated with regard to the impact that they might have on Independence. Those economic indicators include, but are not limited to, CPI index (measure of inflation), unemployment, inventory levels, and growth in retail sales regionally and nationally. Numerous publications are monitored continuously, looking for indications from analysts as to what is happening and will happen in the economy.

In many cases, actual numbers are provided from outside agencies like assessed real property values, grant amounts, rate changes, new major businesses opening, etc. In many other cases, estimates are based on criteria that can change dramatically from one year to the next. One example is the natural fluctuations in weather. Fuel costs during the peak heating and cooling seasons have a dramatic impact on utilities serving Independence residents. Also, precipitation may also have a significant impact on revenues of the Water and General Funds.

In addition to gathering and analyzing data, actual data for the period up to and including March 2011 are utilized. Also, information received from various department directors, key personnel, and individuals from other organizations that generate or impact City revenues is employed. Where future revenues can be predicted by past history, five years or more of accumulated data are analyzed with regression analysis and other forms of statistical analysis. The above-mentioned methods are combined to arrive at the best estimates possible.

This process has proven very effective in past years with variances from original estimates typically falling in the area of 3%. For example, original budgeted revenue in the General Fund for the fiscal year ended June 30, 2010 was \$70,619,629 and actual revenue was \$68,972,557 or a -2.30% variance of \$1,647,072.

In the current fiscal year, original revenue estimates for the General Fund were \$71,542,616. Through February, these had been modified by Council action to \$71,561,263. Given the current revised estimated revenues of \$74,994,850, the projected variance from the amended revenue budget is \$3,433,587 or 4.8%. This is due in part to settlements received from the cellular telephone companies for telephone franchise fees.

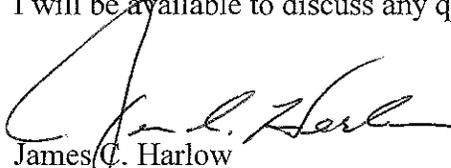
Considering that estimated revenues are the foundation upon which the operating budget is built, this kind of accuracy is critical to the financial health and proper management of the City.

The following summary reflects original and revised estimates of total revenue by fund for fiscal year 2010-2011 and projections for fiscal year 2011-2012:

Fund	2010-11				2011-12 Projected Budget	Chg. Orig. to Proj.
	Original Estimate	Current Projection	Inc./(Dcr.) Orig. Est.	Percent Change		
General Fund	\$71,542,616	\$74,994,850	\$3,452,234	4.8%	\$73,820,654	3.2%
Tourism	1,006,400	1,282,382	275,982	27.4%	1,287,200	27.9%
CDBG	818,019	818,091	72	0.0%	775,000	-5.3%
HOME	487,038	487,038	0	0.0%	464,717	-4.6%
Grants	900,087	3,609,000	2,708,913	301.0%	1,430,619	58.9%
Street Sales Tax	7,656,964	7,585,533	-71,431	-0.9%	7,409,446	-3.2%
Parks Sales Tax	4,434,802	4,364,017	-70,785	-1.6%	4,291,624	-3.2%
Storm Water Sales Tax	2,252,872	3,802,837	1,549,965	68.8%	3,715,124	64.9%
Police Sales Tax	2,042,786	2,015,333	-27,453	-1.3%	1,972,808	-3.4%
Fire Sales Tax	1,921,291	1,897,908	-23,383	-1.2%	1,854,312	-3.5%
License Surcharge	463,400	458,700	-4,700	-1.0%	510,540	10.2%
Power & Light	134,595,830	137,810,160	3,214,330	2.4%	141,474,890	5.1%
Sanitary Sewer	16,980,435	17,178,700	198,265	1.2%	18,409,817	8.4%
Water	24,451,700	23,868,321	-583,379	-2.4%	25,425,420	4.0%
Central Garage	2,087,771	2,100,400	12,629	0.6%	2,169,893	3.9%
StayWell Workers' Compensation	17,918,300	20,611,316	2,693,016	15.0%	21,198,529	18.3%
Pharmacy Benefit	2,161,866	2,163,866	2,000	0.1%	2,279,973	5.5%
	0	0	0			
Total	\$291,722,177	\$305,048,452	\$13,326,275	4.6%	\$308,490,566	5.7%

As indicated above, overall revenues for the City are increasing 5.7%. The increase in the Storm Water Sales Tax Fund is due to the renewal of the sales tax in August 2010. Other contributors to the overall increase are additional premiums being paid in the Staywell Fund, as well as additional anticipated guest taxes being received in the Tourism Fund due to the opening of a new hotel in late 2011.

I will be available to discuss any questions you may have regarding this information.



James C. Harlow
Director of Finance & Administration

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I. Introduction

REVENUE MANUAL PURPOSE

This Revenue Manual was created to provide information and understanding regarding the sources, authority and amounts of revenue received by the City of Independence. The manual is updated as of the printing date with changes in the laws, rates, and sources pertaining to revenue.

CITY REVENUE POLICY

Beginning early in each calendar year, City personnel compile the proposed budget based on anticipated service needs, program objectives, and considering estimated revenues. This process attempts to identify expected services, programs, and projected improvements needed by the community and compares these needs with the anticipated available revenue. The revenue component of the proposed budget must include an identification of the various revenue sources to be used in funding municipal services, and the forecast of estimated revenue each source will produce.

The changing economic conditions locally and nationally may cause changes in the proposed budget. A continuation of services provided by the municipality will depend on how quickly management recognizes these changes and reacts to them. Therefore, the City's proposed budget is always based on the most current economic information available and an analysis as to how this will impact the City's revenue.

REVENUE MANUAL CONTENTS

Section II contains a comparison of original and revised estimated revenues for the current fiscal year, as well as actual revenue for the four prior years.

Section III contains descriptive information of each revenue source. Following is a summary of the information provided in the order it appears on the form:

Revenue Source: The standard identifying title as it appears in the City's Chart of Accounts.

Authorization: A law or an administrative policy which authorizes the City to collect a specific amount of revenue from a specific source.

Account and Distribution of Revenue: Monies are designated to the various funds (General, Power & Light, etc.) and the account code designates the revenue account.

Description, Rate, Legal Limit: An explanation of why the revenue source exists and what services the City provides in exchange for the receipts. The charges assessed for various services, or the formula used to generate any given revenue are explained, as well as any applicable legal limits.

Projection: The method used to estimate revenue.

SUMMARY

Each new year brings with it the challenge of meeting seemingly limitless needs and expectations for City services with limited resources. As these needs increase, it becomes even more important to estimate revenues with maximum possible accuracy. Finance Department staff have done thorough research, analysis and interviewing to attempt to make the revenue estimates portrayed herein the most accurate possible given the numerous unknown, variable and volatile criteria involved.

II. Fund Revenue Summary

City of Independence, Missouri
 2011-12 Operating Budget
Revenue Summary
 For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2010-11			Current Estimate	2011-12		%Chg. Curr Est to Prop.
		2009-10 Actual	Original Budget	Actual Rev. For 9 Months		Est. Revenue For 3 Months	Proposed Budget	
General Fund								
Property Taxes								
2-3011	Real Estate	7,224,258	7,140,000	7,454,802	-17,802	7,437,000	7,403,484	-0.5%
2-3013	R.R. & Other Utility	27,958	33,500	31,864	394	32,258	33,500	3.9%
	Total Property Taxes	7,252,216	7,173,500	7,486,666	-17,408	7,469,258	7,436,984	-0.4%
Sales and Use Taxes								
2-3041	Local Option Sales Tax	15,832,685	16,317,487	11,561,850	4,047,720	15,609,570	16,268,536	4.2%
2-3042	Cigarette Tax	454,533	530,000	352,904	131,096	484,000	490,000	1.2%
2-3044	Local Option Use Tax	0	0	0	0	0	0	
	Total Sales and Use Taxes	16,287,218	16,847,487	11,914,754	4,178,816	16,093,570	16,758,536	4.1%
Utility Franchise Fees								
2-3052	Water	17,517	22,000	18,797	4,407	23,204	22,000	-5.2%
2-3053	Gas	4,520,059	5,750,000	4,069,853	1,280,147	5,350,000	6,000,000	12.1%
2-3054	Telephone	7,062,890	4,975,000	8,380,192	1,055,237	9,435,429	5,000,000	-47.0%
2-3055	Electricity	418,189	409,000	332,123	97,990	430,113	425,000	-1.2%
2-3057	Cable Television	637,052	628,000	461,082	157,918	619,000	601,000	-2.9%
	Total Utility Franchise Fees	12,655,707	11,784,000	13,262,047	2,595,699	15,857,746	12,048,000	-24.0%
Payments in Lieu of Taxes								
2-3281	Power & Light In Lieu of Taxes	10,838,548	12,703,428	9,612,648	2,856,788	12,469,436	13,494,227	8.2%
2-3282	Water Service In Lieu of Taxes	1,898,396	2,204,209	1,613,401	530,589	2,143,990	2,335,896	9.0%
2-3283	Sanitary Sewer In Lieu of Taxes	1,488,303	1,637,771	1,255,111	434,889	1,690,000	1,790,000	5.9%
	Total Pymt. in Lieu of Taxes	14,225,248	16,545,408	12,481,160	3,822,266	16,303,426	17,620,123	8.1%
	Total Taxes	50,420,389	52,350,395	45,144,627	10,579,373	55,724,000	53,863,643	-3.3%

City of Independence, Missouri
 2011-12 Operating Budget
Revenue Summary
 For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2010-11			2011-12		%Chg. Curr Est to Prop.	
		2009-10 Actual	Original Budget	Actual Rev. For 9 Months	Est. Revenue For 3 Months	Current Estimate		Proposed Budget
Business Licenses and Permits								
2-3101	Occupation Licenses	1,219,005	1,330,000	712,881	606,119	1,319,000	1,389,000	5.3%
2-3102	Liquor Licenses	107,436	100,000	10,190	89,769	99,959	107,000	7.0%
2-3103	Bld. Trades Licenses and Exams	117,768	150,000	102,659	-2,659	100,000	141,000	41.0%
2-3104	Fin-Other License/Permits	50,232	50,000	36,938	12,518	49,456	50,000	1.1%
2-3108	Building Permits, Com.Develop.	525,663	625,000	506,597	93,403	600,000	644,000	7.3%
2-3109	Construction Permits, Pub.Works	130,409	260,000	106,217	73,783	180,000	230,000	27.8%
2-3120	Nursing Home Permits	350	850	750	206	956	750	-21.5%
2-3121	Day Care Permits	2,877	5,997	6,878	3,247	10,125	6,817	-32.7%
2-3122	Food Handler's Permits	159,044	154,713	79,380	25,620	105,000	105,000	0.0%
2-3123	Massage Therapist Appl	5,285	4,040	4,340	579	4,919	3,620	-26.4%
2-3124	Other Food Permits	77,767	127,840	140,227	33,016	173,243	136,740	-21.1%
2-3125	Ambulance Permits & Licenses	40,834	40,000	21,618	8,839	30,457	37,000	21.5%
2-3126	Plan Reviews - Health Dept.	3,900	900	900	152	1,052	3,000	185.2%
	Total Bus. Lic. & Permits	2,440,570	2,849,340	1,729,575	944,592	2,674,167	2,853,927	6.7%
Non-Business Licenses and Permits								
2-3151	Motor Vehicle Licenses	482,140	500,000	494,760	-28,848	465,912	500,000	7.3%
	Total Licenses and Permits	2,922,711	3,349,340	2,224,335	915,744	3,140,079	3,353,927	6.8%
Grants-								
Federal Government Grants								
2-3210	Emergency Mgmt. Assist.	0	0	0	0	0	0	
2-3211	Public Health Nursing	0	0	0	0	0	0	
2-3212	Community Health Ed	0	0	0	0	0	0	
2-3218	Dial-A-Ride	25,393	25,393	0	20,648	20,648	25,393	23.0%
2-3219	Other	93	0	0	0	0	0	
	Total Federal Grants	25,486	25,393	0	20,648	20,648	25,393	23.0%

City of Independence, Missouri
2011-12 Operating Budget
Revenue Summary
For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2009-10 Actual	2010-11			Current Estimate	2011-12 Proposed Budget	%Chg. Curr Est to Prop.
			Original Budget	Actual Rev. For 9 Months	Est. Revenue For 3 Months			
State Government Grants								
2-3241	Financial Institutions Tax	15,669	45,000	28,410	123	28,533	30,000	5.1%
2-3242	Gasoline Tax	3,171,508	3,350,000	2,365,127	846,776	3,211,903	3,245,000	1.0%
2-3243	Motor Vehicle License Fees	491,164	625,000	347,976	172,024	520,000	600,000	15.4%
2-3244	Motor Vehicle Sales Tax	599,398	750,000	484,521	200,479	685,000	750,000	9.5%
2-3250	Other	0	0	0	0	0	0	
	Total State Grants	4,277,738	4,770,000	3,226,034	1,219,402	4,445,436	4,625,000	4.0%
Other Sources								
2-3272	Jackson County Drug Task Force	458,231	495,486	432,045	143,955	576,000	570,500	-1.0%
2-3274	Jackson County Dare Program	294,363	228,134	178,791	0	178,791	178,791	0.0%
2-3275	Mid Am Reg Council	25,000	25,000	18,750	5,906	24,656	25,000	1.4%
2-3279	Other Misc. Grants	0	96,200	0	40,759	40,759	0	-100.0%
	Total Other Sources	777,594	844,820	629,586	190,620	820,206	774,291	-5.6%
	Total Grants	5,080,818	5,640,213	3,855,620	1,430,670	5,286,290	5,424,684	2.6%
Charges for Services								
General Government								
2-3302	Planning & Zoning Fees	15,873	11,000	11,093	2,990	14,083	9,200	-34.7%
2-3303	Board Of Adjustment Fees	1,700	3,000	2,460	705	3,165	3,000	-5.2%
2-3304	Sale Of Maps, Books, Plans	8,943	15,000	3,202	4,606	7,808	12,000	53.7%
2-3305	Sale Of Police Reports	31,715	25,000	28,226	6,247	34,473	29,500	-14.4%
2-3306	Sale Of Fire Reports	39	300	290	80	370	500	35.1%
2-3307	Computer Service Charges	2,258	0	150	0	150	0	-100.0%
Health								
2-3311	Animal Shelter Fees	107,220	115,490	83,073	27,044	110,117	114,990	4.4%
2-3312	Animal Id Tags	21,845	23,000	14,711	5,794	20,505	21,000	2.4%
2-3313	Other Health Programs	1,985	3,150	3,300	1,488	4,788	2,250	-53.0%

City of Independence, Missouri
2011-12 Operating Budget
Revenue Summary

For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2010-11			Current Estimate	2011-12		%Chg. Curr Est to Prop.
		2009-10 Actual	Original Budget	Actual Rev. For 9 Months		Est. Revenue For 3 Months	Proposed Budget	
Public Safety								
2-3316	Reimb. For Police Services	5,539	3,500	8,628	1,268	9,896	7,000	-29.3%
2-3317	School Resource Officers	484,349	457,538	327,683	142,317	470,000	499,679	6.3%
2-3318	Alarm Charges - Police	28,625	31,600	-750	7,068	6,318	25,000	295.7%
2-3319	Alarm Charges - Fire	900	3,000	2,000	343	2,343	2,000	-14.6%
Recreation								
2-3322	Program Fees	87,423	63,150	50,657	16,222	66,879	64,000	-4.3%
2-3323	Concessions	5,465	7,000	3,375	1,765	5,140	7,000	36.2%
2-3326	Pool Fees	0	0	0	0	0	0	
2-3327	Center Fees/Club Memberships	40,703	28,000	24,160	6,417	30,577	28,000	-8.4%
2-3329	Facility Rentals	109,033	75,684	67,370	22,497	89,867	56,700	-36.9%
National Frontier Trails Museum								
2-3331	NFTM-Admissions	55,367	53,000	32,804	16,911	49,715	54,000	8.6%
2-3332	NFTM-Gift Shop	27,408	27,000	19,047	8,419	27,466	28,000	1.9%
Cemetery								
2-3341	Sale Of Cemetery Lots	0	7,000	3,150	1,481	4,631	3,250	-29.8%
2-3342	Sale Of Monument Bases	2,413	3,000	2,735	775	3,510	3,500	-0.3%
2-3343	Grave Opening Charges	29,800	50,000	33,700	12,522	46,222	47,000	1.7%
Other Charges								
2-3392	Sale Of Street Signs	1,787	1,000	-47	210	163	300	84.0%
2-3393	Special Assessments	169,171	165,000	170,522	45,552	216,074	170,000	-21.3%
2-3396	Sale Of Recycled Material	7,005	16,000	15,885	4,738	20,623	16,000	-22.4%
2-3397	Solid Waste Disp Fees	108,002	80,000	62,464	24,759	87,223	80,000	-8.3%
2-3398	Miscellaneous Charges	658,099	500,000	607,267	279,153	886,420	676,124	-23.7%
Total Charges for Services		2,012,664	1,767,412	1,577,155	641,371	2,218,526	1,959,993	-11.7%

City of Independence, Missouri
2011-12 Operating Budget
Revenue Summary

For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2010-11			Current Estimate	2011-12		%Chg. Curr Est to Prop.
		2009-10 Actual	Original Budget	Actual Rev. For 9 Months		Est. Revenue For 3 Months	Proposed Budget	
Fines and Court Costs								
2-3401	Fines & Forfeitures	3,891,428	4,060,374	2,797,900	1,167,323	3,965,223	4,162,694	5.0%
2-3402	Court Costs	467,721	403,964	319,914	96,281	416,195	403,964	-2.9%
2-3403	Police Training	63,982	61,718	43,660	14,634	58,294	61,718	5.9%
2-3404	Domestic Violence	64,147	61,718	43,955	13,792	57,747	61,718	6.9%
2-3405	Dwi/Drug	23,475	26,760	14,925	6,497	21,422	26,760	24.9%
	Total Fines & Court Costs	4,510,754	4,614,534	3,220,354	1,298,527	4,518,881	4,716,854	4.4%
Interest Income								
2-3411	Interest	7,394	6,600	3,760	1,825	5,585	4,200	-24.8%
2-3412	Special Assessments - Interest	621	500	0	0	0	500	
2-3413	Interest - Other	96,650	60,000	67,789	20,090	87,879	85,000	-3.3%
	Total Interest Income	104,665	67,100	71,549	21,915	93,464	89,700	-4.0%
2-3421	Interfund Chgs. For Supp. Serv.	3,580,384	3,421,877	2,566,408	876,973	3,443,381	3,943,428	14.5%
Other Revenue								
2-3431	Sale Of Land	0	0	600	0	600	2,000	233.3%
2-3432	Sale Of Fixed Assets	21,257	35,000	114,915	16,008	130,923	124,400	-5.0%
2-3433	Rents	157,816	111,000	132,936	24,904	157,840	155,000	-1.8%
2-3434	Damage Claims	585	5,000	2,749	293	3,042	2,000	-34.3%
2-3435	Contributions	47,965	5,670	33,934	2,476	36,410	10,000	-72.5%
2-3439	Cash Over/Short	261	0	-144	0	-144	0	
2-3440	Discounts Taken	99	75	19	16	35	25	-28.6%
2-3449	Misc. Non-Operating Revenue	112,188	175,000	214,468	27,055	241,523	175,000	-27.5%
	Total Other Revenue	340,172	331,745	499,477	70,752	570,229	468,425	-17.9%
	Total General Fund Revenues	\$68,972,557	\$71,542,616	\$59,159,525	\$15,835,325	\$74,994,850	\$73,820,654	-1.6%

City of Independence, Missouri
 2011-12 Operating Budget
Revenue Summary
 For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2010-11			Current Estimate	2011-12		%Chg. Curr Est to Prop.
		2009-10 Actual	Original Budget	Actual Rev. For 9 Months		Est. Revenue For 3 Months	Proposed Budget	
Power and Light Fund								
	Operating Revenue							
20-4010	Electric Service Charges	109,990,545	130,354,000	98,691,775	36,584,225	135,276,000	138,539,000	2.4%
20-4600	Other Operating Revenue	1,174,663	1,628,000	1,099,153	476,847	1,576,000	1,697,000	7.7%
20-4700	Change in Unbilled Revenue	3,429,768	1,760,000	-5,583,110	5,583,110	0	-62,000	
	Total Operating Revenue	114,594,976	133,742,000	94,207,818	42,644,182	136,852,000	140,174,000	2.4%
20-3421	Interfund Charges	707,880	813,900	540,379	273,521	813,900	1,282,200	57.5%
20-3411	Interest Income	27,098	39,930	139,867	4,393	144,260	18,690	-87.0%
20-4900	Other Revenues, Net	-558,042	0	-418,193	418,193	0	0	
	Total Revenues	\$114,771,912	\$134,595,830	\$94,469,871	\$43,340,289	\$137,810,160	\$141,474,890	2.7%
Sanitary Sewer Fund								
	Operating Revenue							
30-3109	Construction Permits, Pub.Works	0	25,000	0	10,000	10,000	15,000	50.0%
30-4010	Residential	9,733,714	11,195,477	7,367,667	2,546,303	9,913,970	10,786,342	8.8%
30-4110	Commercial Base	3,875,660	4,135,088	2,983,546	1,031,964	4,015,510	4,178,325	4.1%
30-4120	Commercial Surcharge	694,061	638,713	686,584	195,516	882,100	926,248	5.0%
30-4130	Regulatory Compliance Base	0	0	1,053,987	395,613	1,449,600	1,585,872	9.4%
30-4430	Contract Services	296,278	246,000	172,624	88,876	261,500	262,000	0.2%
30-4570	Intermunicipal Agreements	456,559	467,000	329,669	157,331	487,000	487,000	0.0%
30-4600	Other Operating Revenue	151,985	255,357	109,242	30,758	140,000	150,000	7.1%
30-4700	Change in Unbilled Revenue	62,755	0	-75,396	75,396	0	0	
	Total Operating Revenue	15,271,012	16,962,635	12,627,923	4,531,757	17,159,680	18,390,787	7.2%
	Non-Operating Revenue							
30-3411	Interest Income	24,935	17,800	7,615	1,405	9,020	9,030	0.1%
30-4900	Other Revenues, Net	21,998	0	7,713	2,287	10,000	10,000	0.0%
	Total Revenues	\$15,317,945	\$16,980,435	\$12,643,251	\$4,535,449	\$17,178,700	\$18,409,817	7.2%

City of Independence, Missouri
 2011-12 Operating Budget
Revenue Summary
 For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2010-11			Current Estimate	2011-12		%Chg. Curr Est to Prop.
		2009-10 Actual	Original Budget	Actual Rev. For 9 Months		Est. Revenue For 3 Months	Proposed Budget	
Water Fund								
	Operating Revenue							
40-4010	Residential Sales	9,403,985	11,400,000	8,129,997	2,570,003	10,700,000	11,663,000	9.0%
40-4110	Commercial Sales	2,404,953	3,000,000	2,223,731	476,269	2,700,000	2,943,000	9.0%
40-4130	Industrial Sales	407,313	406,000	332,277	107,723	440,000	479,600	9.0%
40-4400	Public Authority Sales	297,218	325,000	205,354	114,646	320,000	348,800	9.0%
40-4410	Private Fire Protection	94,424	105,000	103,321	686,679	790,000	790,000	0.0%
40-4420	Public Fire Protection	791,226	780,000	592,055	-488,734	103,321	112,620	9.0%
40-4550	Sales for Resale	6,302,495	6,320,000	4,931,955	1,868,045	6,800,000	7,412,000	9.0%
40-4600	Other Operating Revenue	332,257	450,000	251,417	98,583	350,000	381,500	9.0%
40-4700	Change in Unbilled Revenue	100,551	0	-313,467	313,467	0	0	
	Total Operating Revenue	20,134,422	22,786,000	16,456,640	5,746,681	22,203,321	24,130,520	8.7%
40-3421	Interfund Charges	1,747,115	1,660,600	1,325,914	334,686	1,660,600	1,293,000	-22.1%
40-3411	Interest Income	4,710	5,100	6,257	-1,857	4,400	1,900	-56.8%
40-3440	Other Revenues, Net	20,600	0	29,073	-29,073	0	0	
	Total Revenues	\$21,906,847	\$24,451,700	\$17,817,884	\$6,050,437	\$23,868,321	\$25,425,420	6.5%

Tourism Fund								
4-3043	Transient Guest Tax	988,984	988,000	803,673	283,827	1,087,500	1,250,000	14.9%
4-3413	Interest and Penalties	0	0	0	0	0	0	
4-3219	Federal Grant - Other	0	0	0	0	0	0	
4-3250	State Grant - Other	219,772	0	35,051	123,375	158,426	0	-100.0%
4-3398	Miscellaneous Charges	650	500	0	500	500	0	-100.0%
4-3411	Interest Income	1,678	2,100	1,384	416	1,800	2,200	22.2%
4-3449	Misc. Non-Operating Revenue	34,156	15,800	3,700	30,456	34,156	35,000	2.5%
	Total Revenues	\$1,245,240	\$1,006,400	\$843,808	\$438,574	\$1,282,382	\$1,287,200	0.4%

City of Independence, Missouri
 2011-12 Operating Budget
Revenue Summary
 For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2009-10 Actual	2010-11		Est. Revenue For 3 Months	Current Estimate	2011-12 Proposed Budget	%Chg. Curr Est to Prop.
			Original Budget	Actual Rev. For 9 Months				
Street Improvements Sales Tax Fund								
11-3041	Sales Tax	7,452,606	7,655,564	5,397,456	2,187,377	7,584,833	7,409,246	-2.3%
11-3279	Other Misc. Grants	0	0	0	0	0	0	
11-3398	Miscellaneous Charges	16,382	0	18,987	-18,987	0	0	
11-3411	Interest	5,638	1,400	892	-192	700	200	-71.4%
11-3435	Contributions	0	0	0	0	0	0	
	Total Revenues	\$7,474,626	\$7,656,964	\$5,417,335	\$2,168,198	\$7,585,533	\$7,409,446	-2.3%

Parks Improvements Sales Tax Fund								
12-3041	Sales Tax	3,726,577	3,827,782	2,699,069	1,093,348	3,792,417	3,704,624	-2.3%
12-3321	Athletic Fees	16,398	12,400	7,652	9,748	17,400	0	-100.0%
12-3322	Program Fees	291	27,170	1,625	-125	1,500	18,500	1133.3%
12-3323	Concessions	23,499	40,000	25,834	7,866	33,700	35,000	3.9%
12-3326	Water Park Fees/Memberships	409,034	497,000	259,815	225,185	485,000	460,000	-5.2%
12-3327	Center Fees/Club Memberships	0	0	25	-25	0	12,400	
12-3329	Facility Rentals	19,365	30,450	10,126	13,374	23,500	50,600	115.3%
12-3411	Interest	0	0	0	10,500	10,500	10,500	0.0%
12-3449	Misc. Non-Operating Revenue	4,770	0	419,056	-419,056	0	0	
	Total Revenues	\$4,199,934	\$4,434,802	\$3,423,202	\$940,815	\$4,364,017	\$4,291,624	-1.7%

Storm Water Improvements Sales Tax Fund								
13-3041	Sales Tax	3,727,187	2,232,872	2,698,928	1,093,489	3,792,417	3,704,624	-2.3%
13-3250	Other State Grants	0	0	0	0	0	0	
13-3411	Interest	35,480	20,000	8,441	1,979	10,420	10,500	0.8%
13-3435	Contributions	58,301	0	0	0	0	0	
13-3449	Misc. Non-Operating Revenue	846	0	349	-349	0	0	
	Total Revenues	\$3,821,814	\$2,252,872	\$2,707,718	\$1,095,119	\$3,802,837	\$3,715,124	-2.3%

Police Sales Tax Fund								
16-3041	Sales Tax	1,975,909	2,039,686	1,443,784	569,649	2,013,433	1,970,708	-2.1%
16-3411	Interest	5,360	3,100	1,463	437	1,900	2,100	10.5%
16-3449	Misc. Non-Operating Revenue	65	0	23,855	-23,855	0	0	
	Total Revenues	\$1,981,334	\$2,042,786	\$1,469,102	\$546,231	\$2,015,333	\$1,972,808	-2.1%

City of Independence, Missouri
2011-12 Operating Budget
Revenue Summary

For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2009-10			2010-11			2011-12		%Chg. Curr Est to Prop.
		Actual	Original Budget	Actual Rev. For 9 Months	Est. Revenue For 3 Months	Current Estimate	Proposed Budget			
Fire Sales Tax Fund										
17-3041	Sales Tax	1,863,025	1,913,891	1,350,257	545,951	1,896,208	1,852,312		-2.3%	
17-3411	Interest	5,764	7,400	1,041	659	1,700	2,000		17.6%	
	Total Revenues	\$1,868,789	\$1,921,291	\$1,351,298	\$546,610	\$1,897,908	\$1,854,312		-2.3%	
License Surcharge (Excise Tax) Fund										
14-3108	License Tax	561,056	455,000	207,745	247,255	455,000	505,000		11.0%	
14-3411	Interest	6,175	8,400	3,007	693	3,700	5,540		49.7%	
	Total Revenues	\$567,231	\$463,400	\$210,752	\$247,948	\$458,700	\$510,540		11.3%	
Community Development Block Grant Fund										
8-3204	Federal Grant - CDBG	852,207	818,019	672,843	145,248	818,091	775,000		-5.3%	
8-3449	Misc. Non-Operating Revenue	6	0	0	0	0	0			
	Total Revenues	\$852,213	\$818,019	\$672,843	\$145,248	\$818,091	\$775,000		-5.3%	
HOME Program Fund										
9-3209	HOME Program Grant	442,281	487,038	849,644	-362,606	487,038	464,717		-4.6%	
9-3411	Interest Income	0	0	0	0	0	0			
	Total Revenues	\$442,281	\$487,038	\$849,644	-\$362,606	\$487,038	\$464,717		-4.6%	

City of Independence, Missouri
2011-12 Operating Budget
Revenue Summary

For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2010-11			Current Estimate	2011-12		%Chg. Curr Est to Prop.
		2009-10 Actual	Original Budget	Actual Rev. For 9 Months		Est. Revenue For 3 Months	Proposed Budget	
Grants Fund								
15-3210	Emergency Mgmt. Assist.	106,866	47,921	110,368	125,000	51,359		-58.9%
15-3211	Public Health Nursing	120,775	172,320	158,633	145,000	144,681		-0.2%
15-3218	Dial-A-Ride	0	0	0	0	0		
15-3219	Other Federal Grants	2,226,651	679,846	3,337,051	3,200,000	1,171,126		-63.4%
15-3250	Other State Grants	43,445	0	21,506	28,000	0		-100.0%
15-3279	Other Misc. Grants	29,084	0	4,861	7,500	0		-100.0%
15-3316	Reimb. For Police Services	92,552	0	69,051	90,000	63,453		-29.5%
15-3317	School Resource Officers	0	0	0	0	0		
15-3411	Interest	10	0	0	0	0		-100.0%
15-3435	Contributions	13,498	0	7,984	13,500	0		-60.4%
	Total Revenues	\$2,632,881	\$900,087	\$3,709,454	\$3,609,000	\$1,430,619		
Central Garage Fund								
90-3380	Central Garage Charges	2,103,089	2,087,521	1,735,565	2,100,000	2,169,443		3.3%
90-3411	Interest Income	343	250	352	400	450		12.5%
90-3449	Misc. Non-Operating Revenue	3,598	0	6,689	0	0		
	Total Revenues	\$2,107,030	\$2,087,771	\$1,742,606	\$2,100,400	\$2,169,893		3.3%
Staywell Healthcare Fund								
91-3461	Premiums	16,643,042	17,163,000	14,275,289	20,005,116	20,588,599		2.9%
91-3413	Interest - Other	10,782	11,300	6,333	6,200	9,930		60.2%
91-3449	Misc. Non-Operating Revenue	762,334	744,000	595,775	600,000	600,000		0.0%
	Total Revenues	\$17,416,158	\$17,918,300	\$14,877,397	\$20,611,316	\$21,198,529		2.8%

City of Independence, Missouri
2011-12 Operating Budget
Revenue Summary

For the Fiscal Years 2009-10 through 2011-12

Acct. No.	Description	2009-10			2010-11			2011-12		%Chg. Curr Est to Prop.
		Actual	Original Budget	Actual Rev. For 9 Months	Est. Revenue For 3 Months	Current Estimate	Proposed Budget			
Workers' Compensation Fund										
92-3411	Interest	2,366	3,000	2,407	-2,407	0	0	0	0	
92-3413	Interest - Other	0	0	0	0	0	0	0	0	
92-3449	Misc. Non-Operating Revenue	26	0	4,980	20	5,000	0	0	0	-100.0%
92-3471	Workers' Comp. Premiums	2,037,826	2,093,866	1,570,400	523,466	2,093,866	2,214,973	2,214,973	2,214,973	5.8%
92-3472	Reinsurance Reimbursements	418,496	65,000	54,582	10,418	65,000	65,000	65,000	65,000	0.0%
	Total Revenues	\$2,458,714	\$2,161,866	\$1,632,369	\$531,497	\$2,163,866	\$2,279,973	\$2,279,973	\$2,279,973	5.4%
Pharmacy Benefit Fund										
94-3411	Interest	0	0	0	0	0	0	0	0	
94-3413	Interest - Other	0	0	0	0	0	0	0	0	
94-3449	Misc. Non-Operating Revenue	0	0	0	0	0	0	0	0	
94-3461	Premiums	0	0	0	0	0	0	0	0	
94-3462	Reinsurance Reimbursements	0	0	0	0	0	0	0	0	
	Total Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Summary:										
	Grand Total Revenues	\$268,037,506	\$291,722,177	\$222,998,059	\$82,050,393	\$305,048,452	\$308,490,566	\$308,490,566	\$308,490,566	1.1%
Less:										
	Central Garage Fund	-2,107,030	-2,087,771	-1,742,606	-357,794	-2,100,400	-2,169,893	-2,169,893	-2,169,893	
	Staywell Health Care Fund	-17,416,158	-17,918,300	-14,877,397	-5,733,919	-20,611,316	-21,198,529	-21,198,529	-21,198,529	
	Workers' Compensation Fund	-2,458,714	-2,161,866	-1,632,369	-531,497	-2,163,866	-2,279,973	-2,279,973	-2,279,973	
	Pharmacy Benefit Fund	0	0	0	0	0	0	0	0	
	Interfund Charges	-6,035,379	-5,896,377	-4,432,701	-1,485,180	-5,917,881	-6,518,628	-6,518,628	-6,518,628	
	Net Total Revenues	\$240,020,224	\$263,657,863	\$200,312,986	\$73,942,003	\$274,254,989	\$276,323,543	\$276,323,543	\$276,323,543	0.8%

III. Revenue Sources

REVENUE MANUAL

REVENUE SOURCE: Real Estate Tax - **ACCOUNT:** 3011
Current and Delinquent

AUTHORIZATION: Ordinance 17628 of 08/16/10

DISTRIBUTION OF REVENUE: General Fund (Taxes levied for public health and recreation purposes are reported within the General Fund)

DESCRIPTION, RATE, LEGAL LIMITS:

Real Estate Tax is a tax on all real property subject to taxation within the corporate limits of the City of Independence, Missouri. The levies are for general municipal purposes, for the retirement of general obligation bonds, and for the public health and recreation grounds purposes.

The following is the assessed valuation of taxable property for Independence as of 1/1/10:

Real Property	
Jackson County	\$1,029,849,786
Clay County	2,030
Railroad and Utility Property	4,443,248
 Total Current Valuation	 \$1,034,295,064

The general formula used to figure real estate tax is as follows:

Assessed Valuation divided by 100 multiplied by Tax Levy = Tax Amount

Tax rates for general and public health and recreation purposes are limited by Missouri Statutes to \$1.00 and \$.40 per \$100 assessed valuation, respectively. There is no limit on the levy rates for the retirement of general obligation debt.

The levy rates established by Ordinance are as follows:

General Municipal Purposes Levy	\$.4954/\$100 Assessed Valuation
Public Health and Recreation	
Grounds Levy	.2334
General Obligation Debt Levy	<u>.0000</u>
	\$.7228 /\$100 Assessed Valuation

PROJECTION:

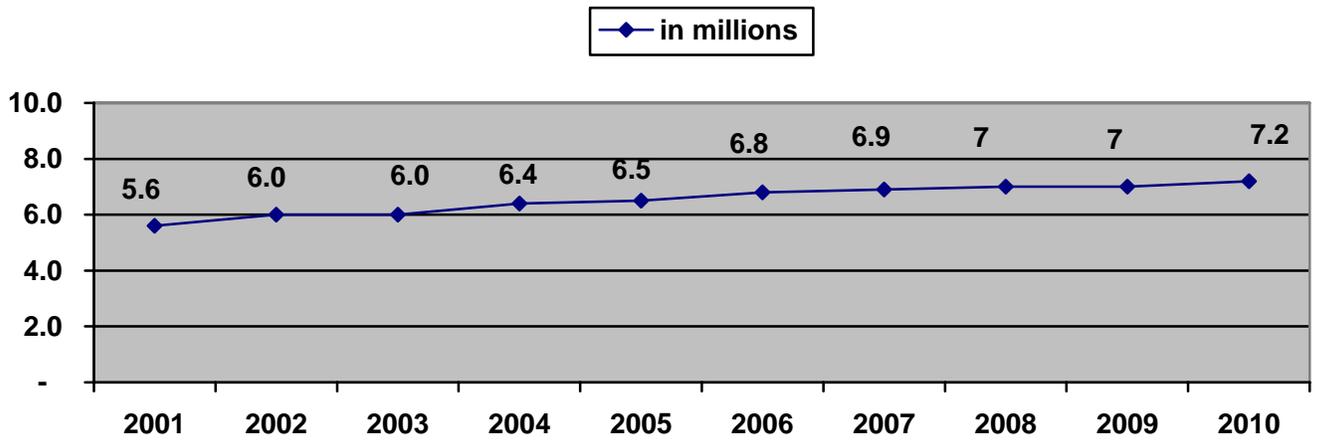
The estimate is calculated by combining preliminary real estate assessed values provided by Jackson and Clay counties with estimates of new construction provided by the Community Development Department. This total is then multiplied by the current levy, the result is reduced by a 1.6% county collection fee and 1.5% allowance for uncollectible taxes.

REVENUE MANUAL

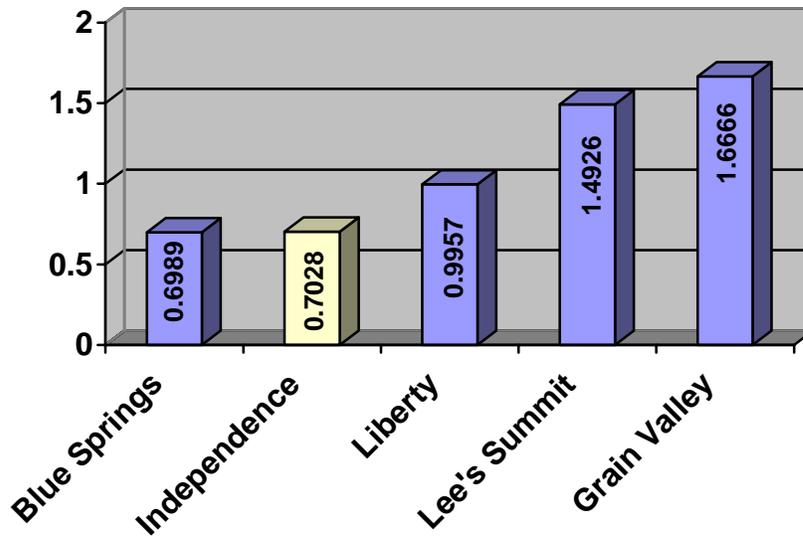
REVENUE SOURCE: Real Estate Tax – (continued)
Current and Delinquent

ACCOUNT: 3011

Actual Revenues Received Past Ten Years



Local Area Property Tax Rates



REVENUE MANUAL

REVENUE SOURCE: Real Estate Tax – (continued)
Current and Delinquent

ACCOUNT: 3011

Year Round Units 2010	Number of Units	2010 Estimated Owner Occupied Median Value
Single Detached	36,346	<u>\$104,805</u>
Single Attached	2,759	
Double	1,782	
3 to 19 Units	6,921	
20 to 49 units	912	
50 + Units	1,349	
Mobile Home	1,171	
All Other	0	
Total Units	<u>51,240</u>	

REVENUE MANUAL

REVENUE SOURCE: Railroad and Other Utilities

ACCOUNT: 3013

AUTHORIZATION: Missouri Statute – Chapters 151 and 153

DISTRIBUTION OF REVENUE: General Fund (Taxes levied for public health and recreation purposes are reported within the General Fund.)

DESCRIPTION, RATE, LEGAL LIMITS:

The assessment by the Missouri State Tax Commission is based on length of railroad track or utility lines as furnished by the companies and all other movable property owned or leased (real and personal property) in the City on January 1 of each year. The City certifies the levy rate to Jackson County. The County remits collected amounts to the City less 1.6% collection fee and ½% for their assessment fund.

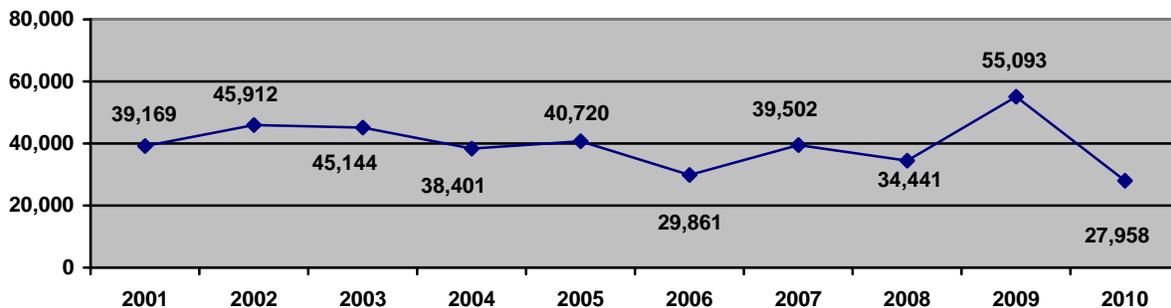
The aggregate assessed valuation of railroad and utility property as of 1/1/10 was \$4,443,248. The City's tax levy is only on the real estate portion of the assessed valuation; personal property is not included. The general formula used to figure the tax is as follows:

$$\text{Assessed Valuation divided by 100 multiplied by Tax Levy} = \text{Tax Amount}$$

PROJECTION:

The estimate is based on historical data of both state and locally assessed real estate valuation of railroad track or utility lines in the City and the current rate of the tax levy. Consideration is also given to account for the new construction.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Local Option Sales Tax (continued)

ACCOUNT: 3041

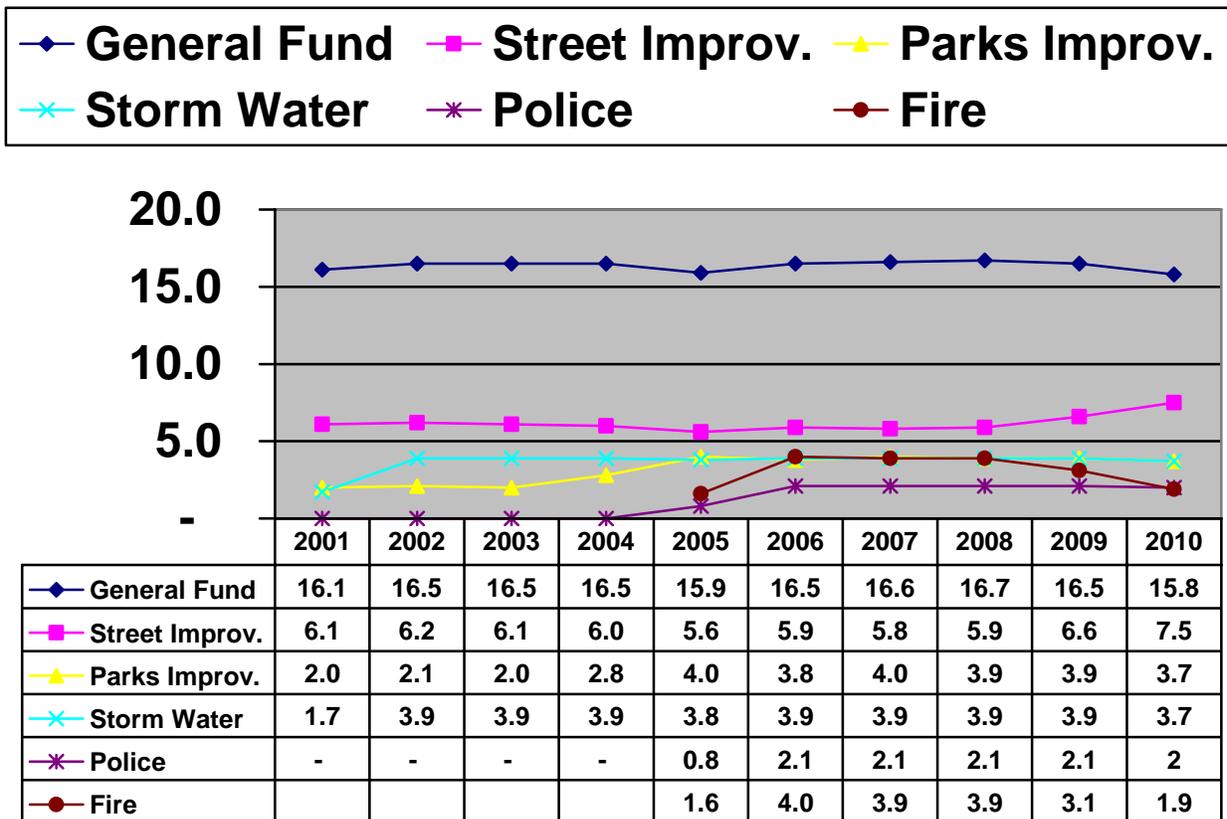
The voters approved a Fire Protection Sales Tax in August 2004 at the rate of ¼ of one percent of the receipts from the sale of all tangible personal property or taxable services at retail for the period of January 1, 2005 through December 31, 2008. The rate decreased to 1/8 of one percent for the period of January 1, 2009 through December 31, 2016

The voters approved a Capital Improvements for Police Sales Tax in August 2004 at the rate of 1/8 of one percent of the receipts from the sale at retail of all tangible personal property or taxable services at retail for the period of January 1, 2005 through December 31, 2016.

PROJECTION:

Estimates are based upon historical data as well as the economic outlook for the area and the nation. Factors such as inflation, fluctuations in interest rates, and changes in consumer buying power, retail sales trends and unemployment statistics are considered when formulating this projection.

Actual Revenues Received Past Ten Years

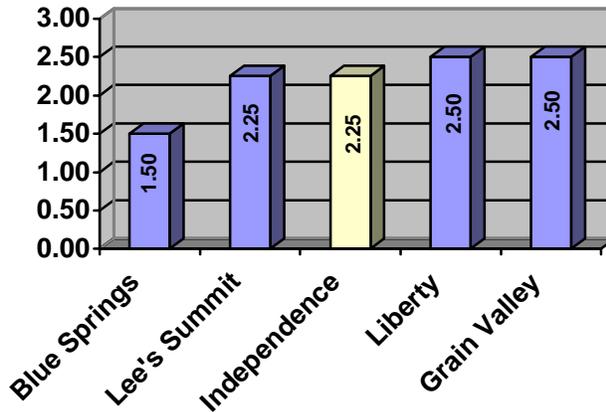


REVENUE MANUAL

REVENUE SOURCE: Local Option Sales Tax (continued)

ACCOUNT: 3041

Local Area Sales Tax Rates



City of Independence, Missouri

City Direct Sales Tax Rates
(in percent)

Direct Sales Tax Rate City of Independence	Calendar Year				
	2006	2007	2008	2009	2010
General Fund	1.000	1.000	1.000	1.000	1.000
Street Improvements	0.375	0.375	0.375	0.500	0.500
Park Improvements	0.250	0.250	0.250	0.250	0.250
Storm Water Improvements	0.250	0.250	0.250	0.250	0.250
Police Public Safety	0.000	0.125	0.125	0.125	0.125
Fire Public Safety	0.000	0.250	0.250	0.125	0.125
Direct Sales Tax Rate City of Independence	1.875	2.250	2.250	2.250	2.250

REVENUE MANUAL

REVENUE SOURCE: Local Option Sales Tax (continued)

ACCOUNT: 3041

City of Independence, Missouri

Total Sales Tax Rates
(in percent)

	Calendar Year				
	2006	2007	2008	2009	2010
Total Local Option Sales Tax:					
State of Missouri	4.000	4.000	4.000	4.000	4.000
Mo. State Conservation	0.125	0.125	0.125	0.125	0.125
Mo. State Parks and Soil	0.100	0.100	0.100	0.100	0.100
Jackson County	0.750	1.125	1.125	1.125	1.125
City of Independence	2.250	2.250	2.250	2.250	2.250
Transportation Development District	0.125	0.125	0.125	0.125	0.125
Total	7.350	7.725	7.725	7.725	7.725

City of Independence, Missouri

Total City Taxable Sales by Category
Last Four Calendar Years
(in thousands of dollars)

Sales by Retail Category:	Calendar Year			
	2006	2007	2008	2009
Apparel stores	126,307	132,957	125,832	124,168
General merchandise	436,832	430,331	434,782	408,200
Food stores	173,595	170,099	178,747	179,031
Eating and drinking establishments	190,478	194,970	201,085	211,739
Home furnishings and appliances	84,366	80,420	72,902	67,124
Building materials and farm tools	25,578	22,720	19,998	17,213
Construction/Remodeling	2,040	4,724	3,415	3,596
Auto dealers and supplies	33,865	35,314	38,260	36,967
Service stations	61,586	62,430	65,741	68,633
Other retail stores	227,864	222,237	245,406	233,860
All other outlets	121,081	119,236	113,711	119,813
Total	1,483,592	1,475,438	1,499,879	1,470,344

Note: Amounts for 2010 are not provided due to only receiving partial year figures.

REVENUE MANUAL

REVENUE SOURCE: Cigarette License Tax

ACCOUNT: 3042

AUTHORIZATION: Ordinance 13475 of 11/18/96

City Code 5.12.004

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Every retailer is to pay a tax on all cigarettes sold, offered, delivered, or displayed for sale including those offered through the use of vending machines within the City.

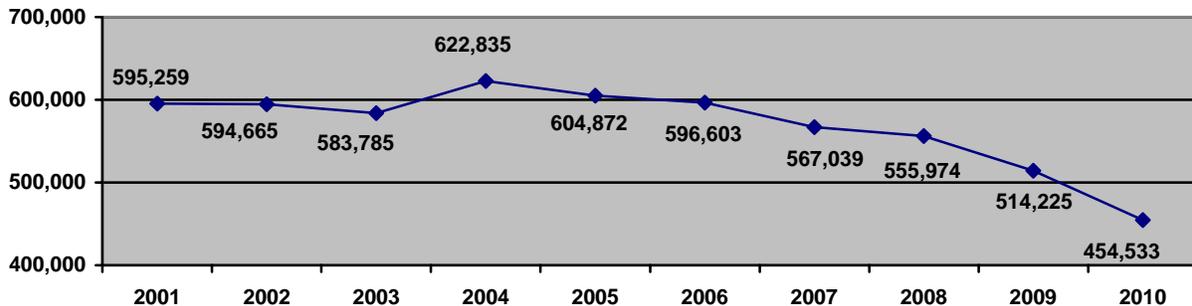
The cigarette tax rate is \$2.50 per thousand for each and all cigarettes sold.

Effective January 1, 1997, the City no longer requires the placing of a physical stamp on cigarette packages. A reporting method was developed whereby those selling cigarettes submit a monthly report to the Finance Department accompanied by payment of the respective tax. The 10% discount for stamp handling costs was eliminated at the same time.

PROJECTION:

The estimate is based upon historical data of tax receipts and annual surveys prepared by the Tobacco Institute.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Transient Guest Tax

ACCOUNT: 3043

AUTHORIZATION: Ordinance 7014 of 05/17/82
Ordinance 15054 of 2/19/02

City Code 5.03.003

DISTRIBUTION OF REVENUE: Tourism Fund

DESCRIPTION, RATE, LEGAL LIMITS:

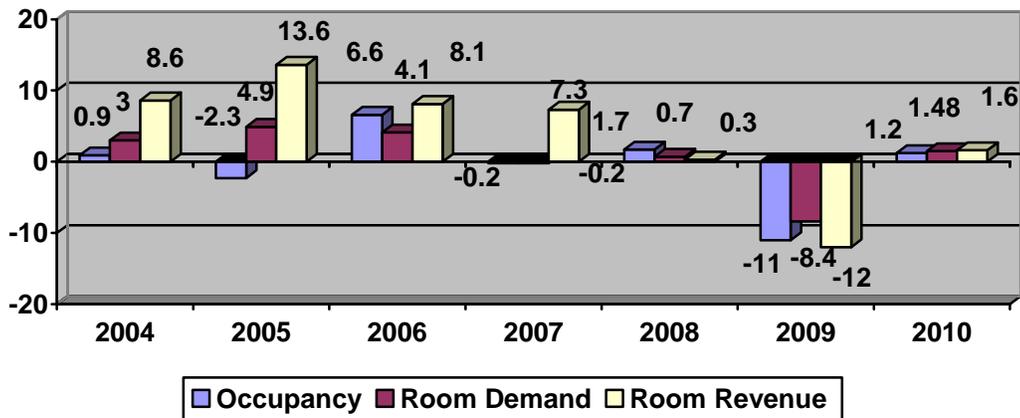
A tax is to be paid on the gross daily rent due from or paid by transient guests of all hotels and motels, bed and breakfast inns and campgrounds. Each operator will, on or before the twentieth day of the month following the close of each month, make a return of taxes collected for transient occupancy. At the time the return is filed, the full amount of the tax collected is to be remitted.

Transient guests of all lodging facilities pay a tax rate of 6.5% of the gross daily rent. The tax was increased from 3% to 5% effective August 6, 1979 and from 5% to 6.5% by public vote on February 2, 2002. The tax-reporting period changed from quarterly to monthly in September 1982. A revision was made to the Code, to allow businesses with an average monthly payment of less than \$150.00 to pay on a quarterly basis.

PROJECTION:

Estimates are based upon historical data with consideration given to changes in the number of hotel rooms, the average price per room, and the average vacancy rate for hotels in the area. Information is also obtained from the Tourism Department about any special upcoming community events.

Figures shown as percentage of change on a calendar year basis

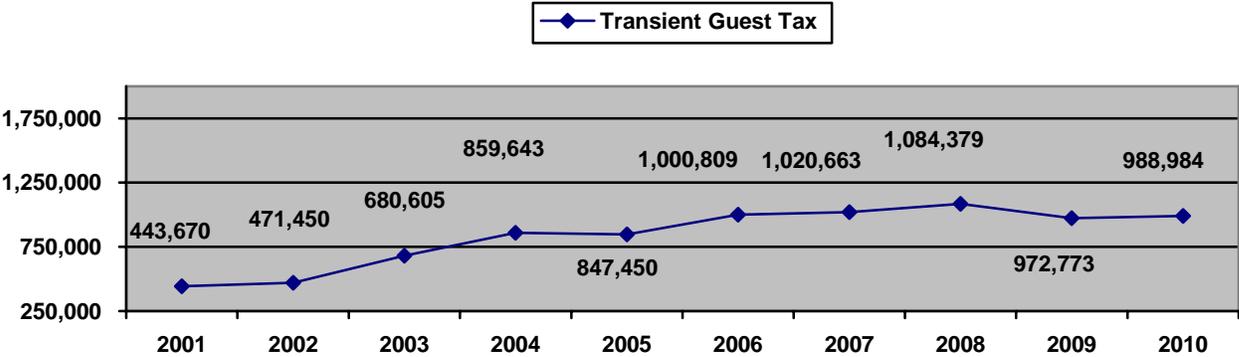


REVENUE MANUAL

REVENUE SOURCE: Transient Guest Tax (continued)

ACCOUNT: 3043

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Local Option Use Tax

ACCOUNT: 3044

AUTHORIZATION: House Bill #25

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

In 1991, House Bill #25 was passed by the General Assembly which implements a statewide 1.5% local use tax, effective July 1, 1992. The law provides for the distribution of the local use tax to cities and counties based on their share of distributions from the local sales tax fund.

PROJECTION:

This account is currently inactive but is included for historical information.

REVENUE MANUAL

REVENUE SOURCE: Water Utility Franchise Fee

ACCOUNT: 3052

AUTHORIZATION: Ordinance 7019 of 05/17/82
Ordinance 7062 of 09/21/82
Ordinance 12446 of 06/21/93

City Code 16.01.002
City Code 16.01.003

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Every person, firm or corporation engaged in supplying public utility services within the City must file a statement showing the gross receipts derived from the operation of such business during that period. The statement and remittance of the Utility Franchise Fee indicated will be paid within 30 days after the close of each monthly period.

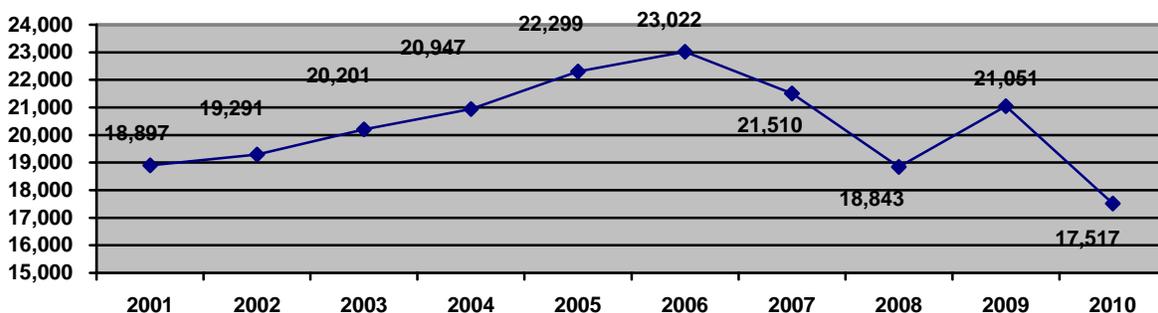
A 9.08% fee is levied on the gross receipts derived from such business within the City. Delinquent payments will accrue interest at 18% annual percentage rate for each day of delinquency.

Raytown Water Company

PROJECTION:

The estimate is based on historical data of tax receipts and projected revenue supplied by the public utility. Consideration is also given to known or possible rate increases since they directly affect this revenue.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Gas Utility Franchise Fee **ACCOUNT:** 3053

AUTHORIZATION: Ordinance 7019 of 05/17/82 City Code 16.01.002
Ordinance 7062 of 06/21/82 City Code 16.01.003
Ordinance 11406 of 01/07/91
Ordinance 12460 of 07/06/93
Ordinance 12572 of 10/18/93

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Every person, firm or corporation engaged in supplying public utility services (gas) within the City must file a statement showing the gross receipts derived from the operation of such business during that period. Said statement and remittance of the Utility Franchise Fee indicated is to be paid within 30 days after the close of each monthly period.

Gas companies will pay the City 9.08% of the gross receipts derived from such business within the City. Delinquent payments will accrue interest at an 18% annual percentage rate for each day of delinquency. Franchise tax payment was changed from quarterly to monthly January 1991.

As a result of the extremely high cost of natural gas to the supplier, the City authorized MGE to rebate a portion of the franchise fee for residential customers for the months of January, February and March of 2001.

Due to the projected high cost of natural gas during the winter of 2006, the City increased the contributions to the Community Services League for rate assistance.

PROJECTION:

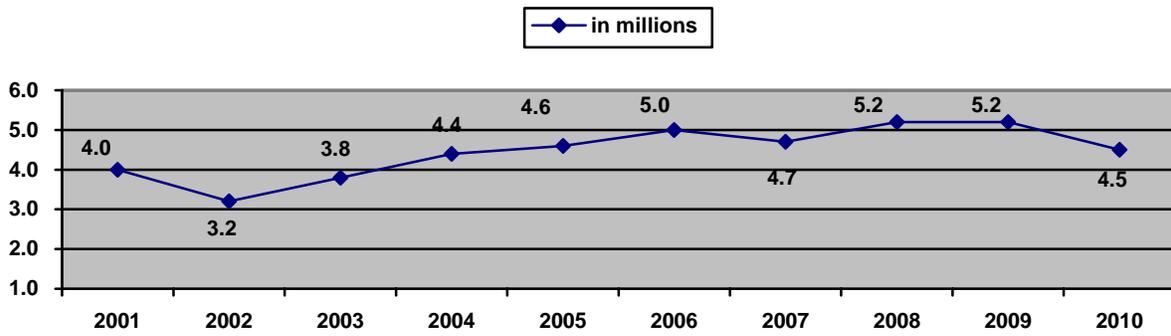
Due to the unpredictable nature of the weather, the estimate is heavily based upon prior data of tax receipts and the number of heating degree days obtained from the Power and Light Department. Determination is then made as to the correlation between weather and revenues received. Normal conditions are assumed to arrive at the estimate. Other factors such as rate increases and unseasonably cold temperatures are given special consideration.

REVENUE MANUAL

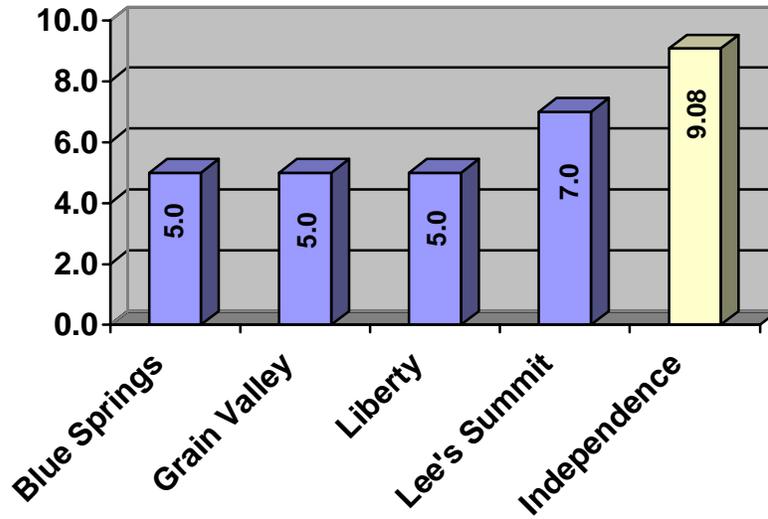
REVENUE SOURCE: Gas Utility Franchise Fee (continued)

ACCOUNT: 3053

Actual Revenues Received Past Ten Years



Local Area Gas Utility Franchise Fees



REVENUE MANUAL

REVENUE SOURCE: Telephone Utility Franchise Fee

ACCOUNT: 3054

AUTHORIZATION: Ordinance 7019 of 05/17/82
Ordinance 7062 of 06/21/82

Ordinance 7164 of 09/02/82
Ordinance 7165 of 09/02/82

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

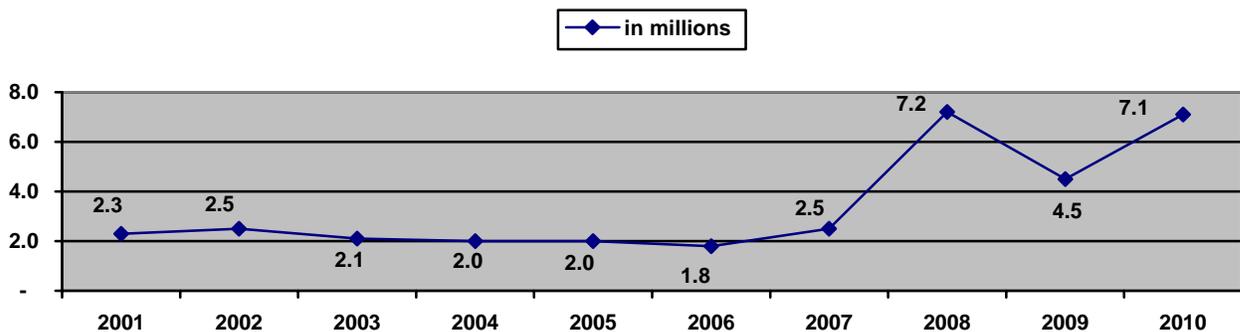
Every person, firm or corporation engaged in supplying public utility services (telephone) within the City must file a statement with the Missouri Department of Revenue, showing the gross receipts derived from the operation of such business. Said statement and remittance of the Utility Franchise Fee indicated is to be paid for each quarterly period. Over the past several years, the City has been working with the cellular telephone companies to establish guidelines for their particular industry. This had resulted in one-time payments of large settlement amounts in this revenue account.

The telephone companies are to pay 9.08% of the gross receipts derived from such business within the City.

PROJECTION:

The estimate of this revenue is based on prior year's tax receipts.

Actual Revenues Received Past Ten Years

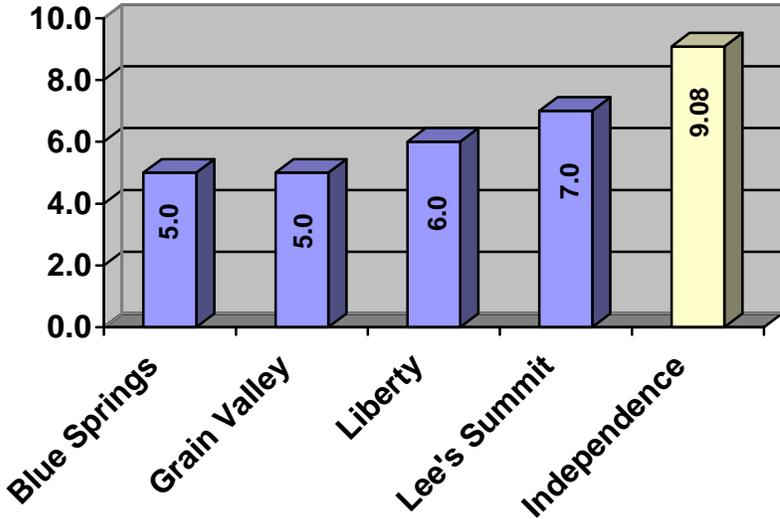


REVENUE MANUAL

REVENUE SOURCE: Telephone Utility Franchise Fee (continued)

ACCOUNT: 3054

Local Area Telephone Utility Franchise Fees



REVENUE MANUAL

REVENUE SOURCE: Electric Utility Franchise Fee

ACCOUNT: 3055

AUTHORIZATION: Ordinance 7019 of 05/17/82
Ordinance 7062 of 06/21/82
Ordinance 7321 of 12/20/82

Ordinance 7359 of 01/17/83
Ordinance 13577 of 04/07/97

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Every person, firm or corporation engaged in supplying public utility services (electricity) within the City must file a statement showing the gross receipts derived from the operation of such business during that period. Said statement and remittance of the Utility Franchise Fee indicated is to be paid within 30 days after the close of each monthly period.

A 9.08% fee is levied on the gross receipts derived from such business within the City. Delinquent payments are to accrue interest at an 18% annual percentage rate for each day of delinquency.

Kansas City Power & Light Company

During fiscal year 1997/98, the City purchased from Kansas City Power & Light Company all Independence customers with the exception of the Lake City ammunition plant.

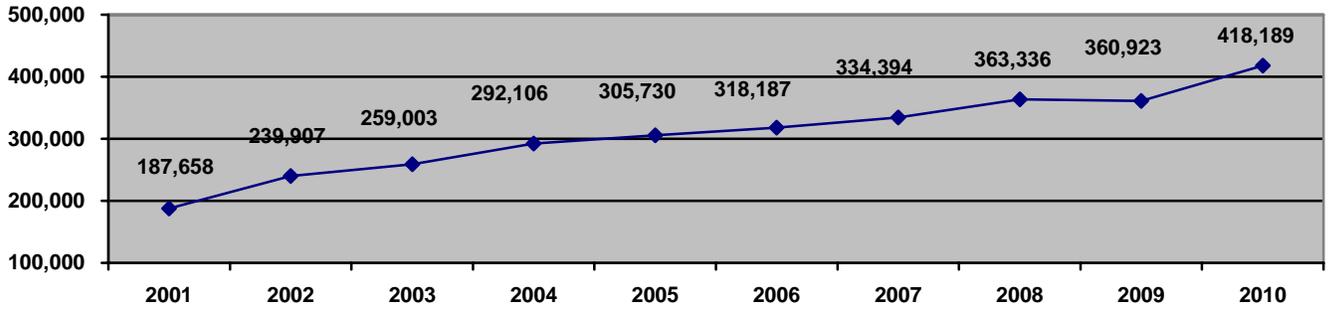
PROJECTION:

Due to the unpredictable nature of the weather, the estimate is heavily based upon prior data of tax receipts and the numbers of cooling degree days obtained from the Power & Light Department. Determination is then made as to the correlation between weather and revenues. Normal conditions are assumed to arrive at the estimate. Other factors such as rate increase and unseasonably hot temperatures are given special consideration.

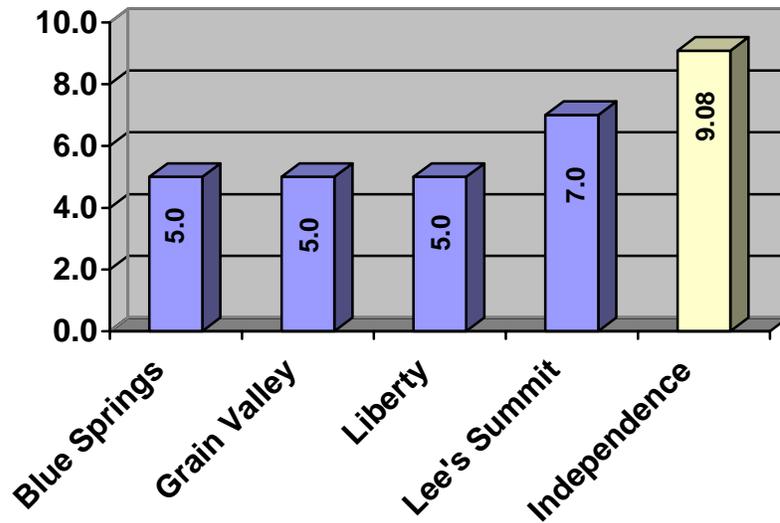
REVENUE MANUAL

REVENUE SOURCE: Electric Utility Franchise Fee (continued) **ACCOUNT:** 3055

Actual Revenues Received Past Ten Years



Local Area Electric Utility Franchise Fees



REVENUE MANUAL

REVENUE SOURCE: Cablevision Utility Franchise Fee

ACCOUNT: 3057

AUTHORIZATION: Ordinance 3852 of 08/04/75
Resolution 3635 of 09/03/91

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Cablevision businesses are to pay the City 3% of the gross annual receipts. The payment is to be made monthly. The remittance of the Franchise Fee is to be paid within 30 days after the close of each monthly period.

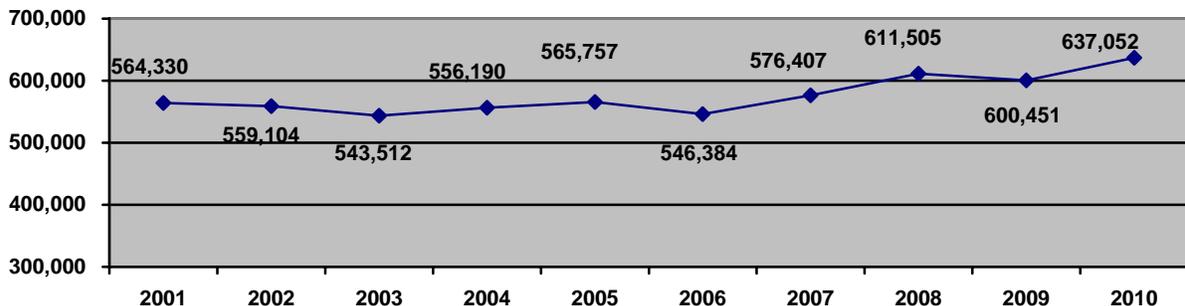
Comcast Cablevision
Time Warner Cablevision

An application procedure was implemented in July of 2000 that requires any new cable television operators to submit an application along with an application fee of \$20,000.00

PROJECTION:

The estimate is based on historical data and projected increase of the number of households in the City. Any rate increases are also taken into consideration to arrive at the estimate.

Actual Revenues Received Past Ten Years

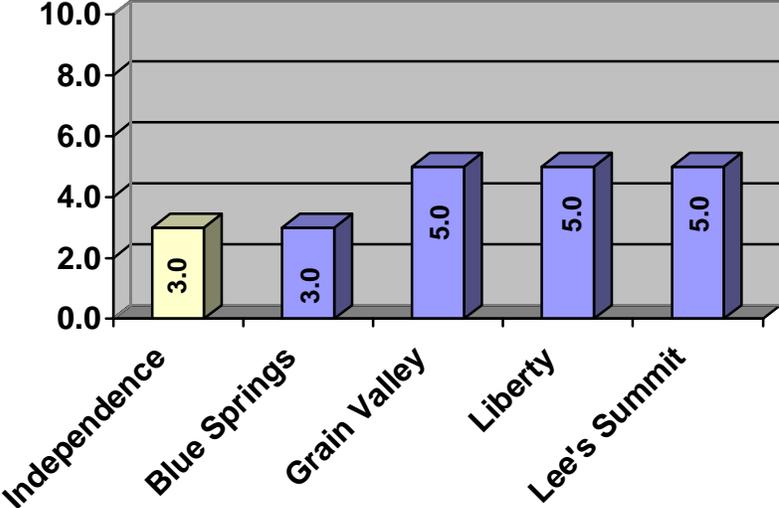


REVENUE MANUAL

REVENUE SOURCE: Cablevision Utility Franchise Fee

ACCOUNT: 3057

Local Area Electric Utility Franchise Fees



REVENUE MANUAL

REVENUE SOURCE: Occupation Licenses **ACCOUNT:** 3101

AUTHORIZATION: Ordinance 11689 of 08/19/91 City Code Chapters 2, 5, 19
Ordinance 12053 of 07/07/92
Ordinance 12586 of 11/01/93 City Code 5.08.005
Ordinance 12959 of 03/06/95 City Code 5.08.004

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Every person, whether or not located in the City, desiring to engage in or to continue to engage in any ongoing business, profession, or occupation in the City will be required to obtain an occupation license every year. However, the following professional occupations are exempt from City licensing fees:

- | | |
|---|---|
| 1. Minister of the Gospel | 11. Chiropodist |
| 2. Duly accredited Christian Scientist Practitioner | 12. Physician or Surgeon |
| 3. Teacher | 13. Credit Union |
| 4. Professor in a college | 14. Saving and Loan Association |
| 5. Priest | 15. Veterinarian (services only) |
| 6. Lawyer | 16. Clinical Audiologist |
| 7. Certified Public Accountant | 17. Speech-language Pathologist |
| 8. Dentist | 18. Farmer and other producers selling agricultural products and produce raised themselves. |
| 9. Chiropractor | |
| 10. Optometrist | |

The Occupation License Fee is figured on the basis of the annual gross revenue of the business, profession, or occupation. The minimum Occupation License Fee is \$25.00 for gross revenues less than \$25,000. The Occupation License Fee for gross revenue in excess of \$25,000 is \$25.00 plus \$0.29/thousand up to the maximum fee of \$30,000.

PROJECTION:

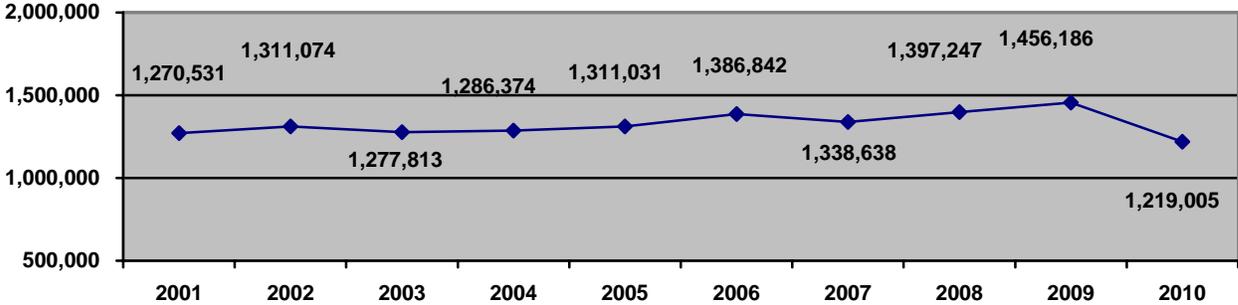
The estimate is based on historical data with adjustment for newly created and ceased businesses. The Licensing Division of Finance provides data.

REVENUE MANUAL

REVENUE SOURCE: Occupation Licenses (continued)

ACCOUNT: 3101

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Liquor Licenses

ACCOUNT: 3102

AUTHORIZATION: Ordinance 13372 of 07/01/96
Ordinance 14289 of 08/16/99
Ordinance 15521 of 09/05/03

City Code 2.01.003

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Any person who engages in the manufacture, brewing, sale, or distribution of alcoholic beverages within the City limits must obtain a liquor license.

City fees are limited to 150% of the State fee schedule. We currently charge the maximum in all categories.

Issued for a Period of 1 Year

A. Wholesalers of intoxicating liquor	\$750.00
B. Wholesalers of malt liquor, non-intoxicating & intoxicating liquor not in excess of 22% by weight	\$300.00
C. Wholesalers of malt liquor	\$150.00
D. Manufacturers/distillers of intoxicating liquor	\$675.00
E. Manufacturer/distiller of non-intoxicating beer and malt liquor	\$375.00
F. Manufacturers/distillers of intoxicating liquor not in excess of 22% by weight	\$300.00
G. Retailers of non-intoxicating beer in the original package	\$75.00
H. Retailers of non-intoxicating beer by the drink	\$75.00
I. Retailers of malt liquor and light wine in original package	\$75.00
J. Retailers of malt liquor and light wine in the Original Package - Sunday Sales	\$300.00
K. Retailer of malt liquor and light wine by the drink	\$52.50
L. Retailers of malt liquor and light wine by the drink - Sunday sales	\$300.00
M. Retailers of intoxicating liquor in the original package	\$150.00
N. Retailers of intoxicating liquor in the original package - Sunday sales	\$300.00
O. Retailer of intoxicating liquor by the drink	\$450.00
P. Restaurant Bar	\$450.00
Q. Restaurant Bar - Sunday Sales only	\$300.00
R. Micro brewery	\$375.00

REVENUE MANUAL

REVENUE SOURCE: Liquor Licenses (continued)

ACCOUNT: 3102

DESCRIPTION, RATE, LEGAL LIMITS:

State Legal Limit:

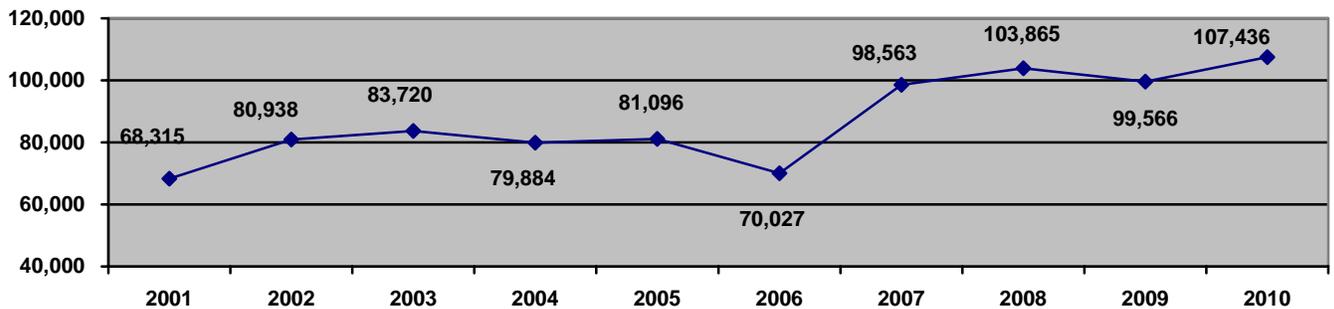
Retail liquor by-the-drink	\$450.00
Restaurant-Bar with at least 50% income from food sales (entitled to serve liquor on Sundays)	\$300.00
Sale of package liquor	\$75.00
Sale of package liquor if liquor by-the-drink is permitted within the municipality	\$150.00
Sale of 5% beer by-the-drink	\$52.50
Sale of 5% package beer	\$50.00
Sale of 3.2% beer by-the-drink	\$50.00
Sale of 3.2% package beer	\$50.00
Set-up License	\$90.00
Micro brewery	\$250.00

Renewed each year during the month of May.

PROJECTION:

The estimate is based on historical data of revenue and the number of establishments that serve alcoholic beverages as well as information available from the Finance Department. Revenues have been fairly constant during the past several years.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Exams & Licenses

ACCOUNT: 3103

AUTHORIZATION: Ordinance 13196 of 12/04/95
 Ordinance 13302 of 04/01/96
 Ordinance 14961 of 11/2/01

City Code Chapter 4
 City Code Chapter 4

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

This revenue is derived from miscellaneous exams and licenses. These exams and licenses include electrician exams and licenses, heating and air-conditioning exams and licenses, and plumber exams and licenses. Licenses are renewed annually.

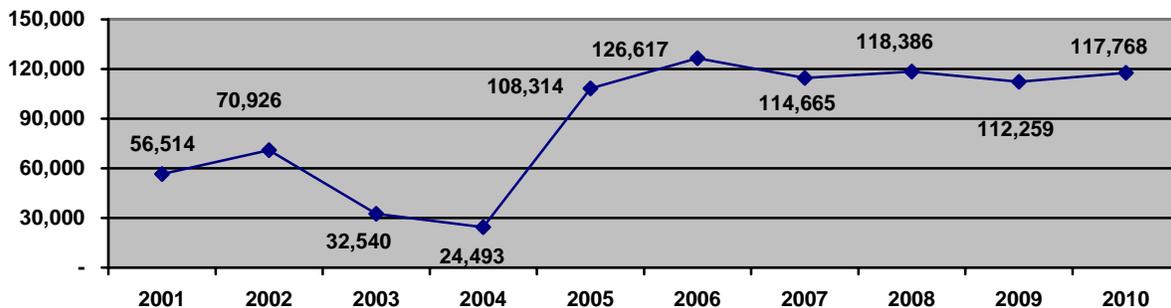
Experior Sponsorship Exam	\$45.00 each
Licenses	\$75.00 each/1 yr renewal
General Contractors Licenses	
Class A General Contractor	\$100.00/year
Class B Residential	\$100.00/year

Licenses expire on December 31st of every year and shall be renewed by April 30th of the following year.

PROJECTION:

The estimate is based on historical data and information maintained by the Community Development Department regarding the number of various exams and licenses issued as well as information regarding any future construction projects.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Other Licenses & Permits

ACCOUNT: 3104

AUTHORIZATION: Ordinance 12812 of 08/26/94

City Code 5.08.008

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

This revenue is derived from miscellaneous licenses and/or permits which are issued each year.

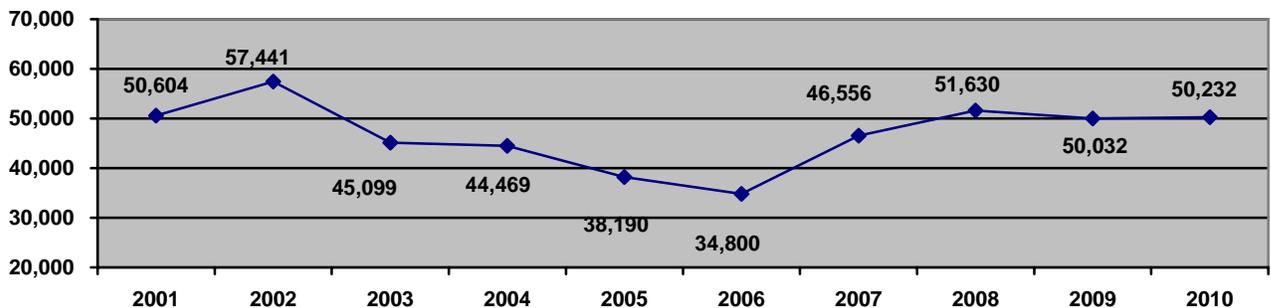
Licenses or permits recorded in this account are employee liquor permits, pawnshop manager permits, device licenses, certificates of convenience and necessity, itinerant merchant and vendor licenses, solicitor and peddler licenses, private watchguard/detective licenses, pawnbroker licenses, taxi/ambulance driver permits, etc.

The fee ranges from \$10.00 to \$500.00 depending upon the type of license or permit issued.

PROJECTION:

The estimate is based on historical data and information maintained by the Finance Department regarding the number of licenses and permits issued.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Building Permits **ACCOUNT:** 3108
Community Development

AUTHORIZATION: Ordinance 12053 of 07/07/92 City Code Chapter 4
Ordinance 14398 of 01/18/00
Ordinance 14809 of 6/1/01

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

A building permit must be issued before construction of a new single, two-family, multi-family, or commercial building. Fees are based upon the total valuation of a project as estimated by the contractor with final approval by the building inspector. The fee schedule below applies to major remodeling and repairs on existing buildings as well.

Value of Work

\$ 0 - \$ 1,000 = \$ 25.00	
\$ 1,001 - \$ 50,000 = \$ 25.00	plus \$7.00 per each \$1,000 valuation or fraction thereof of total valuation.
\$50,001 - \$500,000 = \$100.00	plus \$5.50 per each \$1,000 valuation or fraction thereof of total valuation.
More than \$500,000 = \$600.00	plus \$4.50 per each \$1,000 valuation or fraction thereof of total valuation.

Demolition or Razing Building Permit

Value of Work

0 - 500 sq ft	\$ 50.00
501 - 1000 sq ft	\$200.00
1,001 - 5,000 sq ft	\$400.00
5,001sq ft and more	\$600.00

Plumbing, Electrical, and Mechanical

Value of Work

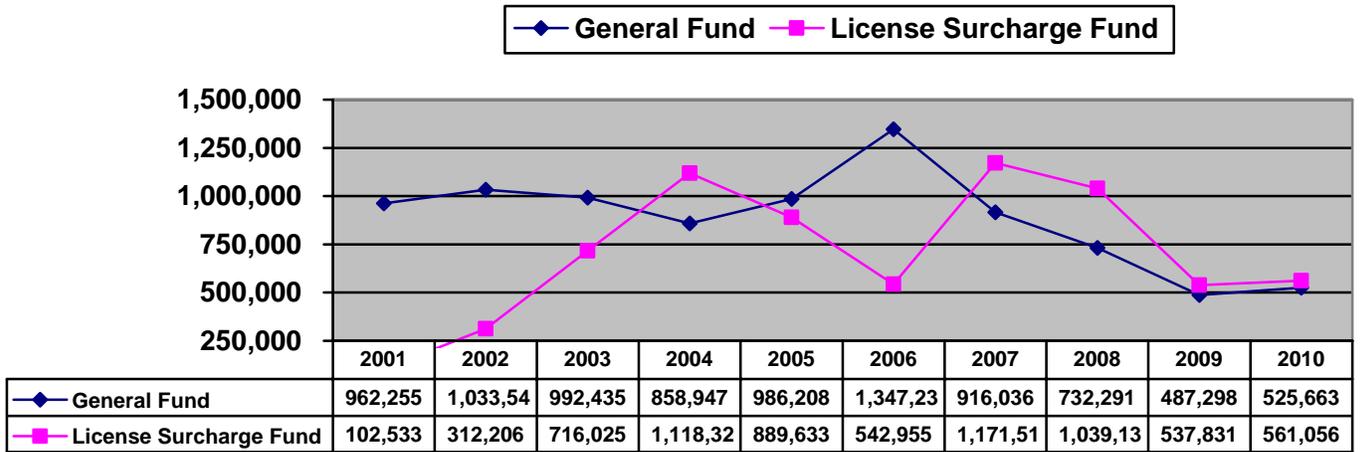
\$0 - \$500	\$18.00
\$500 - \$1,000	\$28.00
\$1,001 - \$5,000	\$40.00
\$5,001 and over	\$40.00 first \$2,000, plus \$4 ea add'l \$1,000 or fraction thereof

REVENUE MANUAL

REVENUE SOURCE: Building Permits (continued)
Community Development

ACCOUNT: 3108

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Construction Permits-Public Works

ACCOUNT: 3109

AUTHORIZATION: Ordinance 14373

City Code Chapter 17 & 20

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

An erosion control permit is required for all grading and building projects. The permit fee is \$150 per acre or fraction thereof for every subdivision, lot, or site.

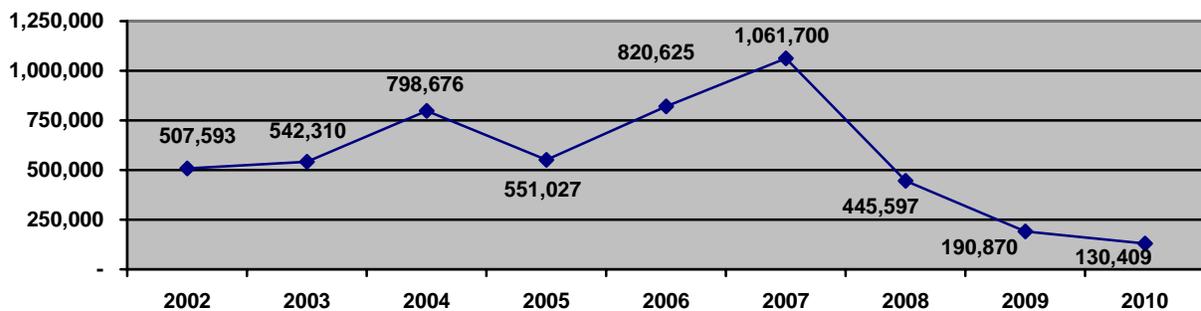
A right-of-way permit is required for all work in the Public Rights of Way. The minimum is \$70.00. This is based upon the following rate structure:

Permit Fee	\$35.00
Inspection Fee	\$35.00
Reinspection on new surface	\$35.00
Reinspection after 15 days	\$35.00
Added inspection for every 200' of opening	\$35.00

PROJECTION:

Estimates are based on historical information provided by the Public Works Department.

Actual Revenues Received Past Nine Years



REVENUE MANUAL

REVENUE SOURCE: Nursing Home Permits

ACCOUNT: 3120

AUTHORIZATION: Ordinance 5461 of 01/15/79 City Code 11.06.003
Ordinance 7690 of 09/06/83
Ordinance 13590 of 04/21/97

DISTRIBUTION OF REVENUE: General Fund

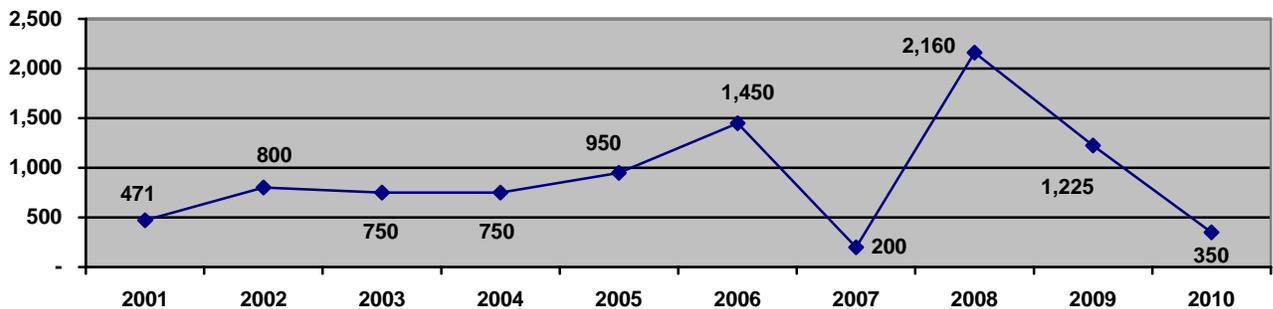
DESCRIPTION, RATE, LEGAL LIMITS:

Any person who desires to establish, maintain, operate, or conduct a nursing home for the chronically ill will file for a permit. An annual fee of \$50.00 is charged.

PROJECTION:

The revenue estimate is based on the number of nursing homes in the City multiplied by the annual fee.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Day Care Permits

ACCOUNT: 3121

AUTHORIZATION: Ordinance 13398 of 08/05/96

City Code 11.07.009

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

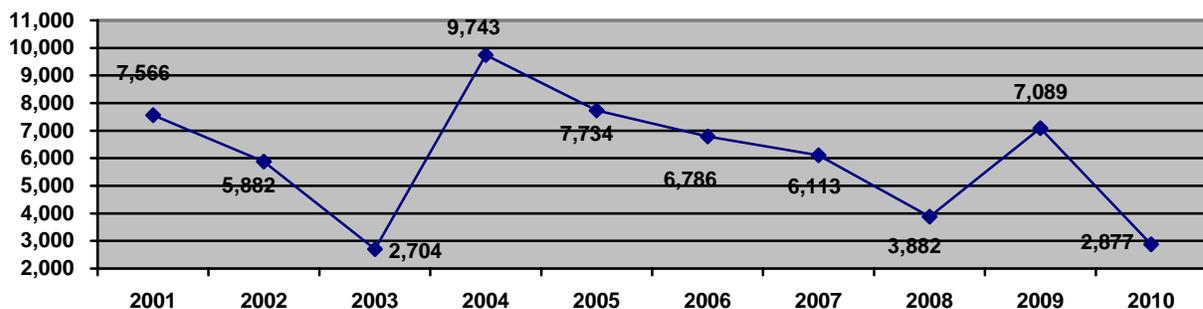
A permit is required for any person who operates a childcare facility within the city limits. Permit fees shall be based on a rate of \$3.00 per child up to a maximum of \$150.00 per facility. Permits are valid for one year unless revoked.

Reinspection fee	\$ 50.00
Reopening fee	\$100.00
Initial application fee for new establishment	\$150.00

PROJECTION:

Estimates are based upon historical data and information provided by the Health Department.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Food Handler's Permits

ACCOUNT: 3122

AUTHORIZATION:	Ordinance 12053 of 07/07/92	City Code 11.09.008
	Ordinance 13125 of 10/02/95	City Code 11.10.008
	Ordinance 13187 of 12/04/95	City Code 11.09.008
	Ordinance 15427 of 05/30/03	City Code 11.09.009

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Every employee and every employer of such person who prepares, handles, or dispenses food for human consumption will within 15 days of employment as a food handler, obtain a food handler permit. Three-year permits are issued upon completion of a food handler-training course conducted by the Health Department. Persons working for non-profit organizations are exempt from the permit fee as well as persons 65 and over. However, they are not exempt from the training course.

Whenever food is being prepared, handled or dispensed for human consumption, there shall be present on the premises of the food service establishment a Food Service Manager. Three-year Food Service Manager permits are issued to persons 18 years of age or older upon completion of a manager food safety training course and a written examination conducted by the Health Department. The manager or managers of any retail establishment which handles only packaged, or when persons preparing, handling, or dispensing food are under the Dietician RD or a full time Registered Dietician, and not-for-profit groups or organizations where a person or person volunteer their time and do not receive compensation, shall be exempt from this requirement.

The fee for a food handler permit is \$15.00.

The fee for a manager's food handler permit is \$30.00.

Duplicate cards are \$5.00

The food handler permits changed from one-year permits to three-year permits in November 1980.

PROJECTION:

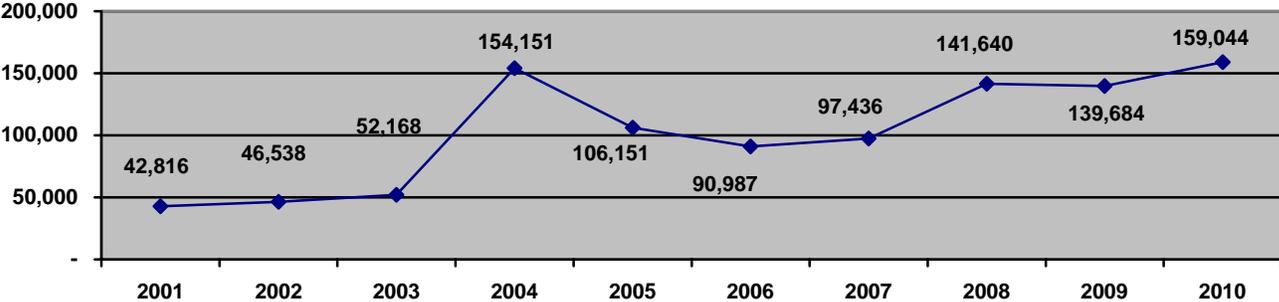
Estimates are based upon historical data and information provided by the Health Department. Consideration is given to the number of eating establishments opened and closed and those expected to open during the next fiscal year.

REVENUE MANUAL

REVENUE SOURCE: Food Handler's Permits (continued)

ACCOUNT: 3122

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Massage Therapist/Tattoo/Piercing

ACCOUNT: 3123

AUTHORIZATION: Ordinance 13170 of 11/20/95

City Code 11.14.006

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

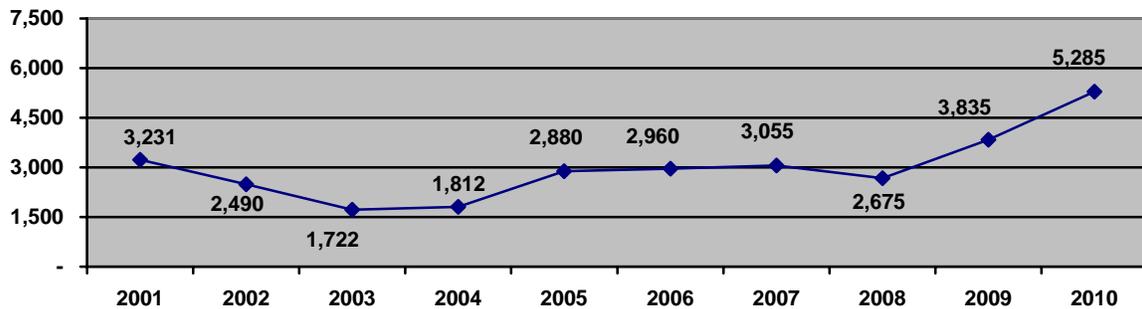
Any person who has received a written authorization issued by the Director of Health for the occupation of Massage Therapist (MT) within the City will pay the following fee:

Initial application fee for MT	\$100.00
Annual license renewal fee for MT	\$ 10.00
Annual license fee for all other employees	\$ 10.00
Tattoo Parlor Application	\$200.00
Tattoo Parlor Fee	\$100.00
Tattoo Artist Application	\$200.00
Tattoo Artist Fee	\$100.00
Body Piercing Permit	\$200.00
Body Piercing Fee	\$100.00

PROJECTION:

The revenue estimate is based on information provided by the Health Department as to the number of existing Massage Therapists/Apprentice Massage Therapists, plus the number of new applicants (approximately 3-4 per year).

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Other Food Permits **ACCOUNT:** 3124

AUTHORIZATION: Ordinance 13180 of 12/01/95 City Code 11.09.032
 Ordinance 13438 of 10/07/96 City Code 11.09.031

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

The food service establishment applicant pays health service fees at the time of the receipt of the following services:

<p><u>Food Service Establishments</u></p> <p>Food & Drink</p> <p> Low Priority \$100.00</p> <p> Medium Priority \$175.00</p> <p> High Priority \$300.00</p> <p>Separate Facility \$50.00</p> <p>Drink Only \$100.00</p> <p>Caterer \$75.00</p> <p>Temporary Food \$50.00</p> <p>Limited Food \$50.00</p> <p>Seasonal Permit \$90.00</p> <p>Bake Sale(non-profit) No Fee</p> <p>Mobile Food \$65.00/unit</p> <p>Food Mfg/Whse/Dist \$200.00</p> <p>Church Kitchens \$75.00</p> <p>Meat Processing \$175.00</p>	<p>Food Stores, Meat Markets</p> <p> Retail/Convenience store \$35.00 per checkout</p> <p><u>Bakeries</u></p> <p> In conjunction with another permit \$75.00</p> <p><u>Frozen Dessert</u></p> <p> One dispensing head \$90.00</p> <p> Each additional head \$50.00</p> <p> Permit Reinstatement fee if they have a hearing \$100.00</p> <p> Reinspection fee \$50.00</p> <p> Replace lost permit \$30.00</p> <p> Penalty fee (late payment) \$75.00</p>
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PROJECTION:

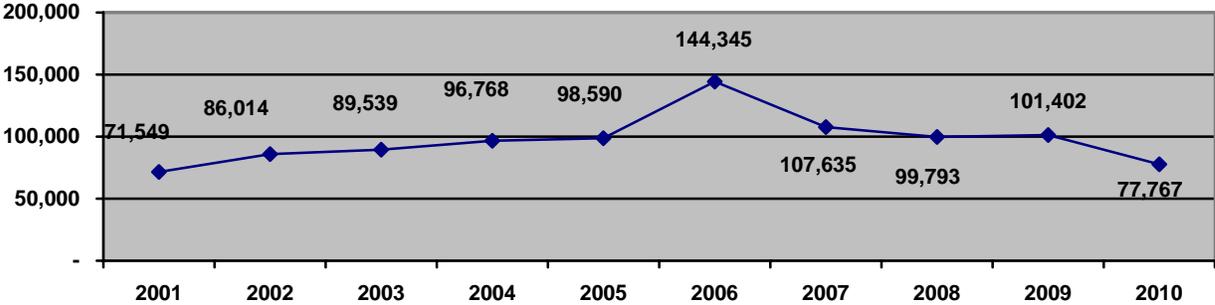
Health permit revenue estimates are provided by the Health Department and are based on the number of food establishments in the city. Annual health service revenues are based upon historical data and estimation of number of events.

REVENUE MANUAL

REVENUE SOURCE: Other Food Permits (continued)

ACCOUNT: 3124

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Ambulance Permits

ACCOUNT: 3125

AUTHORIZATION: Ordinance 13614 of 05/16/97

City Code 19.04.19

City Code 19.04.11

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Fees are paid by the ambulance company

Initial Application Fee	\$2,000.00
Ambulance Service Annual Permit Fee	\$5,050.00
EMT License	\$40.00

<u>Type of Call</u>	<u>Minutes Exceeding Standard Response Time</u>	<u>Penalty</u>
Life Threatening Emergency	For each minute or partial minute over 9 min. 00 sec.	\$2.00/minute*
Non-Life Threatening Emergency	For each minute or partial minute over 12 min. 00 sec.	\$2.00/minute*
Unscheduled Non-Emergency Transport	For each minute or partial minute over 30 min. 00 sec	\$2.00/minute*
Scheduled Non-Emergency Transfer	For each minute or partial minute over 15 min. 00 sec	\$2.00/minute*

*Maximum penalty per call - \$50.00

PROJECTION:

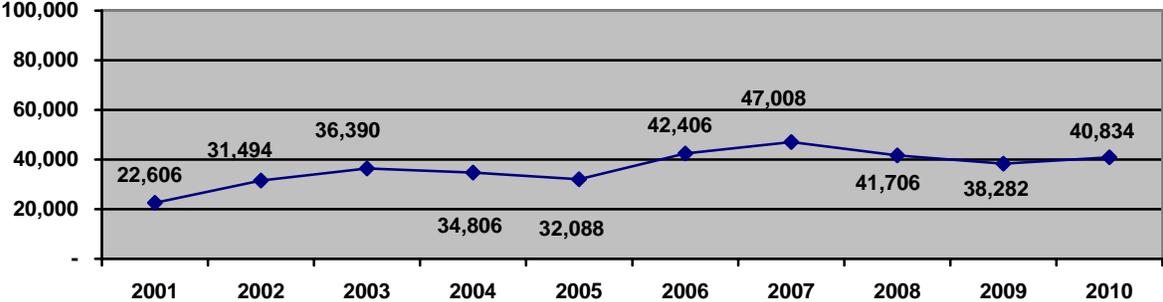
Ambulance permit estimates are provided by the Health Department.

REVENUE MANUAL

REVENUE SOURCE: Ambulance Permits (continued)

ACCOUNT: 3125

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Health Department
Plan Review

ACCOUNT: 3126

AUTHORIZATION: Ordinance 13438 of 10/07/96

City Code 11.09.31

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

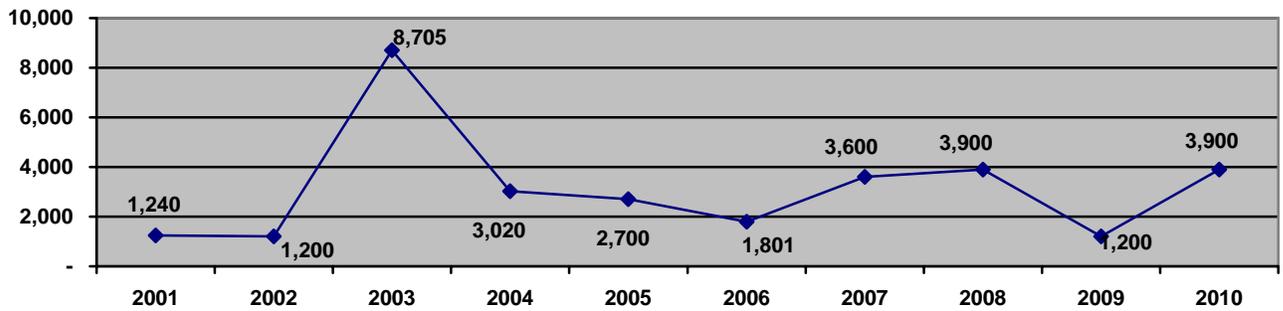
The food service establishment applicant shall pay the following fee at the time of the receipt of the following service:

New/remodeled food service establishment plan
review/construction/equipment installation supervision \$300.00

PROJECTION:

Revenue estimates are provided by the Health Department and are based on historical data.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Other Health Programs

ACCOUNT: 3313

AUTHORIZATION: Ordinance 17307 of 05/04/09

City Code 11.17.003

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Other various health permits, including lodging permits and swimming pool permits.

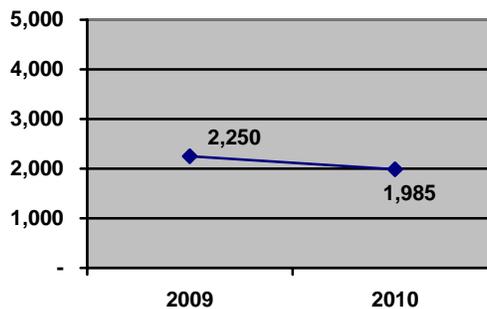
Any person who desires to establish, maintain or operate a lodging establishment shall file a written permit application with the Health Authority. Also, any person with a commercial body of water must pay a fee per body of water on the property.

Original License Fee	\$150.00
Re-inspection Fee	\$ 50.00
Swimming Pool Permit	\$ 50.00

PROJECTION:

Revenue estimates are provided by the Health Department and are based on current lodging establishments in the City of Independence. Due to this being a newly adopted license fee, limited historical data is available.

Actual Revenues Received Past Two Years



REVENUE MANUAL

REVENUE SOURCE: Motor Vehicle Licenses

ACCOUNT: 3151

AUTHORIZATION: Ordinance 11131 of 04/27/90
Ordinance 11283 of 10/05/90

City Code 18.28.001

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Any person residing within the City, including any business having an office or place of business within the City, who is the owner of a motor vehicle is to pay a motor vehicle license fee for each motor vehicle owned, rented or leased by said person as of January 1 of each year unless the vehicle is used exclusively outside the City or the vehicle has a historic license plate issued by the State, pursuant to Section 301.131 R.S.MO.

City motor vehicle licenses will be per annum and valid from the 1st day of January to the 31st day of December for each year. Fees are as follows:

Motorcycles and Motortricycles	\$4.50
Passenger Vehicles	\$5.00
Commercial vehicles (trucks and buses) and recreational vehicles	\$6.00

One License fee will be waived for a person over the age of 65 or disabled veterans.

The City motor vehicle licenses are billed and collected by Jackson County as part of the Personal Property Tax bill.

PROJECTION:

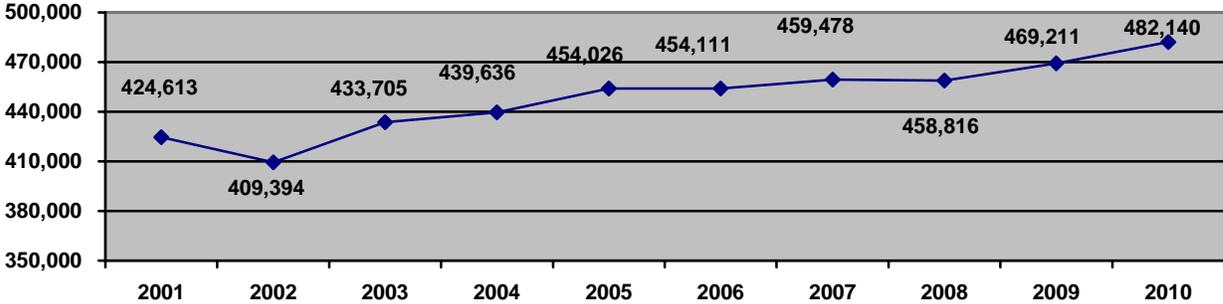
The revenue estimate is based upon information provided by Jackson County for the amount billed in the current year.

REVENUE MANUAL

REVENUE SOURCE: Motor Vehicle Licenses (continued)

ACCOUNT: 3151

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Community Development Block Grant (CDBG)

ACCOUNT: 3204

AUTHORIZATION: Ordinance 17532 of 04/19/10

DISTRIBUTION OF REVENUE: CDA Fund

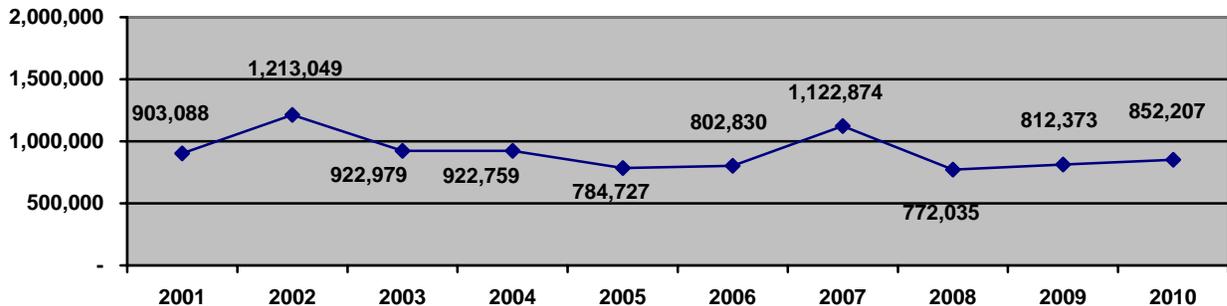
DESCRIPTION, RATE, LEGAL LIMITS:

Congress authorized the Community Development Block Grant Entitlement Program in 1974 for cities with populations of 50,000 or more. The primary goal of this program is to develop viable urban communities that offer decent housing, suitable living environments, and economic opportunities for low and moderate-income people. Projects in Independence have included housing rehabilitation grants, commercial facade grants, neighborhood centers, historic preservation, parks development, street improvements, and funding for numerous social service programs administered by agencies that assist low/moderate income residents.

PROJECTION:

Estimates are based on information provided to the Community Development Department by the United States Department of Housing and Urban Development.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Home Investment Partnership Program (HOME) **ACCOUNT:** 3209

AUTHORIZATION: Ordinance 17532 of 04/19/10

DISTRIBUTION OF REVENUE: CDA Fund

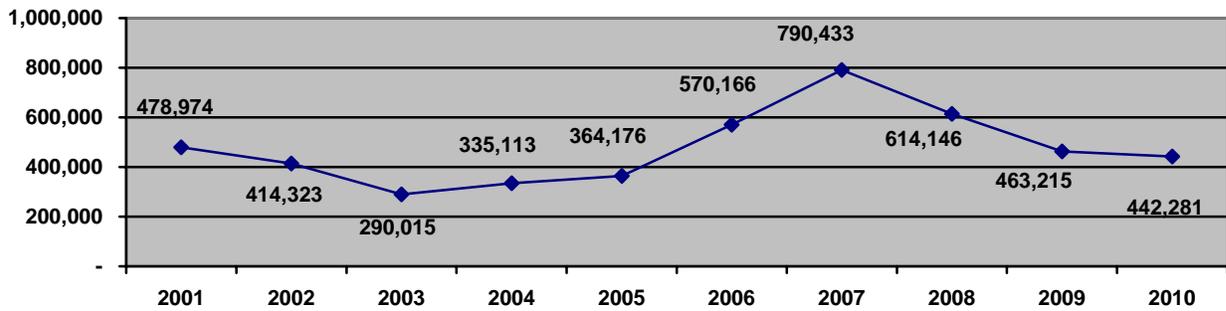
DESCRIPTION, RATE, LEGAL LIMITS:

Congress with the Final Rule being published September 16, 1996 authorized the HOME Program. In general, under the HOME Program, HUD allocates funds by formula among eligible State and local governments to strengthen public-private partnerships and to expand the supply of decent, safe, sanitary, and affordable housing. Non-federal resources must match HOME funds.

PROJECTION:

Estimates are based on information provided to the Community Development Department by the United States Department of Housing and Urban Development.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Emergency Management Assistance

ACCOUNT: 3210

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: General Fund, Grant Fund

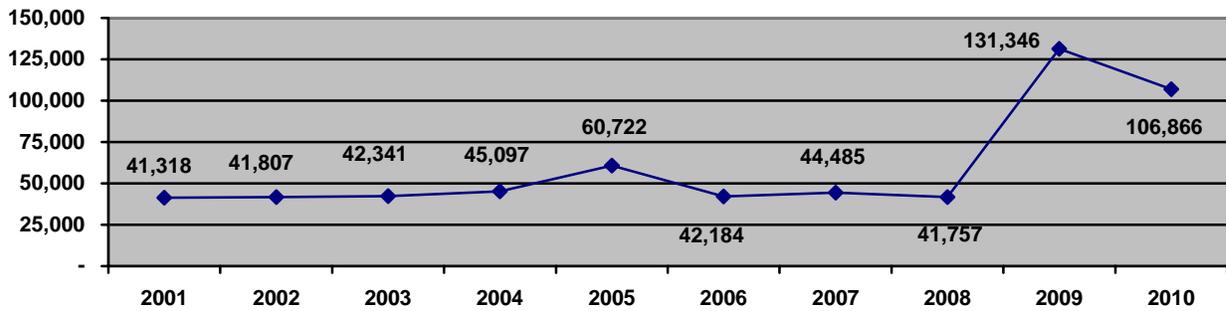
DESCRIPTION, RATE, LEGAL LIMITS:

A grant from the Federal Emergency Management Agency (FEMA) through the State and Local Assistance Program for funding on a match basis of up to 50% of eligible expenses of the Emergency Preparedness function of the Fire Department.

PROJECTION:

The estimate is based upon information from the application for funding submitted by the Fire Department and from the State Emergency Management Association.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Public Health Grant

ACCOUNT: 3211

AUTHORIZATION: Various Ordinances

DISTRIBUTION OF REVENUE: Grant Fund

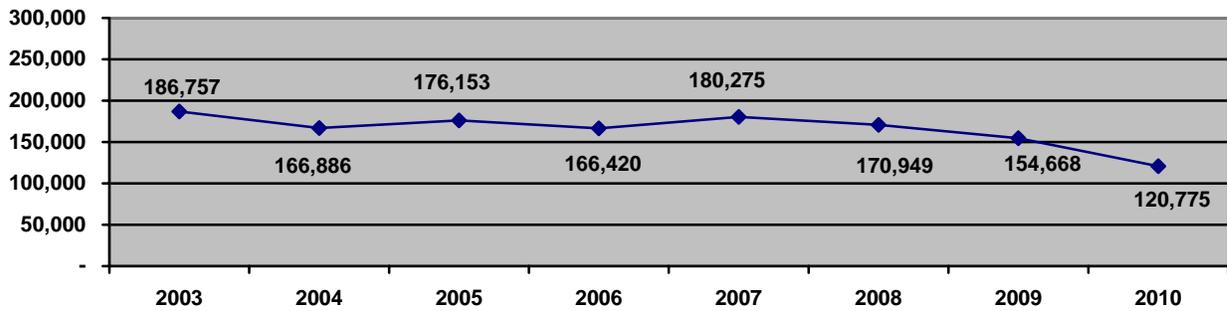
DESCRIPTION, RATE, LEGAL LIMITS:

The Missouri Division of Health provides grants to the Health Department for the promotion of health programs. Current programs include the maternal and child health services program, general public health program, nursing consultation to childcare facilities, and sanitation inspections of child care facilities.

PROJECTION:

Information about the existing and estimated grants is obtained from the Health Department.

Actual Revenues Received Past Eight Years



REVENUE MANUAL

REVENUE SOURCE: Dial-A-Ride Transportation Program **ACCOUNT:** 3218

AUTHORIZATION: Ordinance 14404 of 02/07/00

DISTRIBUTION OF REVENUE: General Fund, Grant Fund

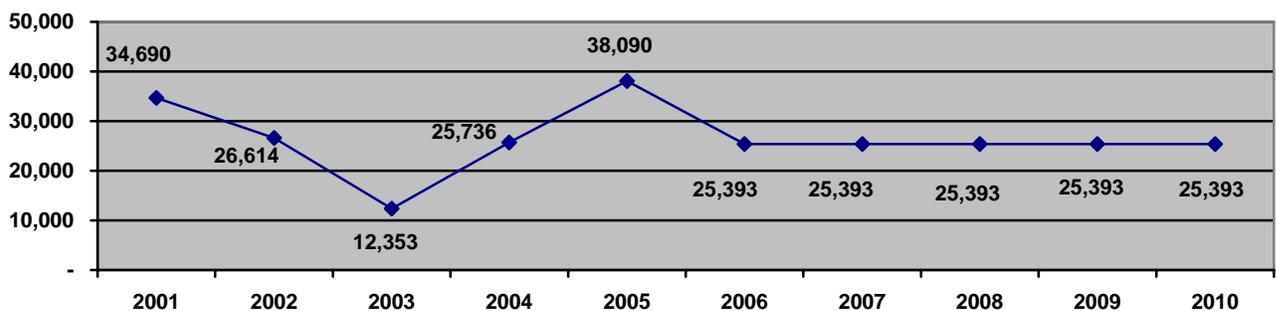
DESCRIPTION, RATE, LEGAL LIMITS:

The Kansas City Area Transportation Authority includes in its Federal Operating Assistance Grant application a set sum to be reimbursed to the City of Independence to offset a portion of the total cost incurred by the community in operating the "Dial-A-Ride" service, a local transportation program for the elderly and disabled that serves to meet the City requirements associated with the federal Americans with Disabilities ACT (ADA).

PROJECTION:

Estimate is based on historical information and contractual information furnished by the Parks and Recreation Department. Staff anticipates looking at a new fee schedule in the near future for those riders not ADA-eligible.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Other Federal Grant Sources

ACCOUNT: 3219

AUTHORIZATION: Various Ordinances

DISTRIBUTION OF REVENUE: General Fund, Grant Fund, Utility Funds, Capital Project Funds

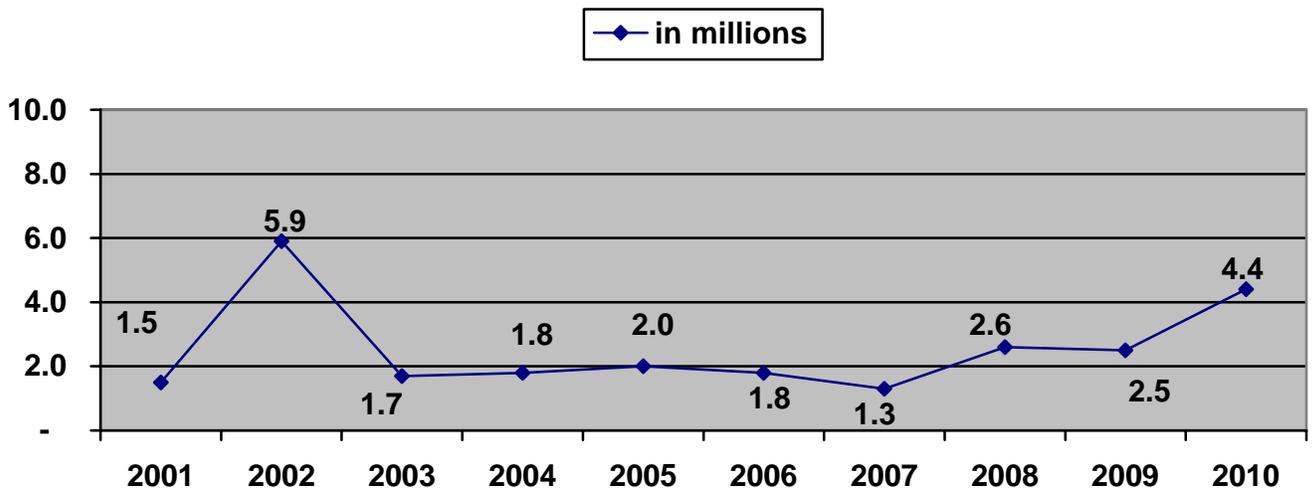
DESCRIPTION, RATE, LEGAL LIMITS:

To record federal grants not specifically identified in any other account.

PROJECTION:

Estimate is based on historical information furnished by various departments.

Actual Revenues Received Past Ten Years – All Funds Combined



REVENUE MANUAL

REVENUE SOURCE: Financial Institutions Tax

ACCOUNT: 3241

AUTHORIZATION: Missouri Statute - Chapter 148

DISTRIBUTION OF REVENUE: General Fund

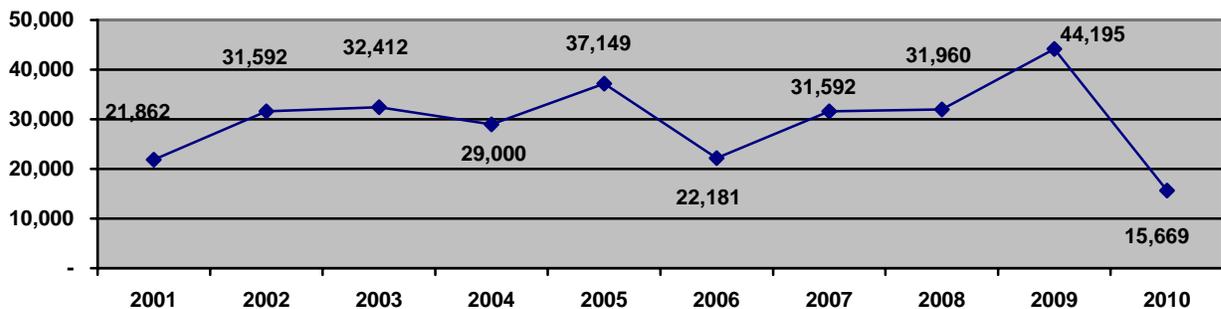
DESCRIPTION, RATE, LEGAL LIMITS:

This 7% tax of net profit is paid to the State by all banks, trust companies, credit institutions, credit unions, insurance companies and savings and loan associations. Of the 7% collected by the State, 98% is distributed to the counties to be distributed to the cities. Prior to January 1982, savings and loans institutions and credit unions were taxed on gross revenues rather than net profit. In January 1982, the Missouri Supreme Court declared this method unconstitutional and these facilities became taxed in the same manner as other financial institutions. (Missouri Statute - Section 148.48, Jefferson Savings and Loan Association V. Goldbert, 626 swzd 640 (MO BANC 1982).

PROJECTION:

The estimate is based on historical data due to the indeterminate nature of this revenue source.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Gasoline Tax

ACCOUNT: 3242

AUTHORIZATION: Missouri Statute - Chapter 142.025

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

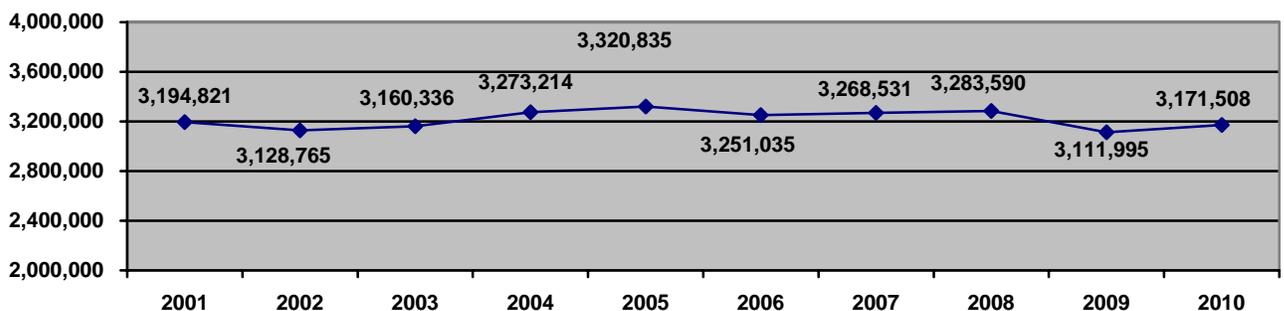
This tax is levied and collected by the State on the purchase of motor vehicle fuel at retail. The proceeds are to be used solely for construction, reconstruction, maintenance, repair, policing, signing, lighting and cleaning roads and streets in the City. The rate of which 15% of the total collected by the State is remitted to cities based on their population is as follows:

Through April 6, 1987	\$0.07/gallon
Starting April 7, 1987	\$0.11/gallon
Starting April 1, 1992	\$0.13/gallon
Starting April 1, 1994	\$0.15/gallon
Starting April 1, 1996	\$0.17/gallon

PROJECTION:

The estimate is based on historical data as well as the price on crude oil, which has a direct impact on consumption, and the gasoline prices at the pump.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Motor Vehicle Fees

ACCOUNT: 3243

AUTHORIZATION: Section 30(b) Article 4 of the Constitution of the State of Missouri

DISTRIBUTION OF REVENUE: General Fund

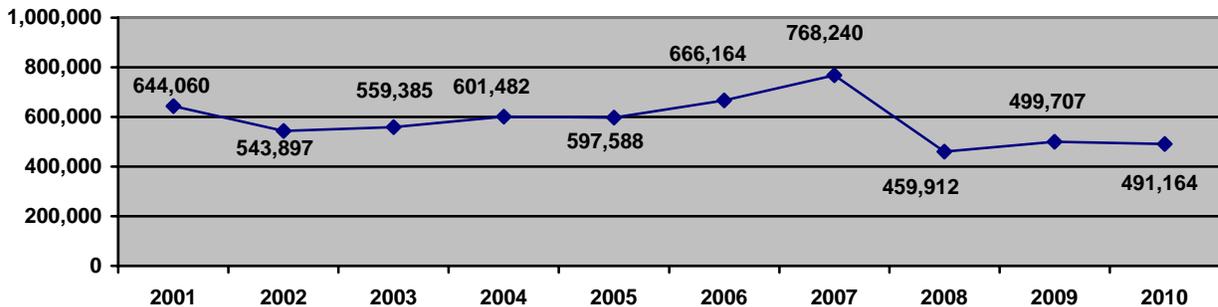
DESCRIPTION, RATE, LEGAL LIMITS:

Any increase in state license fees and taxes on motor vehicles, trailers, motorcycles, mopeds and motortricycles over and above those in effect September 17, 1979, will be distributed to the counties, cities, and the state road fund. Cities receive 15% of the increase in the state license fees and taxes on motor vehicles with amounts allocated based on population.

PROJECTION:

The estimate is based on historical data as well as the trend of automobile sales at both the national and local level. In addition, interest rates on consumer loans and economic conditions as a whole were considered in arriving at the estimate.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Motor Vehicle Sales Tax

ACCOUNT: 3244

AUTHORIZATION: Section 30(A), Article 4 of the Constitution of the State of Missouri

DISTRIBUTION OF REVENUE: General Fund

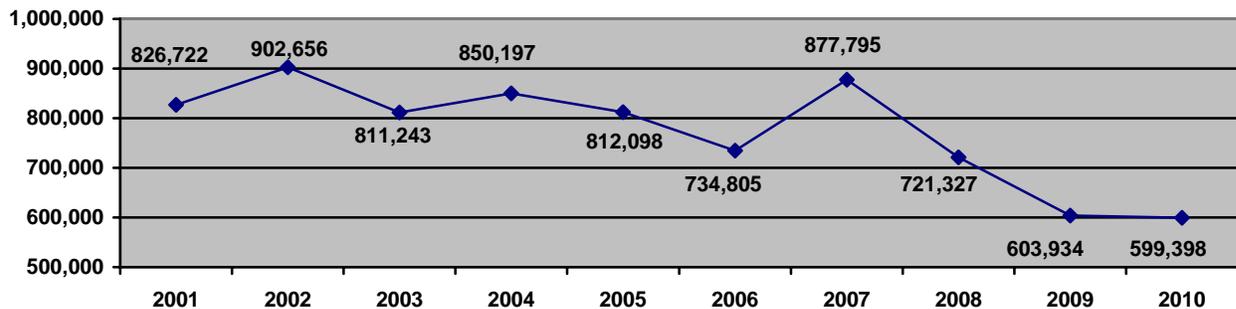
DESCRIPTION, RATE, LEGAL LIMITS:

One-half of the proceeds from the State Sales Tax on all motor vehicles, trailers, motorcycles, mopeds, and motortricycles will be dedicated for highway and transportation use. Fifteen percent of these proceeds will be allocated to incorporated cities, towns, and villages. The amount distributed to each city is prorated based upon population.

PROJECTION:

The estimate is based on historical data as well as the trend of the automobile sales at both the national and local level. In addition, interest rates on consumer loans and the economic conditions as a whole were considered in arriving at the estimate.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Other State Grant Sources

ACCOUNT: 3250

AUTHORIZATION: Various Ordinances

DISTRIBUTION OF REVENUE: General Fund, Grant Fund, Tourism Fund, Storm Water, Water Pollution Control, Capital Project Funds

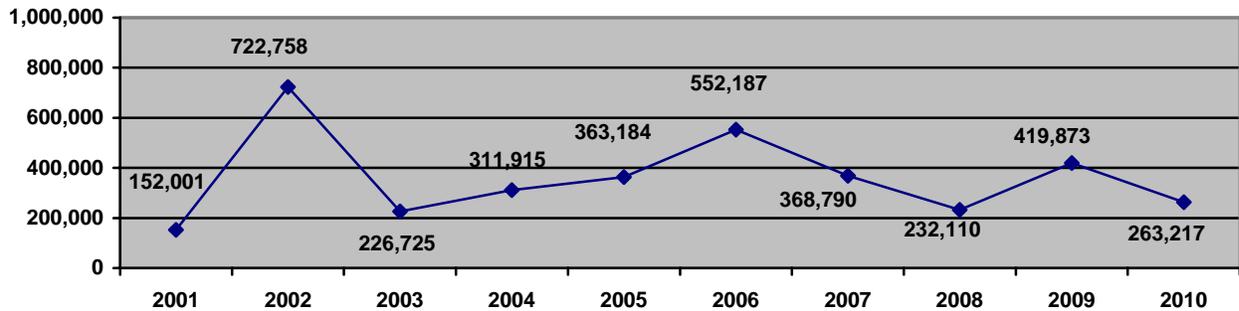
DESCRIPTION, RATE, LEGAL LIMITS:

To record state grants not specifically identified in any other account.

PROJECTION:

Estimate is based on historical information furnished by various departments.

Actual Revenues Received Past Ten Years – All Funds Combined
Excluding Capital Projects



REVENUE MANUAL

REVENUE SOURCE: Jackson County Drug Task Force

ACCOUNT: 3272

AUTHORIZATION: Ordinance 11207 of 07/16/90
Ordinance 14390 of 12/20/99

DISTRIBUTION OF REVENUE: General Fund

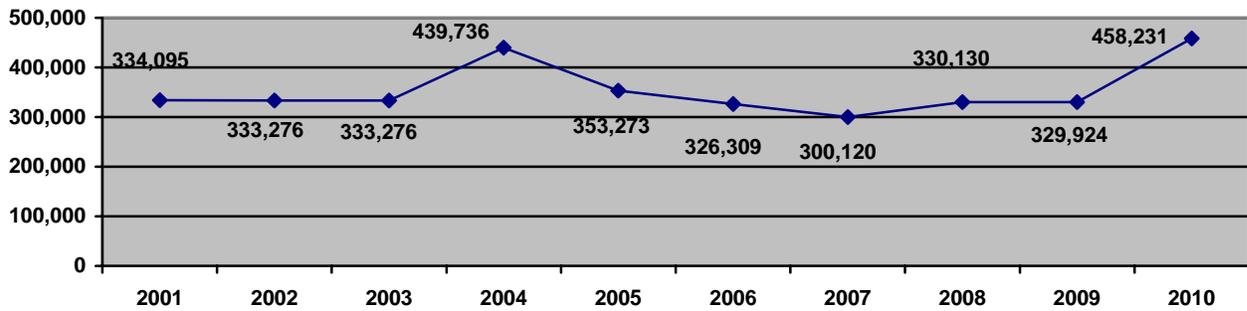
DESCRIPTION, RATE, LEGAL LIMITS:

To reimburse the Police Department for police officers working on drug enforcement. The source of revenue is from the anti-drug sales tax approved by the County voters on 11/07/89 and re-authorized on 04/01/97 for another seven years. The tax was subsequently approved in 2003, and again in 2009.

PROJECTION:

Estimates are based upon historical data provided by the Police Department.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: D.A.R.E. Program

ACCOUNT: 3274

AUTHORIZATION: Ordinance 11776 of 10/21/91
Ordinance 14081 of 12/21/98
Ordinance 14250 of 07/06/99

DISTRIBUTION OF REVENUE: General Fund

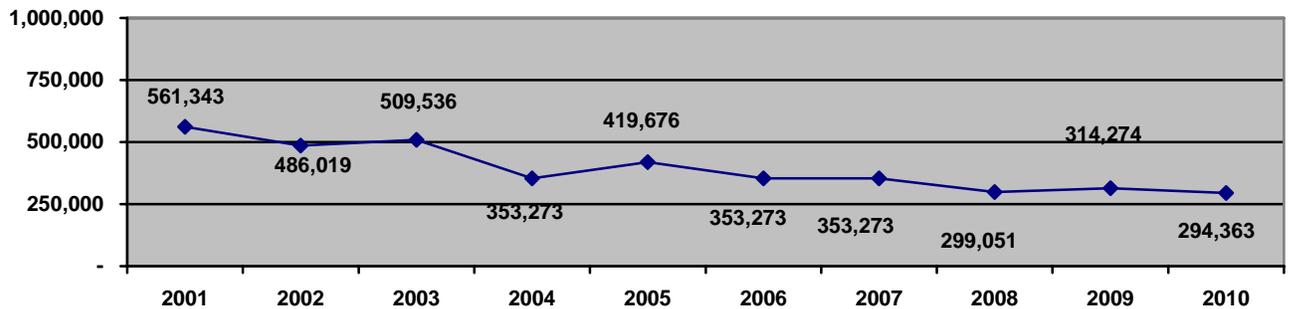
DESCRIPTION, RATE, LEGAL LIMITS:

Funding for police officers assigned to the City's DARE Program. The source of revenue is from the COMBAT anti-drug sales tax approved by the County voters on 11/07/89 and was re-authorized for another seven years in 2003.

PROJECTION:

Estimates are based upon historical data provided by the Police Department.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Mid-America Regional Council (MARC) **ACCOUNT:** 3275

AUTHORIZATION: Various Ordinances

DISTRIBUTION OF REVENUE: General Fund

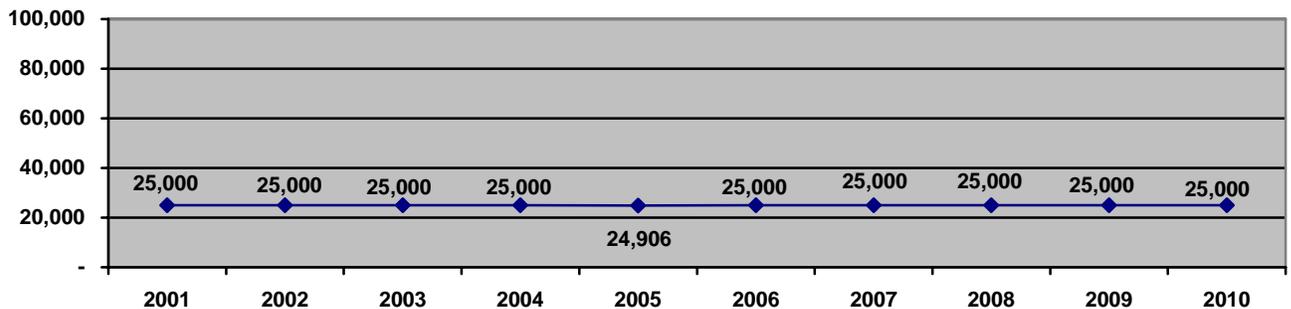
DESCRIPTION, RATE, LEGAL LIMITS:

The Mid-America Regional Council (MARC) helps to fund and administer a senior adult nutrition program throughout the Kansas City metropolitan area. The City of Independence, and its Palmer Senior Adult Center, serves as one of those designated program sites. Through this program, MARC includes in its operating budget a set amount to be administered to the City's Parks and Recreation Department for the purposes of offsetting some of the costs associated with the annual operation of a senior adult nutrition program for both congregate meals and for home-bound individuals.

PROJECTION:

Estimates are based upon historical and contractual information furnished by the Parks and Recreation Department.

Actual Revenues Received Pasts Ten Years



REVENUE MANUAL

REVENUE SOURCE: Other Misc Grants

ACCOUNT: 3279

AUTHORIZATION: Various Ordinances

DISTRIBUTION OF REVENUE: General Fund, Grant Fund

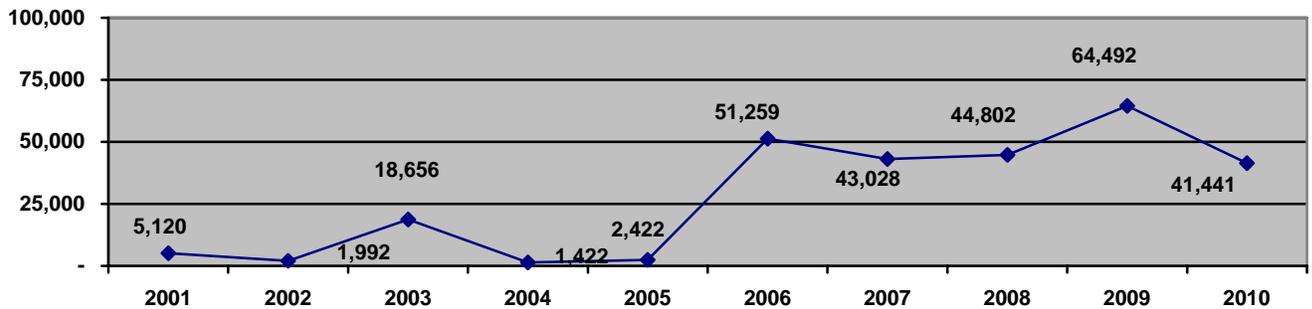
DESCRIPTION, RATE, LEGAL LIMITS:

To record any grants or contributions not specifically identified in any other account.

PROJECTION:

Estimates are based on historical information provided by the Finance Department.

Actual Revenues Received Past Ten Years – All Funds Combined



REVENUE MANUAL

REVENUE SOURCE: P & L Payments In Lieu of Taxes

ACCOUNT: 3281

AUTHORIZATION: Declaratory Suit of 07/01/80
Ordinance 12381 of 04/19/93
Resolution 3890 of 05/17/93

City Code 16.07.001

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

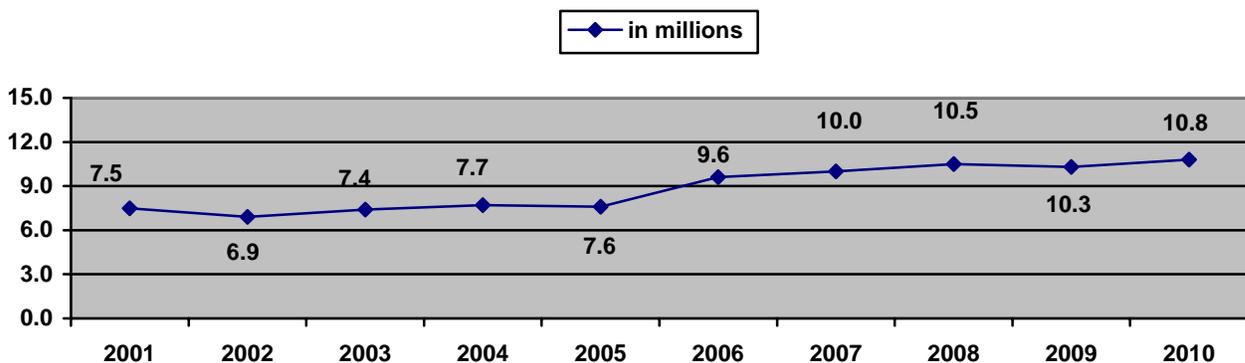
Although the Power and Light Fund is a City owned utility, it is subject to payment to the City's General Fund of an amount "In Lieu of Taxes" as are normally levied on investor owned utilities. This includes the sum of:

1. 9.08% of the gross receipts derived from operation of an electric utility;
2. The amount of real estate property taxes (including utility property tax) due if Power and Light was a private utility; and,
3. The amount of 2.25% of City sales tax payable for local purchases.

PROJECTION:

The estimate is obtained from the Power and Light Department projected gross receipts for the year. Another major factor that would change this revenue drastically is the weather. Due to the unpredictability of the weather, initial estimates are made based on normal temperatures and adjustments are made when abnormal conditions are experienced.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Water Service In Lieu of Taxes

ACCOUNT: 3282

AUTHORIZATION: Ordinance 7062 of 07/03/82
Ordinance 7321 of 12/31/82
Ordinance 12381 of 04/19/93

City Code 16.01.002
City Code 16.07.001

DISTRIBUTION OF REVENUE: General Fund

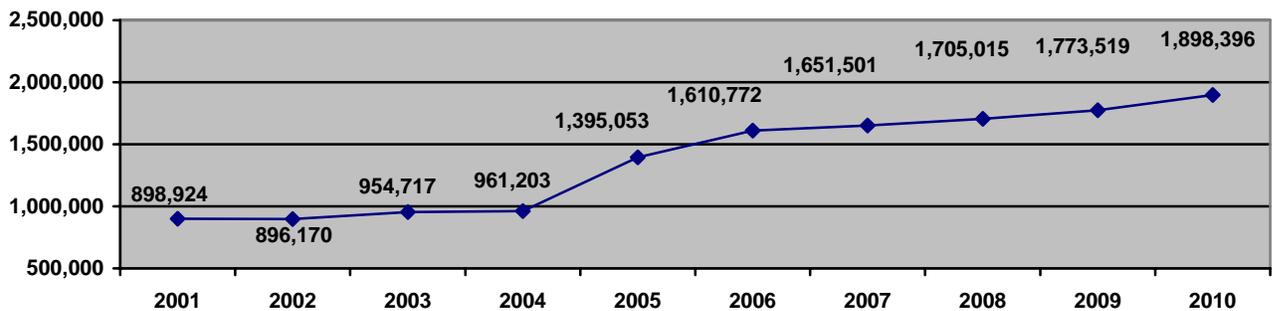
DESCRIPTION, RATE, LEGAL LIMITS:

The Missouri Water Company was purchased on April 1, 1986, becoming known as the Independence Water Department. Although the Water Fund is a City owned utility, it is subject to payment to the City's General Fund of an amount "In Lieu of Taxes" as normally levied on investor owned utilities. The sum to be collected is to include 9.08% of the gross receipts derived from operation of the water utility and the amount of real estate property taxes (including utility property tax) due if Water was a private utility.

PROJECTION:

The estimate is obtained from the Water Department's projected water gross receipts for the year. Other major factors that would change this revenue drastically are the temperature and the amount of rainfall. Due to the unpredictability of these factors, initial estimates are made based on normal weather conditions and adjustments are made when abnormal conditions are experienced.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Sanitary Sewer Service In Lieu of Taxes **ACCOUNT:** 3283

AUTHORIZATION: Ordinance 12381 of 04/19/93 City Code 16.07.001

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

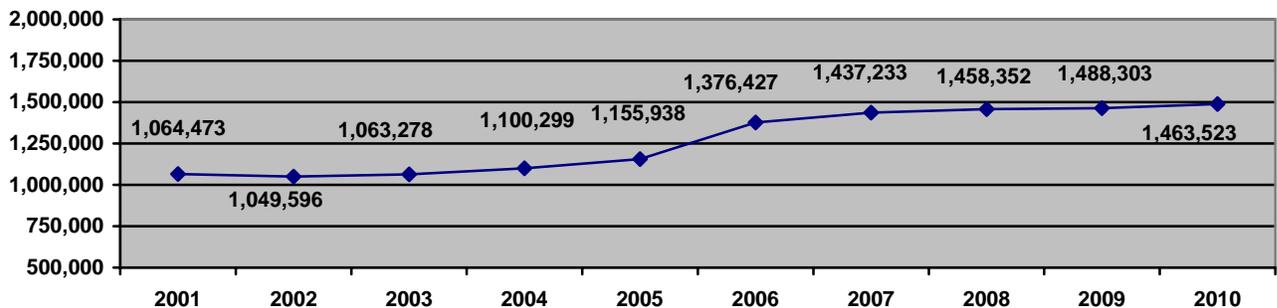
The Sanitary Sewer Fund is a City owned utility and is required to make a payment to the City's General Fund of an amount "In Lieu of Taxes" as are normally levied on investor owned utilities. This includes:

1. 9.08% of the gross receipts derived from operation of a sanitary sewer utility; except where excluded by contract
2. The amount of real estate property taxes (including utility property tax) due if Sanitary Sewer was a private utility

PROJECTION:

The estimate is obtained from the Water Pollution Control Department and is based on the projected gross receipts of the Sanitary Sewer Fund for the year. These receipts are categorized primarily as residential and commercial. Residential rates are fixed for the upcoming fiscal year based on the lower of current season winter water consumption or the previous year's total. Commercial rates vary monthly based on actual water consumption.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Planning and Zoning Fees **ACCOUNT:** 3302

AUTHORIZATION: Ordinance 14399 of 01/13/00 City Code Chapter 14

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

1. A Home Business Permit allows use of a residence for a limited business venture provided it does not disrupt the character of the surrounding residential neighborhood. A business license is still needed to conduct business. Permit application fee \$100.00

2. Upon submission of an application for subdivision, the subdivider will pay:

Pre-application or sketch plat application fee	\$100.00
Preliminary application fee	\$200.00, plus \$3.00/lot.
Final plat fee (paid upon submission of final plat)	\$200.00, plus \$3.00/lot
Survey Development	\$200.00 plus \$1.00/lot

3. The following fees will accompany each application for a final site plan:

Less than 5 acres	\$275.00
5-10 acres	\$600.00
11-15 acres	\$800.00
16-20 acres	\$1,100.00
More than 20 acres	\$1,600.00

4. Fees for rezoning or special use permit applications are:

Less than 5 acres	\$250.00
5-10 acres	\$500.00
11-15 acres	\$750.00
16-20 acres	\$1,000.00
More than 20 acres	\$1,500.00

5. Whenever any person does file a petition for the vacation of any street or public place, he will complete an application from the Community Development Department. A fee of \$150.00 will accompany this application.

6. Special Sign Permit \$245.00

7. Zoning Verification Letter \$60.00

PROJECTION:

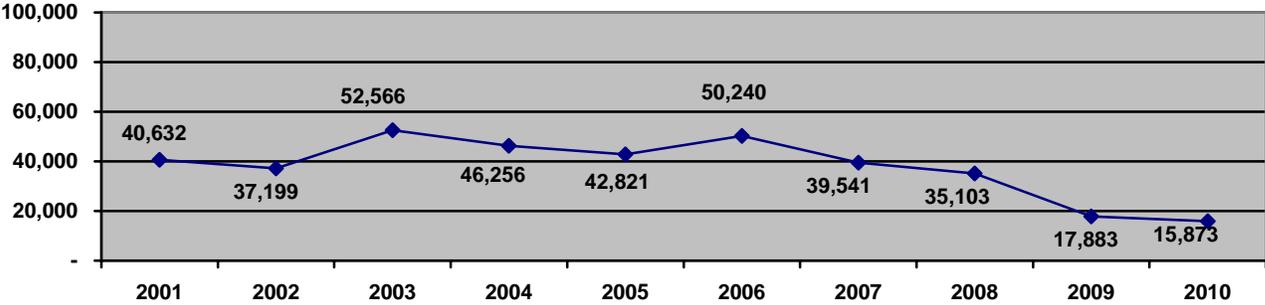
Estimates are based on historical data and information provided by the Community Development Department.

REVENUE MANUAL

REVENUE SOURCE: Planning and Zoning Fees (continued)

ACCOUNT: 3302

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Board of Adjustment Fees

ACCOUNT: 3303

AUTHORIZATION: Board of Adjustment By-Laws of 6/63
Ordinance 14005 of 10/16/98

DISTRIBUTION OF REVENUE: General Fund

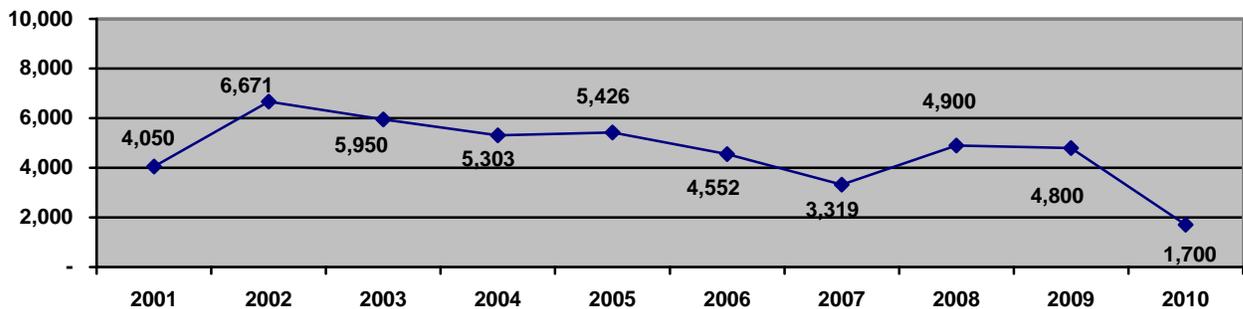
DESCRIPTION, RATE, LEGAL LIMITS:

The Board of Adjustment will take action only in reference to a specific lot when it has determined that a permit has been incorrectly issued or denied, or when it is determined that the City Code, Article 1 Chapter 14 has been incorrectly interpreted, or when the appellant believes undue and unnecessary hardship due to the application of a provision or provisions in the Code to a specific lot or tract. The board will charge a fee of \$150.00 for each application filed.

PROJECTION:

Estimates are based upon historical data provided by Community Development Department.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Fees for Copies of Official Documents **ACCOUNT:** 3304, 3305, 3306, 3398

AUTHORIZATION: Ordinance 15240 of 10/28/02

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

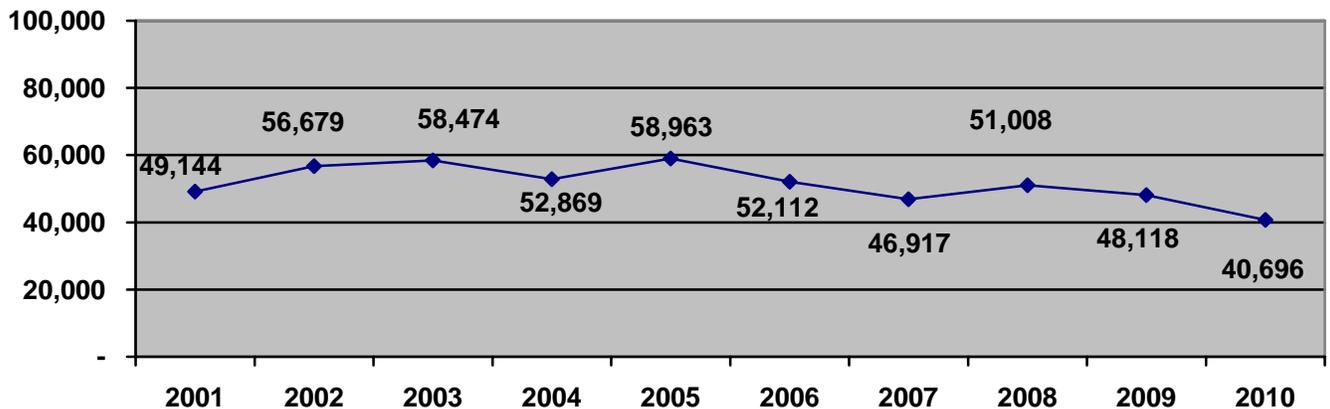
Fees charged for copies of certain official documents available to the public and corresponding services other than those set forth in the City Code or established by separate ordinance or resolution. This includes the sale of maps, books, plans, police reports and fire reports.

- 3304 Sale of Maps, Books, & Plans
- 3305 Sale of Police Reports
- 3306 Sale of Fire Reports
- 3398 Miscellaneous Charges

PROJECTION:

Estimates are based on historical data with information about fee changes or new types of documents available obtained from the Police, Fire and Community Development Departments.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Computer Service Charge

ACCOUNT: 3307

AUTHORIZATION: Ordinance 16137 of 09/19/05

DISTRIBUTION OF REVENUE: General Fund

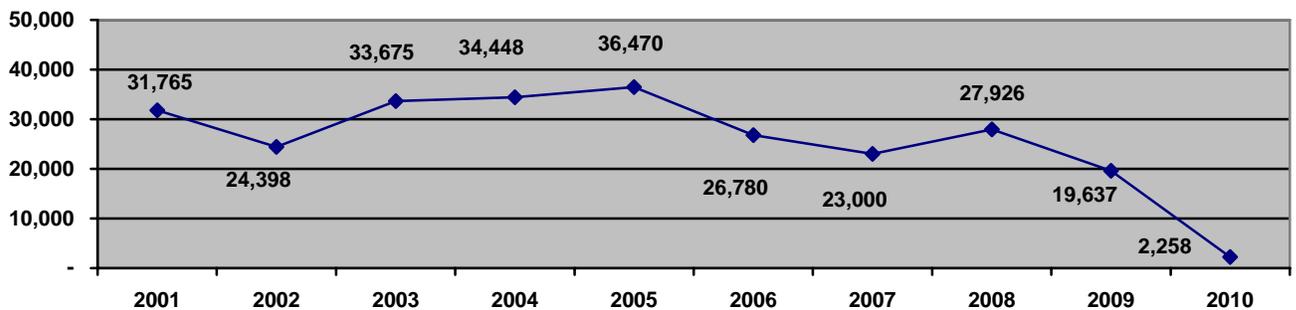
DESCRIPTION, RATE, LEGAL LIMITS:

This revenue represents reimbursement of all costs for processing of voter registration records for the Jackson County Board of Election Commissioners.

PROJECTION:

Estimates are based upon historical data and trends connected with the Board's activities during election and non-election years. Consideration was also given to possible special elections, which could be called during the next fiscal year, and information furnished by the Technology Services Department.

Actual Revenue Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Animal Shelter Charges

ACCOUNT: 3311

AUTHORIZATION: Ordinance 12053 of 07/06/92
Ordinance 17516 of 03/22/10

City Code 3.01.007

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Any animal or fowl impounded in the public animal shelter of the City will be released to the owner upon payment of the following fees for the total period of any impoundment. Unclaimed dogs and cats may be adopted for \$30.00 and \$20.00 respectively.

A. Impounding:

Dog/Cat - 1st impoundment	\$80.00
Rabbit and fowl	\$10.00
Any other animal - 1st impoundment	\$50.00
Any other animal - after 1st impoundment	\$65.00
Livestock	\$100.00

B. Feeding and caring each day of impoundment:

Each horse, mare, mule, colt, cow, bull, steer	\$20.00/day
Each jack, jennie, calf, sheep, goat, hog	\$12.00/day
Each dog	\$15.00/day
Each cat	\$10.00/day
Each unspecified animal or fowl	\$8.00/day
Expanded after hours release fee	\$25.00/day

C. Fees for adopting unclaimed dogs or cats and for animal disposal:

Adoption	
Dogs	\$30.00
Cats	\$20.00
All other small animals	\$15.00
Livestock	Fees equal to Expenses incurred by the City
Disposal	
Incineration	\$10.00
Pick up	\$15.00

REVENUE MANUAL

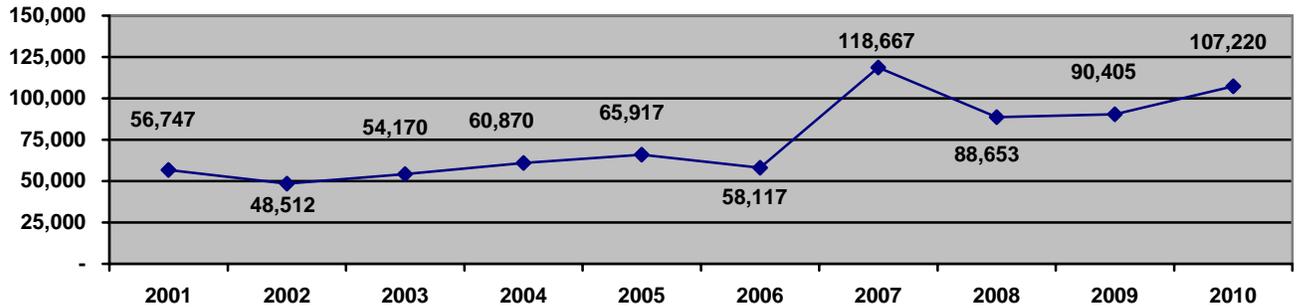
REVENUE SOURCE: Animal Shelter Charges (continued)

ACCOUNT: 3311

PROJECTION:

Estimates are based upon historical data and information furnished by the Animal Control Division of the Health Department.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Identification Tags (animals)

ACCOUNT: 3312

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: General Fund

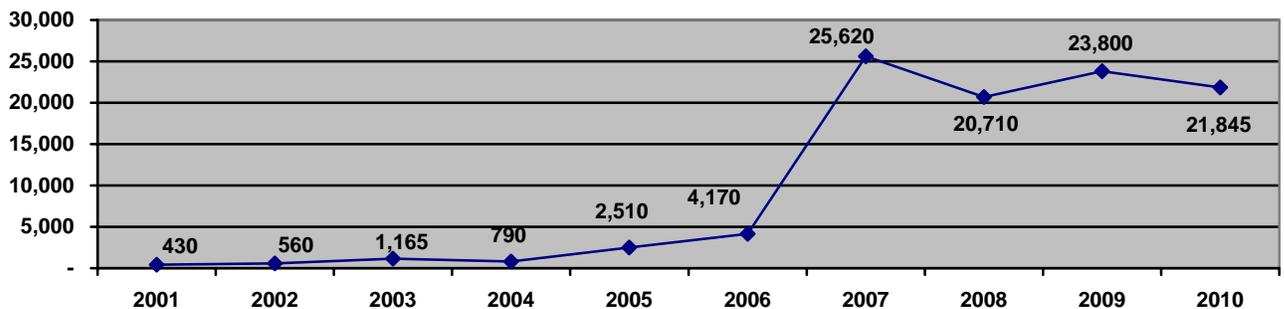
DESCRIPTION, RATE, LEGAL LIMITS:

Upon request, a new pet owner can have an information microchip placed in an adopted animal's neck for future identification. This service is provided for a fee of \$10.00/animal. The service is for animals adopted from the animal shelter only. All animals that are picked up by Animal Control are scanned for a microchip.

PROJECTION:

Estimates are based on information provided by the Animal Control Division of the Health Department.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Police Services Reimbursement

ACCOUNT: 3316

AUTHORIZATION: Ordinance 13863 of 04/06/98
Ordinance 14756 of 03/05/01

DISTRIBUTION OF REVENUE: General Fund, Grant Fund

DESCRIPTION, RATE, LEGAL LIMITS:

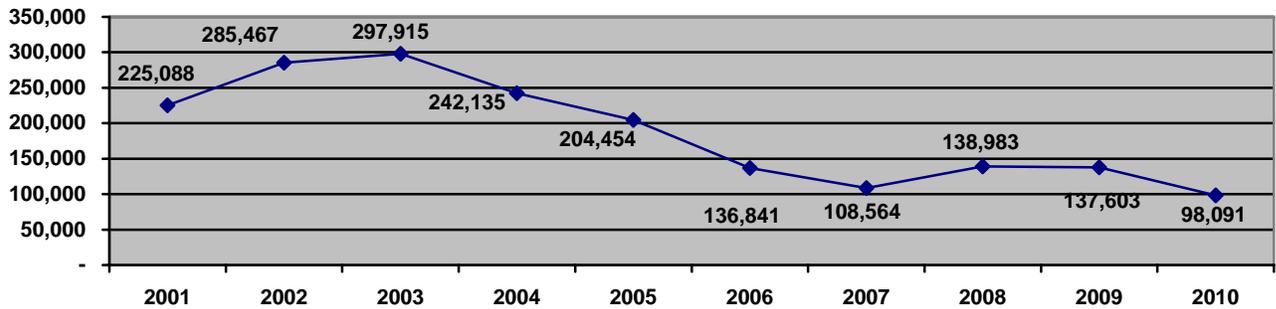
Nightlight Program (Family Court)

Housing Authority

PROJECTION:

Estimates are based on information provided by the Police Department.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: School Resource Officer

ACCOUNT: 3317

AUTHORIZATION: Ordinance 13306 of 04/01/96
Ordinance 14030 of 10/19/98
Ordinance 14156 of 03/15/99

DISTRIBUTION OF REVENUE: General Fund, Grant Fund

DESCRIPTION, RATE, LEGAL LIMITS:

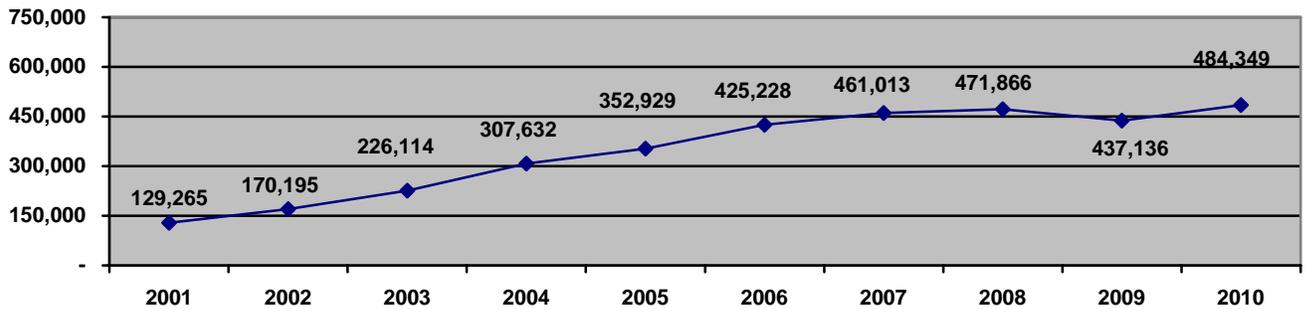
School district pays for a police officer at specific schools during the school year. The school district is to reimburse the City on an actual cost basis.

Independence Board of Education
Blue Springs School District

PROJECTION:

Estimates are based upon data provided by the Police Department.

Actual Revenue Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Alarm Charges

ACCOUNT: 3318, 3319

AUTHORIZATION: Ordinance 14078 of 12/21/98

City Code 12.07.006

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Business and residential alarm users are allowed two (2) false alarms per calendar year and a 30-day grace period following the initial installation. Alarm users will be assessed a Twenty-five dollar (\$25.00) fee for any additional false alarms. This fee is to help pay at least a portion of the cost of the emergency response to those false alarms.

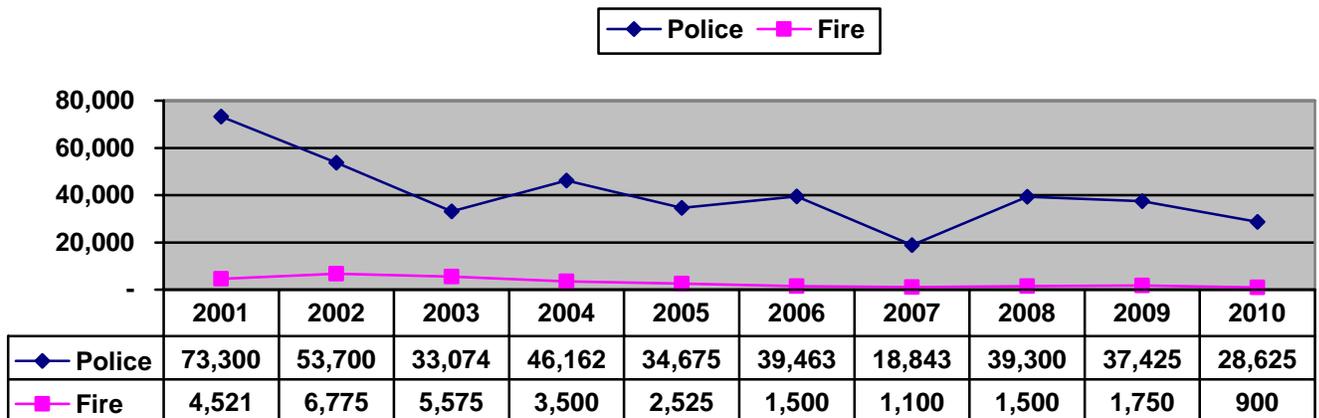
3318 Alarm Charges - Police

3319 Alarm Charges - Fire

PROJECTION:

Estimates are based upon data provided by the Police Department and Fire Department.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Recreation Program Fees

ACCOUNT: 3322

AUTHORIZATION: Ordinance 6221 of 07/07/80
Ordinance 6338 of 09/01/81
Ordinance 12785 of 07/05/94

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

This revenue source encompasses more than just arts and crafts. It is to provide a wide range of activities for people with different interests. Below is a list of activities and their corresponding fees:

Pastel Portrait Painting	\$125/person
Craft Classes (ceramics, tole painting, drawing, painting, and similar activities)	\$ 5.00 - \$20.00/person
Total Body Aerobics	\$ 10.00/person
Aerobics Dance Class	\$ 15.00/person
Ball Room Dance Class	\$ 25.00/couple
Theatre Class	\$ 30.00 - \$35.00/person
Kaerobox	\$ 40.00/person
Step Aerobics	\$ 20.00/person
Tai Chi	\$ 35.00/person
Yoga	\$ 30.00/person
Lapidary	\$ 20.00/person
Toddler Town	\$ 1.00/person
Swim Class	\$30.00 - \$35.00/person
Power Pilates	\$ 35.00/person
Wake Up Workout	\$ 2.00/person
Chen Tai Chi	\$12.50/person
AM Pilates	\$40.00/person
Advanced Ballroom	\$50.00/couple

PROJECTION:

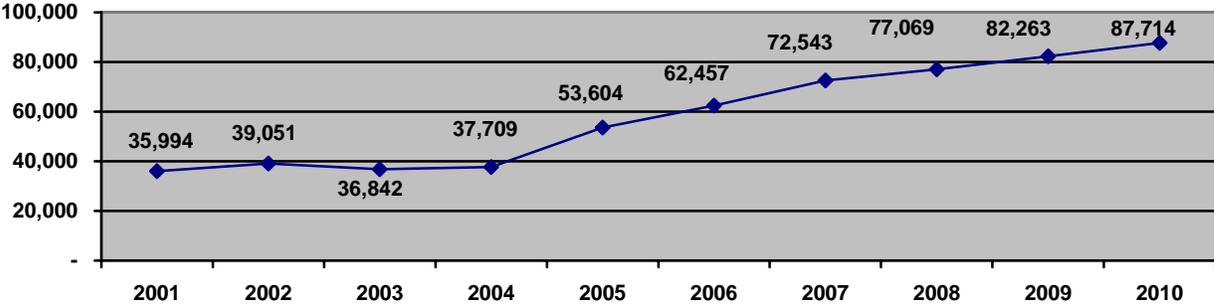
Estimates based on historical data with consideration given to information about changes in classes, fees, or class enrollment provided by the Parks and Recreation Department.

REVENUE MANUAL

REVENUE SOURCE: Recreation Program Fees (continued)

ACCOUNT: 3322

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Park Concessions

ACCOUNT: 3323

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: General Fund, Park Sales Tax

DESCRIPTION, RATE, LEGAL LIMITS:

Concession stands at Mill Creek Park, Santa Fe Park and Chrysler Stadium are operated on a contractual basis. The contract allows the City to receive a percentage of gross sales.

In recent years, revenue has been on a decline due to deteriorated facilities. As facility improvements were implemented in 2002 through the park sales tax, an increased revenue stream should be realized. In 2005 Adventure Oasis opened, which had a significant impact on concessions revenues.

PROJECTION:

Estimates based upon historical data and contract information provided by the Parks and Recreation Department. Revenue percentages for the most recent concession contract are listed as follows:

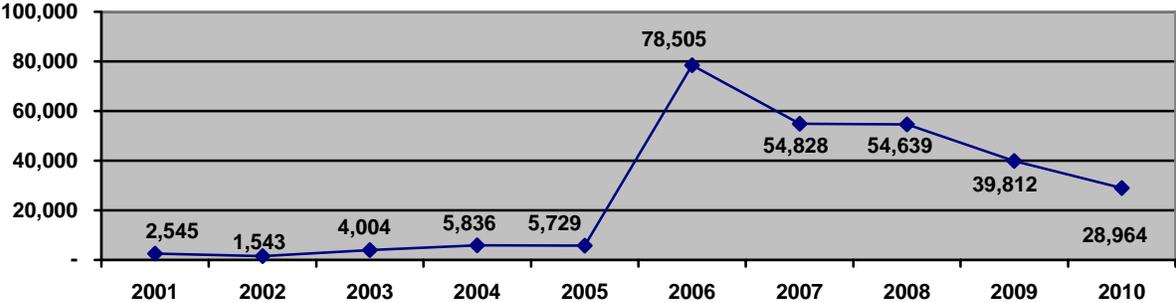
- 2003: 26.5% of gross sales
- 2004: 27.5% of gross sales
- 2005: 28.5% of gross sales
- 2006: 21% of gross sales
- 2007: 21% of gross sales
- 2008: 23% of gross sales
- 2009: 22% of gross sales
- 2010: 22% of gross sales

REVENUE MANUAL

REVENUE SOURCE: Park Concessions (continued)

ACCOUNT: 3323

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Pool Fees

ACCOUNT: 3326

AUTHORIZATION: Ordinance 15590 of 03/07/05

DISTRIBUTION OF REVENUE: General Fund, Parks Improvements Sales Tax Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Adventure Oasis

	<u>Resident Daily Admission</u>	<u>Non-Resident Daily Admission</u>
Youth(Ages 2-12) & Senior(>65)	\$6.00	\$7.00
Adult(Ages 13-64)	\$8.00	\$9.00
Family (Includes 4 Members)	\$20.00	\$25.00
Infant(Ages 0-2 w/paid Adult)	No Charge	No Charge
	<u>Resident 5-Punch</u>	<u>Non-Resident 5-Punch</u>
Youth(Ages 2-12) & Senior(>65)	\$24.00	\$28.00
Adult(Ages 13-64)	\$32.00	\$36.00
Family (Includes 4 Members)	\$88.00	\$100.00
	<u>Resident Twilight (5-8 pm)</u>	<u>Non-Resident Twilight (5-8 pm)</u>
Youth(Ages 2-12) & Senior(>65)	\$3.00	\$4.00
Adult(Ages 13-64)	\$5.00	\$6.00
Family (Includes 4 Members)	\$16.00	\$19.00
	<u>Resident Season Pass</u>	<u>Non-Resident Season Pass</u>
Youth(Ages 2-12) & Senior(>65)	\$75.00	N/A
Adult(Ages 13-64)	\$105.00	N/A
Family (Includes 4 Members)	\$250.00	N/A
	<u>Rate per Session</u>	
Lap Swimming	\$20.00	
River Walking	\$16.00	

REVENUE MANUAL

REVENUE SOURCE: Pool Fees (continued)

ACCOUNT: 3326

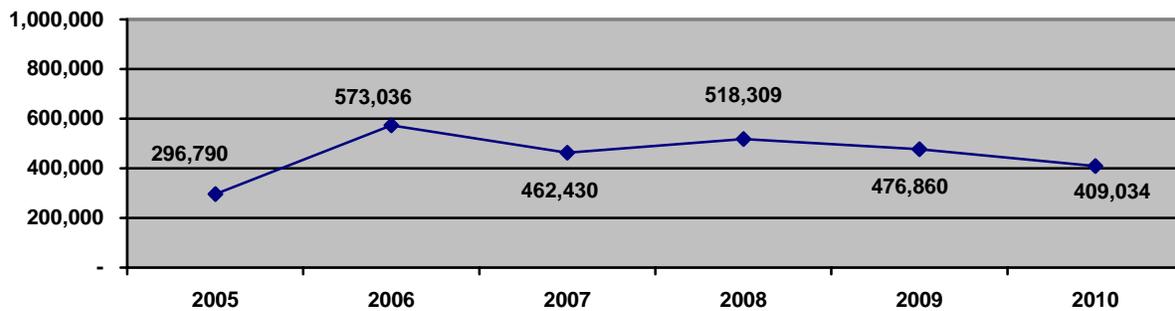
DESCRIPTION, RATE, LEGAL LIMITS:

Swim Lessons	<u>Rate per Session</u>
Shrimp	\$40.00
Seahorse	\$40.00
Starfish	\$40.00
Guppy	\$40.00
Flipper	\$40.00
Seal	\$40.00
Sailfish	\$40.00
Barracuda	\$40.00

PROJECTION:

A new Family Aquatics Center opened in 2005 in conjunction with the Parks and Recreation Sales Tax Renewal Program. This has had a significant positive impact on overall departmental revenues.

Actual Revenues Received Past Six Years



REVENUE MANUAL

REVENUE SOURCE: Recreation Centers

ACCOUNT: 3327

AUTHORIZATION: Resolution 1788 of 07/20/81
Ordinance 12785 of 07/05/94

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

A membership year is a calendar year from day of purchase.

Membership fees:

<u>Sermon Center</u>	<u>Resident</u>	<u>Non-Resident</u>
Ages 13 to 59	\$15.00/year	\$25.00/year
60 and over	\$ 5.00/year	\$10.00/year
Family Membership	\$45.00/year	\$75.00/year
Guest fee is \$1.00/visit.		
<u>Palmer Center</u>		
50 and over	\$50.00/year	\$65.00/year
<u>Truman Memorial Building</u>	\$5.00/year	Table Tennis

A membership fee is not required to participate in classes offered (i.e., arts and crafts, bridge, aerobic dance, exercise).

The Senior Adult Program provides services for senior citizens.

PROJECTION:

Estimates are based upon historical data with information about membership trends furnished by the Parks and Recreation Department.

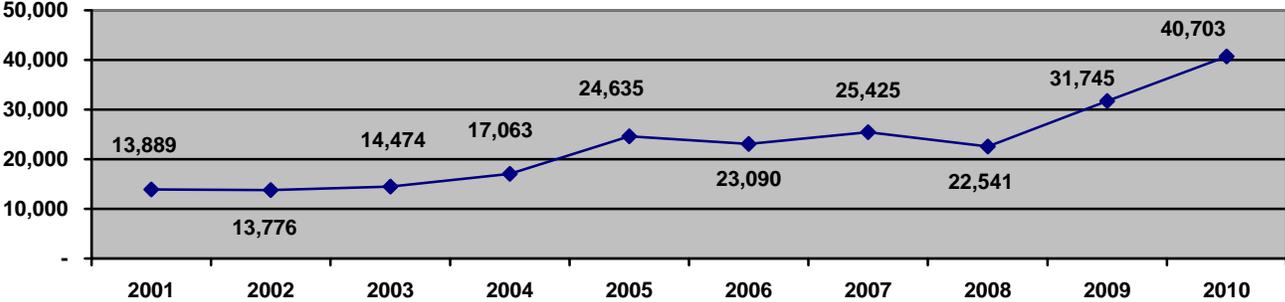
REVENUE MANUAL

REVENUE SOURCE:

Recreation Centers (continued)

ACCOUNT: 3327

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Recreation Facility Rentals

ACCOUNT: 3329

AUTHORIZATION: Ordinance 6221 of 04/07/80
 Administrative Policy of 09/01/81
 Ordinance 12785 of 07/05/94
 Administrative Policy of 04/10/98
 Administrative Policy of 04/01/00
 Ordinance 16432 of 08/02/2006

DISTRIBUTION OF REVENUE: General Fund, Park Sales Tax

DESCRIPTION, RATE, LEGAL LIMITS:

The City makes facilities and equipment available on a rental basis to individuals, groups and organizations according to the following rate schedule:

	<u>For-Profit Organizations</u>	<u>Non-Profit Organization</u>
1. Roger T. Sermon Community Center		
Meeting Room	\$25.00 per hour	\$15.00 per hour
Theater	\$200.00/3 hrs	\$100.00/3 hrs
Gym - practice	\$20.00 per hour	\$15.00 per hour
Gym – game	\$25.00 per hour	\$20.00 per hour
Gym – special event	\$300.00/4 hrs	\$150.00/4 hrs
Fee for kitchen use:		\$5.00 per hour
Miscellaneous use: (television sets, overhead projectors, amplifiers)		\$10.00
Best Little Arts & Crafts Show		
8’ x 8’ space	\$60.00	
8’ x 6’ space	\$50.00	
2. Crysler Stadium		
8 a.m. to 6 p.m.	\$ 75.00	\$ 50.00
6 p.m. to 11 p.m.	\$ 90.00	\$ 60.00
8 a.m. to 11 p.m.	\$120.00	\$ 90.00
3. Athletic Fields		
	<u>For-Profit</u>	<u>Non-Profit</u>
8 a.m. to 6 p.m.	\$ 50.00	\$ 25.00
6 p.m. to 11 p.m.	\$ 60.00	\$ 40.00
8 a.m. to 11 p.m.	\$ 90.00	\$ 60.00

REVENUE MANUAL

REVENUE SOURCE: Recreation Facility Rentals (continued) **ACCOUNT:** 3329

DESCRIPTION, RATE, LEGAL LIMITS:

4. George Owens Nature Park	<u>Resident</u>	<u>Non-Resident</u>	
Shelter House-Lake Lorraine	\$25.00-6 hr period	\$35.00-6 hr period	
Camp Area	\$25.00-24 hr period	\$35.00-24 hr period	
Lodge Facility	\$35.00-3 hr period	\$50.00-3 hr period	
5. Shelter Houses (8 sites)	\$25.00-6/hr period	\$35.00-6 hr period	
6. McCoy, Santa Fe, and Van Hook Picnic Pavilion	\$50.00-6/hr period	\$70.00-6 hr period	
7. Arts and Crafts Show			
Booth Space Rental			
First two floors	\$60.00/space		
Third & Fourth floors	\$50.00/space		
8. Truman Memorial Building	<u>For-Profit</u>	<u>Non-Profit</u>	<u>Room Prep & Teardown Fee</u>
Banquet Room	\$35/hr	\$25/hr	\$50
Truman Hall	\$75/hr	\$50/hr	\$75
Multi-Purpose Room (#1, 2, 4)	\$20/hr	\$15/hr	\$30
Multi-Purpose Room (#3)	\$35/hr	\$25/hr	\$50
Catering Kitchen	\$20/hr	\$20/hr	N/A
Roger T Sermon Memorial Rm	\$100/hr	\$75/hr	\$60
Exhibit Hall	\$75/hr	\$55/hr	\$30
Rotary Room	\$75/hr	\$55/hr	N/A
King-Hershey Room	\$20/hr	\$15/hr	N/A
Auditorium/Gymnasium	\$300/4 hrs	\$150/4 hrs	\$90
Gymnasium – games	\$25/hr	\$20/hr	\$60
Gymnasium - practices	\$20/hr	\$15/hr	N/A

REVENUE MANUAL

REVENUE SOURCE: Recreation Facility Rentals (continued) **ACCOUNT:** 3329

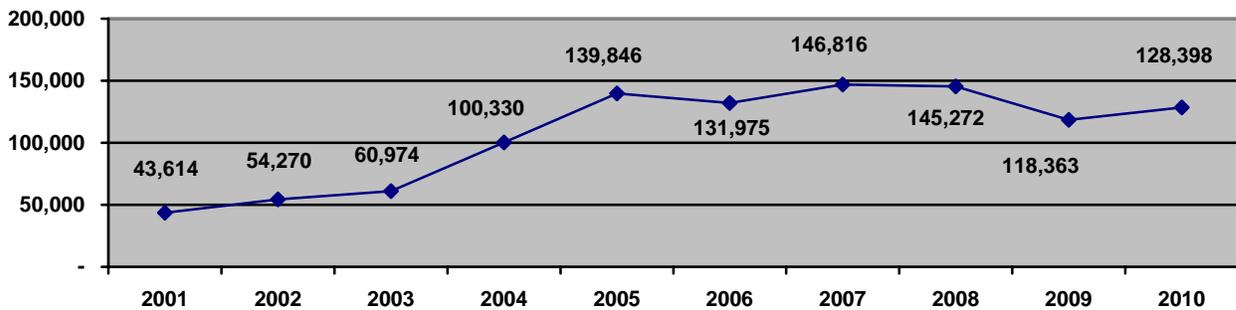
DESCRIPTION, RATE, LEGAL LIMITS:

9. Palmer Center	<u>For Profit</u>	<u>Non Profit</u>
Gymnasium – special event	\$300/4 hrs	\$150/4 hrs
Gymnasium - game	\$25/hr	\$20/hr
Gymnasium – practice	\$20/hr	\$15/hr
Dining Room	\$100/hr	\$75/hr
Meeting Room	\$20/hr	\$15/hr
Kitchen (Catering Only)	\$20/hr	\$20/hr

PROJECTION:

Estimate is based on historical data and information provided by Parks and Recreation Department. Staff developed a new fee schedule associated with the re-opening of the Truman Memorial Building in the 2002-03 fiscal year. Staff will also be looking at all rental fees for possible fee adjustments during each fiscal year.

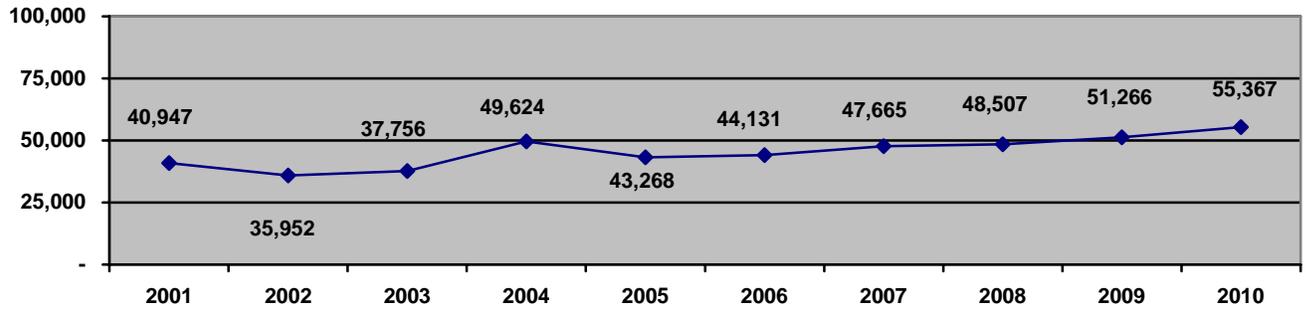
Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Admission/National Frontier Trails (continued) **ACCOUNT:** 3331

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: National Frontier Trails
Museum Store

ACCOUNT: 3332

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

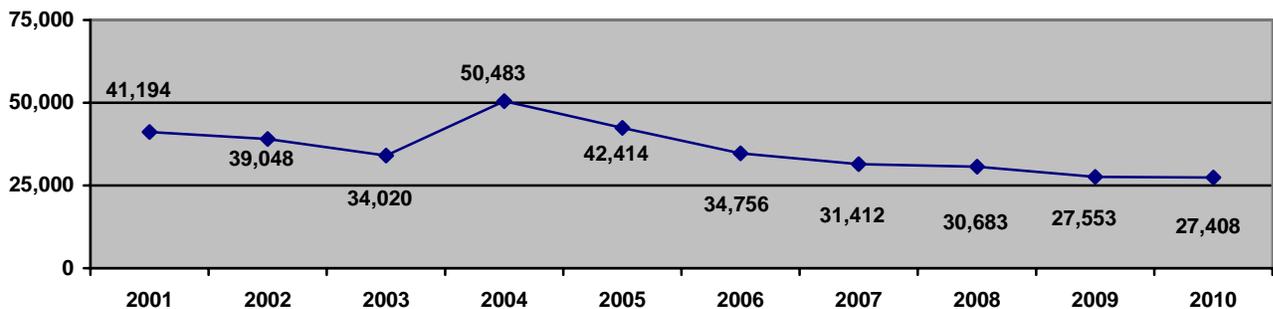
This revenue encompasses the sale of various gift type items sold at the National Frontier Trails Museum. Gift items include shirts, books, souvenirs, toys, doll kits, candles, food, candy, etc.

The City is the owner of the copyright for the book, Bound for the Promised Land, written by Bill Bullard while under contract with the City, and it depicts the history of the people who followed the frontier trails.

PROJECTION:

Estimates are based on historical data and information provided by the Director of the National Frontier Trails Center.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Admission/Vaile Mansion

ACCOUNT: 3335

AUTHORIZATION: Ordinance 12626 of 12/20/93
Ordinance 12699 of 04/04/94
Ordinance 17660 of 09/16/10

DISTRIBUTION OF REVENUE: Miscellaneous Expendable Trust Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Lots 52 & 53 of Subdivision Vaile Parks was given to the City by Mary Mildred DeWitt to insure preservation and protection of this historical and cultural asset.

The Vaile Mansion houses the Mary Mildred DeWitt Victorian Museum and is operated by the Board of Trustees – DeWitt-Vaile Foundation. Vaile Mansion first opened April 1, 1984.

The Victorian Society of the Vaile Mansion – DeWitt Museum provides funding for the restoration and preservation of the Vaile and the Mary Mildred Victorian Museum.

Admission Rates:

Adults	\$6.00
Seniors	\$5.00
3-Site Ticket	\$12.00
Child	\$3.00
Student with class group	\$2.00
Group tour (15 or more)	\$4.50
Children 5 and under	Free

The City Reservation budget retains all the income April 1 to October 31st. During the Christmas season, the Friday after Thanksgiving to December 31st, the Vaile Society retains the income.

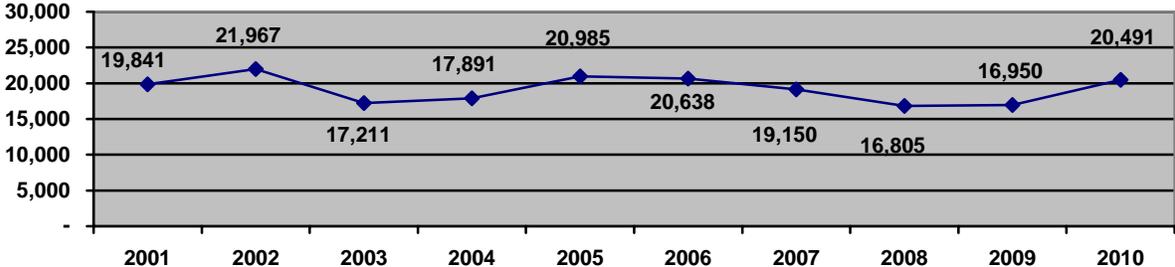
PROJECTION:

Estimates are provided by the Tourism Department.

REVENUE MANUAL

REVENUE SOURCE: Admission/Vaile Mansion (continued) **ACCOUNT:** 3335

Actual Revenues Received Past Ten Years

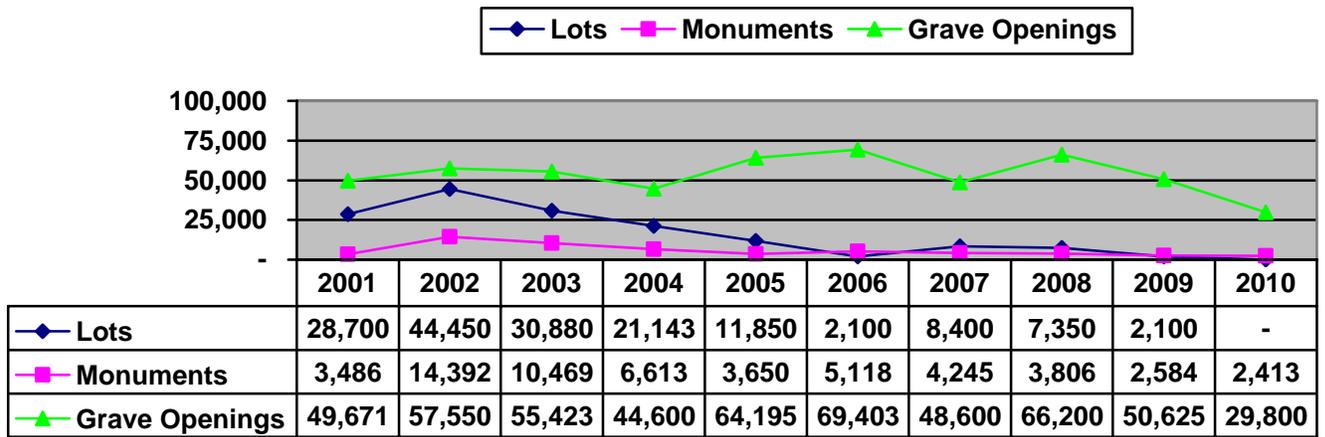


REVENUE MANUAL

REVENUE SOURCE: Cemetery Charges (continued)

ACCOUNT: 3341, 3342,
3343

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Central Garage Charges

ACCOUNT: 3380

AUTHORIZATION: Ordinance 8226 of 08/06/84

DISTRIBUTION OF REVENUE: Central Garage Fund

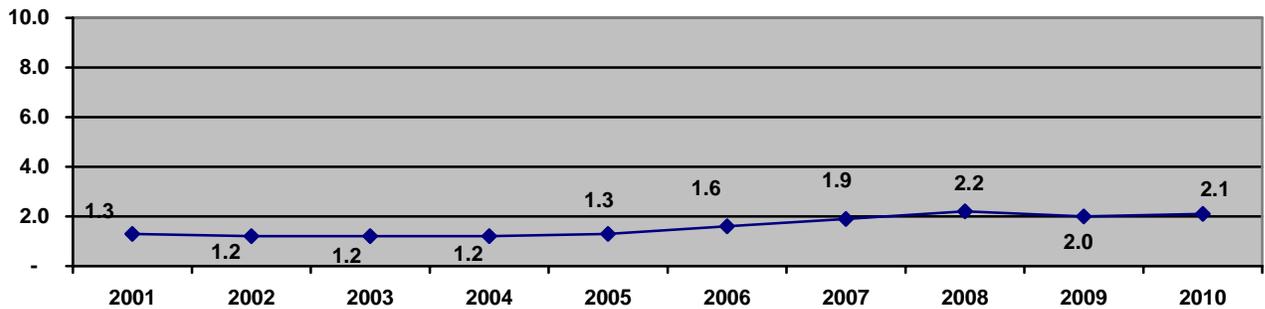
DESCRIPTION, RATE, LEGAL LIMITS:

Charge for services provided involving maintenance, fuel, and parts for vehicles rated to other funds within the City.

PROJECTION:

Since the Central Garage Fund is an Internal Service Fund, the revenues are established at a level sufficient to cover the operating costs of the Central Garage facility.

**Actual Revenues Received Past Ten Years
in Millions**



REVENUE MANUAL

REVENUE SOURCE: Sale of Street Signs

ACCOUNT: 3392

AUTHORIZATION: Ordinance 13290 of 03/18/96

City Code 14.540

DISTRIBUTION OF REVENUE: General Fund

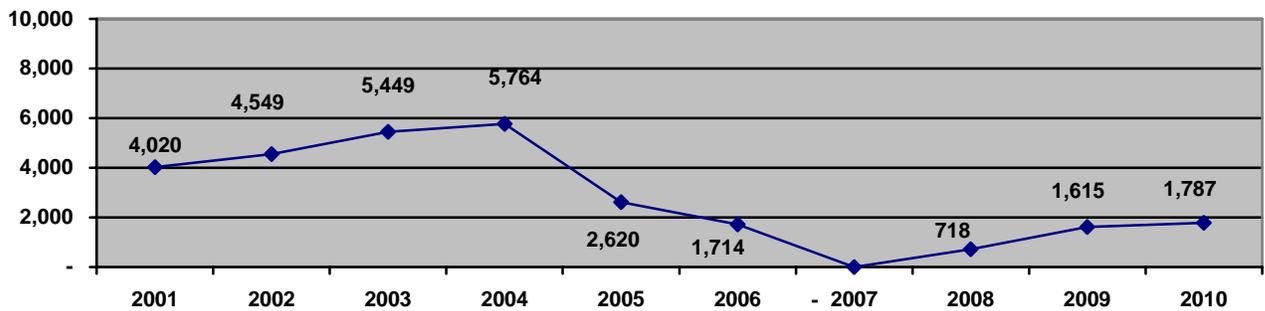
DESCRIPTION, RATE, LEGAL LIMITS:

It is the responsibility of the developer to install, at his cost; and, in accordance with the Public Works Manual, all necessary street signs. The cost of the street sign installed will vary depending on the type and size of the sign.

PROJECTION:

Estimates are based upon historical data.

Actual Revenues Received Past Ten Years

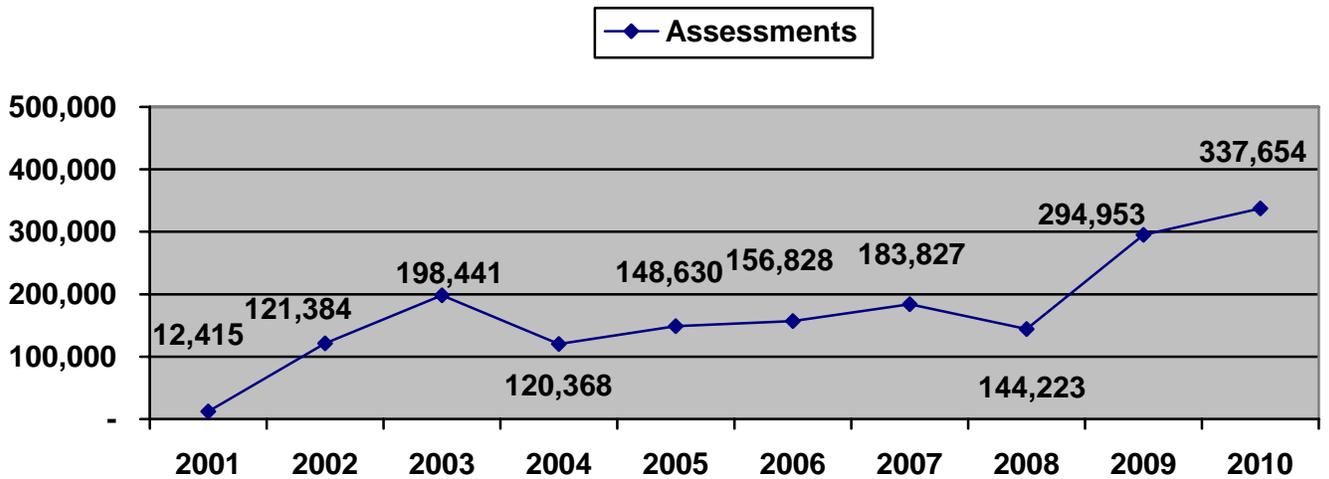


REVENUE MANUAL

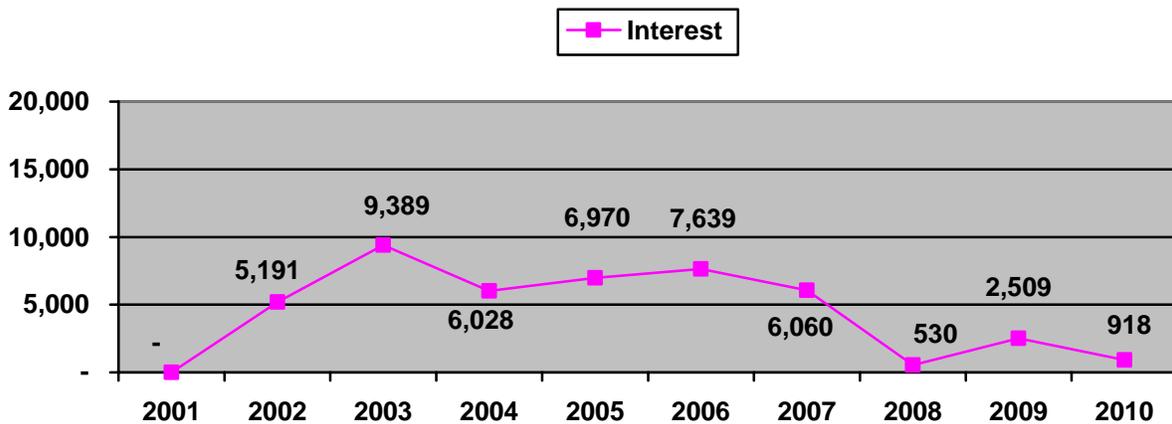
REVENUE SOURCE: Special Assessments (continued)
Interest Earned on Special Assessments

ACCOUNT: 3393
3412

Actual Revenues Received Past Ten Years



Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Sale of Recycled Material

ACCOUNT: 3396

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: General Fund

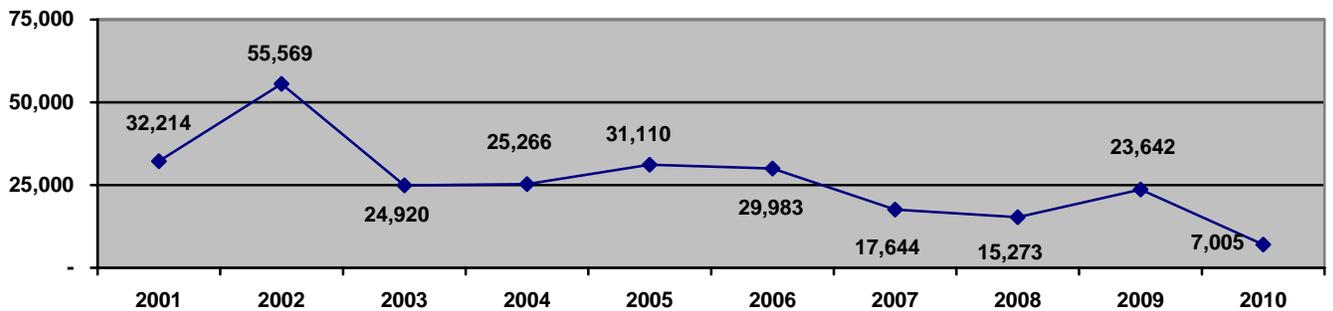
DESCRIPTION, RATE, LEGAL LIMITS:

Sale of materials collected at the two recycling centers.

PROJECTION:

Estimates are based on historical information provided by the Public Works Department.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Solid Waste Disposal Fee

ACCOUNT: 3397

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: General Fund

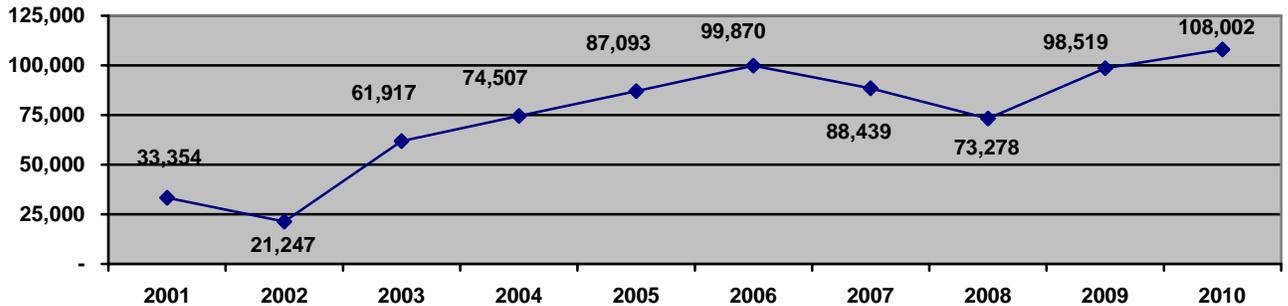
DESCRIPTION, RATE, LEGAL LIMITS:

Donations collected from both recycling centers, Citywide clean up fees, brush drop-off fees, sale of scrap metals from Citywide clean up, and sale of batteries from Citywide clean up.

PROJECTION:

Estimates are based on historical information provided by Public Works.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Fines & Forfeitures

ACCOUNT: 3401

AUTHORIZATION: Ordinance 12229 of 11/16/92
Ordinance 12797 of 07/29/94

City Code 18.650
City Code 18.634

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

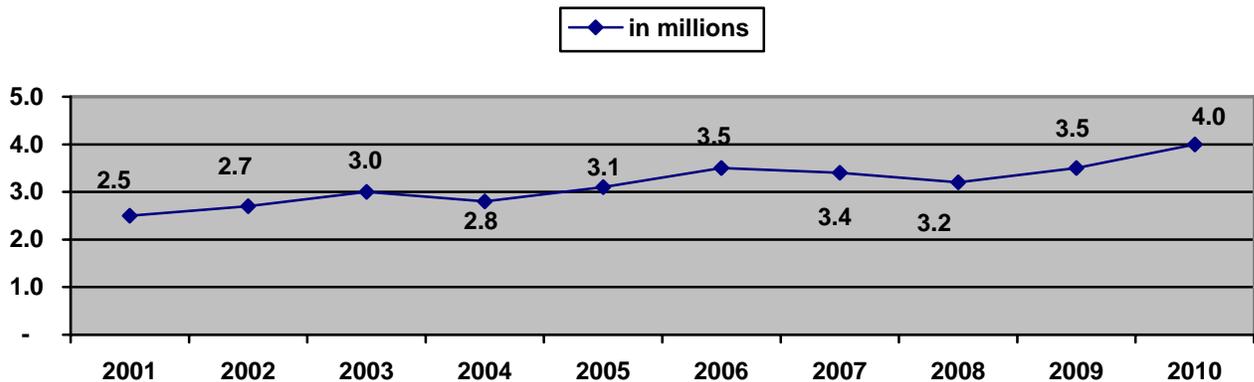
Fines will be assessed against every person who commits, attempts to commit, conspires to commit, or aids or abets in the commission of any act declared to be unlawful. All fines are subject to successful conviction.

PROJECTION:

The estimate is based on historical data and information supplied by the Police Department on reported crimes, either violent or nonviolent, and traffic violations. Also, information maintained by the Municipal Court regarding the number of court cases and conviction rate is given consideration in arriving at the estimate.

These revenues increased in 2008-09 due to the issuance of Failure to Appear in Court for Traffic Violations (FACT) forms. Once these forms have been filed with the Missouri Department of Revenue, a defendant has 30 days to pay the fine; otherwise, his/her driver's license will be suspended until the ticket is disposed of.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Court Costs

ACCOUNT: 3402

AUTHORIZATION: Ordinance 11099 of 04/02/90

City Code 1.22.016

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

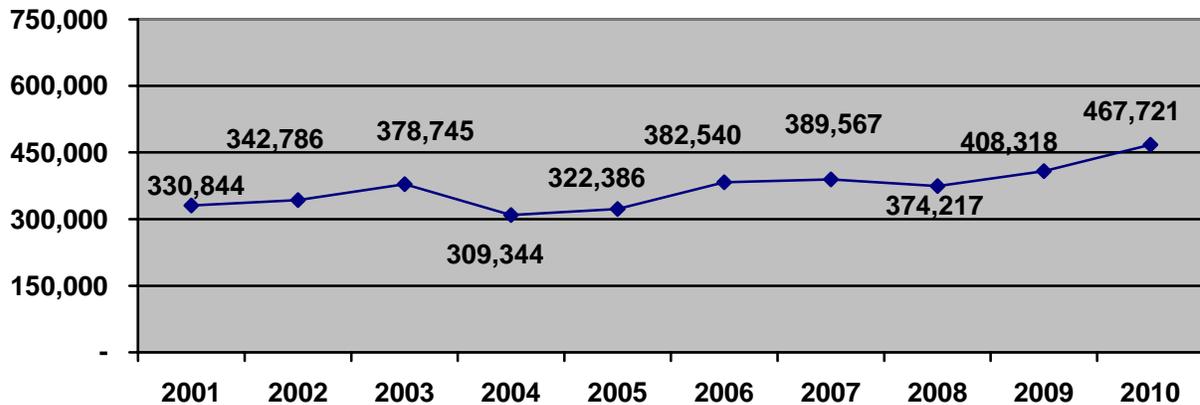
A fee on the guilty cases handled by the Municipal Court or the Traffic Violation Bureau.

Guilty cases handled by the Court	\$12.00
Guilty cases handled by the Traffic Violation Bureau	\$12.00
Credit Card Fees	\$4.00
IMS (Inmate Security) Fees	\$2.00

PROJECTION:

The estimate is based on historical data and information supplied by the Police Department on reported crimes, either violent or non-violent, and traffic violations. Also, information maintained by the Municipal Court regarding the number of court cases and conviction rate is given consideration in arriving at the estimate.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Court Costs for Police Training

ACCOUNT: 3403

AUTHORIZATION: Ordinance 5994 of 01/18/80
Missouri State Statue 479.050

City Code 1.22.018

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

The clerk of the Municipal Court will assess \$2 as court costs for each court proceeding. This fee will not be collected when the proceeding has been dismissed or the court has discharged the defendant.

Unexpended funds received are recorded in the Reserved Fund Balance for Police Training.

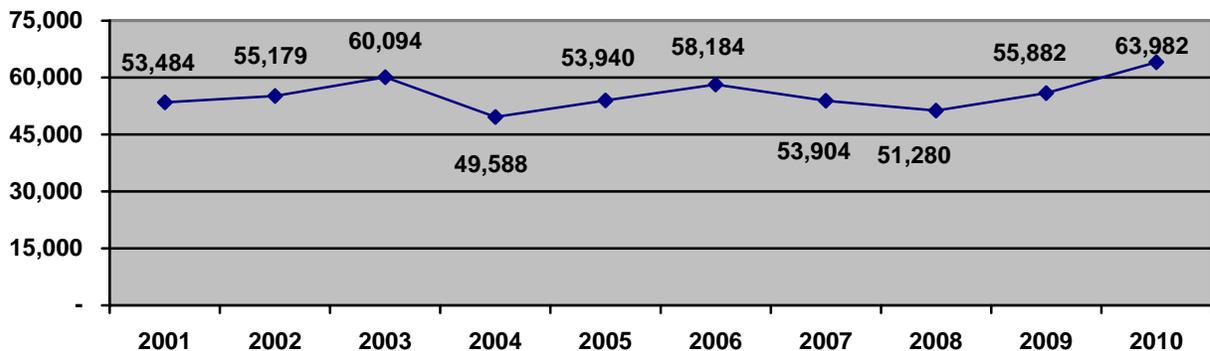
This was changed to a liability account in June 1981.

This was changed back to a revenue account on June 30, 1984.

PROJECTION:

The estimate is based on historical data and information supplied by the Police Department on reported crimes, either violent or nonviolent, and traffic violations. Also, information maintained by the Municipal Court regarding the number of court cases and conviction rate is given consideration in arriving at the estimate.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Court Cost for Domestic Violence

ACCOUNT: 3404

AUTHORIZATION: Ordinance 14334 of 11/01/99

City Code 1.22.017

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

The clerk of the Municipal Court will assess \$2 as court costs for each court proceeding. This fee will not be collected when the proceeding has been dismissed or the court has discharged the defendant.

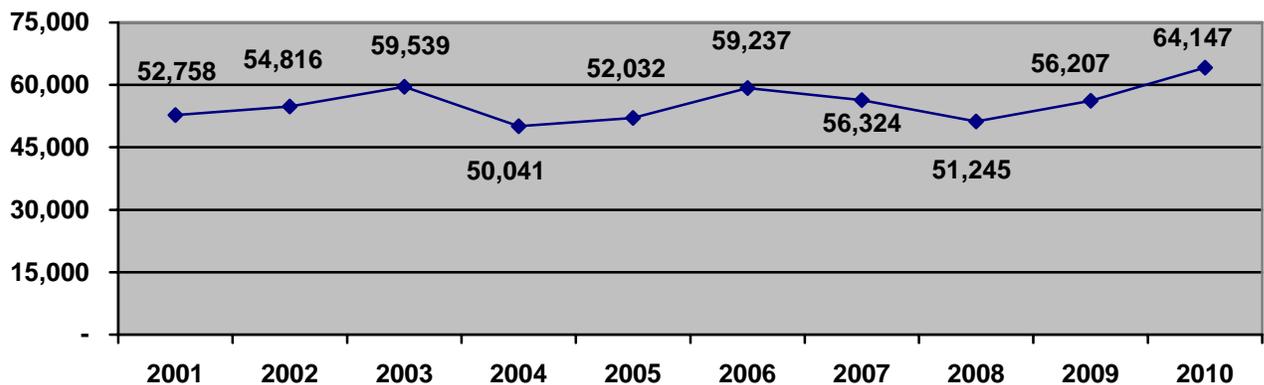
The fees collected will be used solely for the purpose of providing operating expenses for shelter for victims of domestic violence that are qualified under state law to receive these fees.

Funds received are recorded in the General Fund Balance for Domestic Violence.

PROJECTION:

The estimate is based on historical data and information supplied by the Police Department on reported crimes, either violent or non-violent, and traffic violations. Also, information maintained by the Municipal Court regarding the number of court cases and conviction rate is given consideration in arriving at the estimate.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Driving While Intoxicated/Drugs

ACCOUNT: 3405

AUTHORIZATION: Missouri State Statute 577.048
Ordinance 12719 of 05/02/94

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

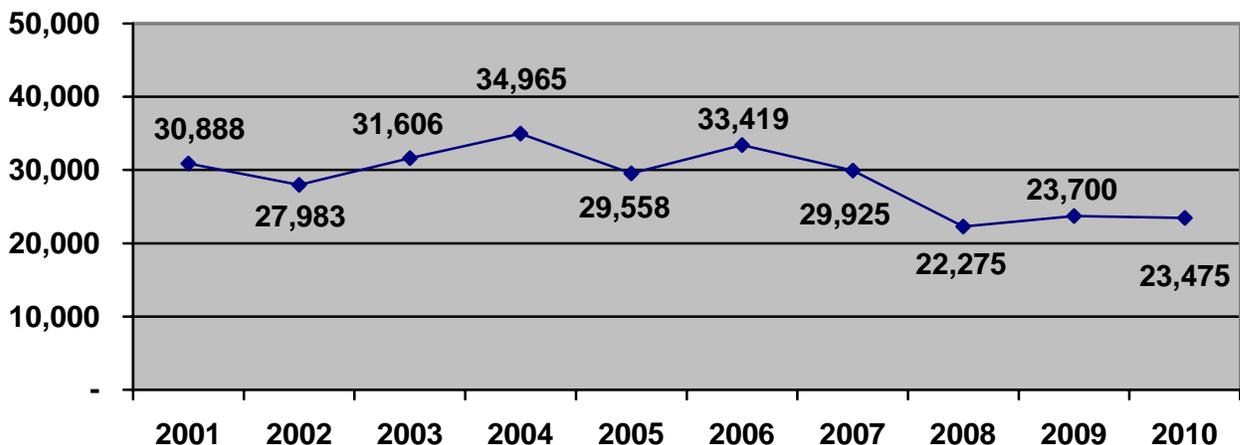
Municipal Court is authorized to impose costs against those who plead guilty or are found guilty of an alcohol or drug related traffic offense.

The cost associated with arrests for alcohol and drug related traffic offenses are \$75.00.

PROJECTION:

The estimate is based on historical data and information supplied by the Police Department on reported crimes, either violent or non-violent, and traffic violations. Also, information maintained by the Municipal Court regarding the number of court cases and conviction rate is given consideration in arriving at the estimate.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Special Warrant Collections

ACCOUNT: 3406

AUTHORIZATION: Ordinance #13564 of 03/17/97

DISTRIBUTION OF REVENUE: General Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Fines and court costs assessed by Municipal Court and collected by an outside collection service.

PROJECTION:

This account is currently inactive but is included for historical information.

REVENUE MANUAL

REVENUE SOURCE: Interest - Investments **ACCOUNT:** 3411, 3413

AUTHORIZATION: Ordinance 8440 of 11/04/84 City Code 8.05.001
Ordinance 12576 of 10/18/93

DISTRIBUTION OF REVENUE: General, Debt Service, Utility, and Other Funds

DESCRIPTION, RATE, LEGAL LIMITS:

The Finance Director is authorized and directed to invest and re-invest all monies and funds available except those restricted by special laws. Securities and obligations are limited to the following:

1. General obligations of the United States government; State of Missouri; Jackson County, Missouri; of the City; and in bonds and notes of the City; or
2. Certificates of deposit issued by a financial institution insured through an agency of the Federal Government with collateral equal to the face of said certificates of deposit provided by the financial institution in United States Government securities or other securities provided by law and acceptable to the Director of Finance with regards to value and marketability, deposited to the credit of the City of Independence, Missouri.

Funds, other than those restricted by special laws, that are not invested in securities or obligations are held in the depository bank. Interest is earned on these funds at a rate or by a rate formula, which is specified in the contract with the depository bank.

PROJECTION:

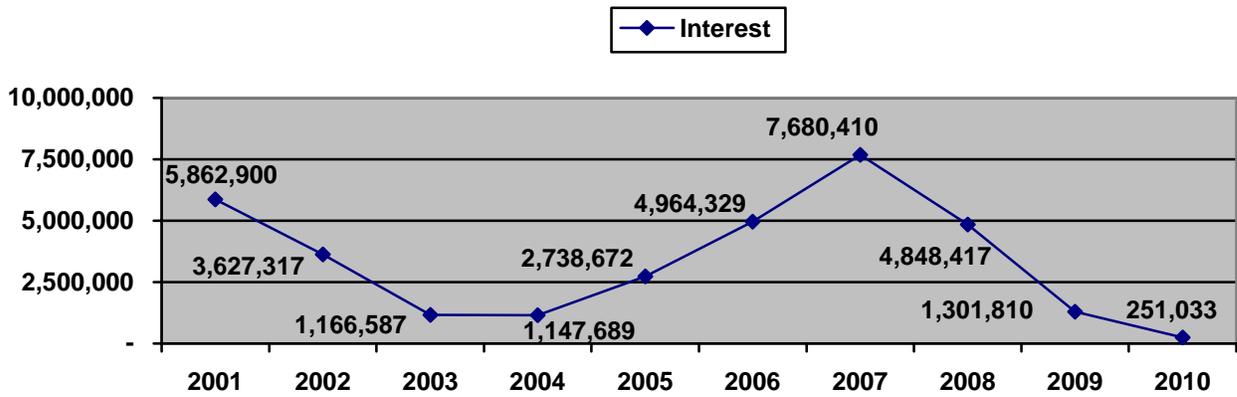
Using the projected average cash balance of each fund times the projected annual percentage rate, which is reflective of national monetary policies and economic conditions as a whole, derives the interest.

REVENUE MANUAL

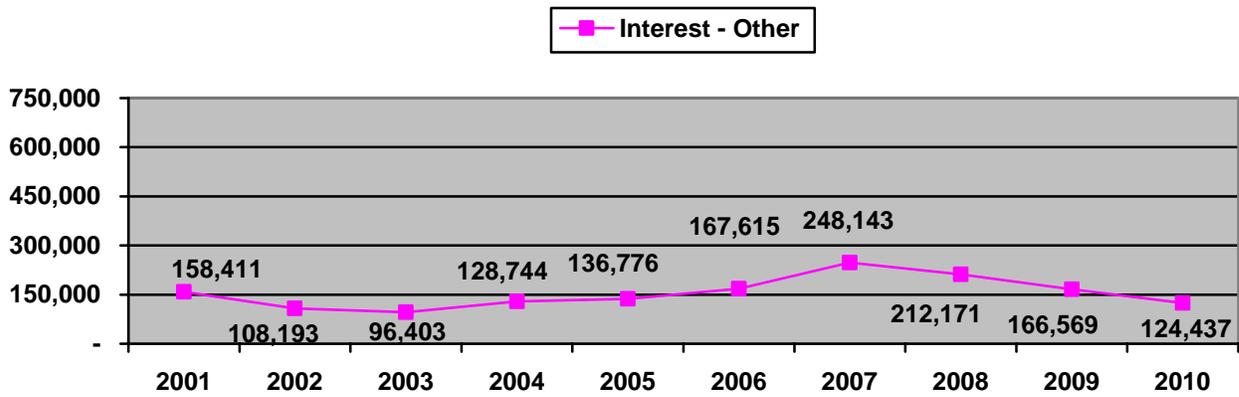
REVENUE SOURCE: Interest – Investments (continued)

ACCOUNT: 3411,3413

Actual Revenues Received Past Ten Years



Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Interfund Charges
for Support Services

ACCOUNT: 3421

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: General, Power & Light and Water Funds

DESCRIPTION, RATE, LEGAL LIMITS:

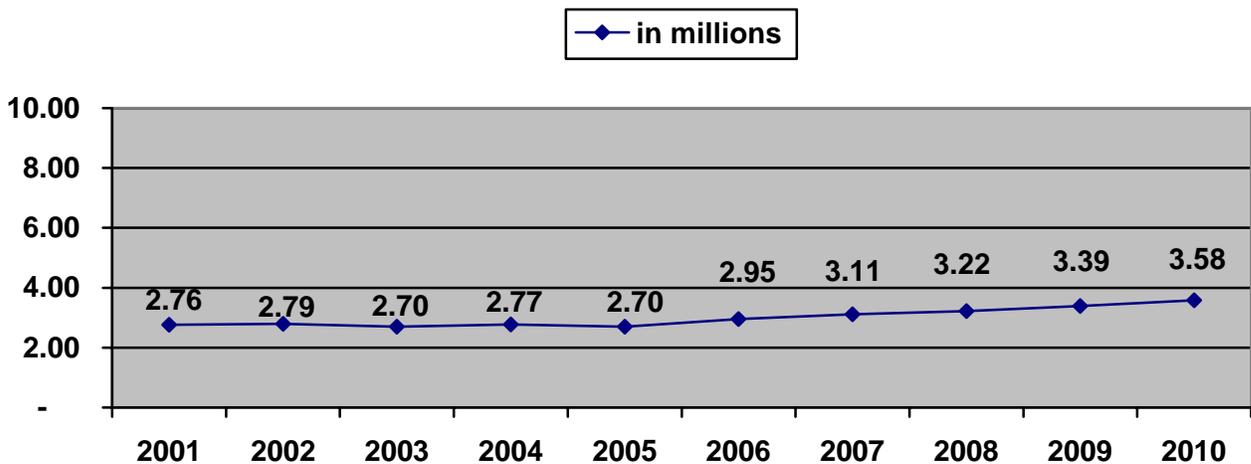
An allocation of the general and administrative costs to the user departments.

A cost allocation study is conducted annually. The study is based on service statistics compiled for support functions in relation to services provided to receiving cost centers. Actual expenditure amounts are then allocated based on the compiled statistics using a double apportionment step-down allocation process. The actual allocation data generated for a given year is utilized in the succeeding year for budgetary purposes.

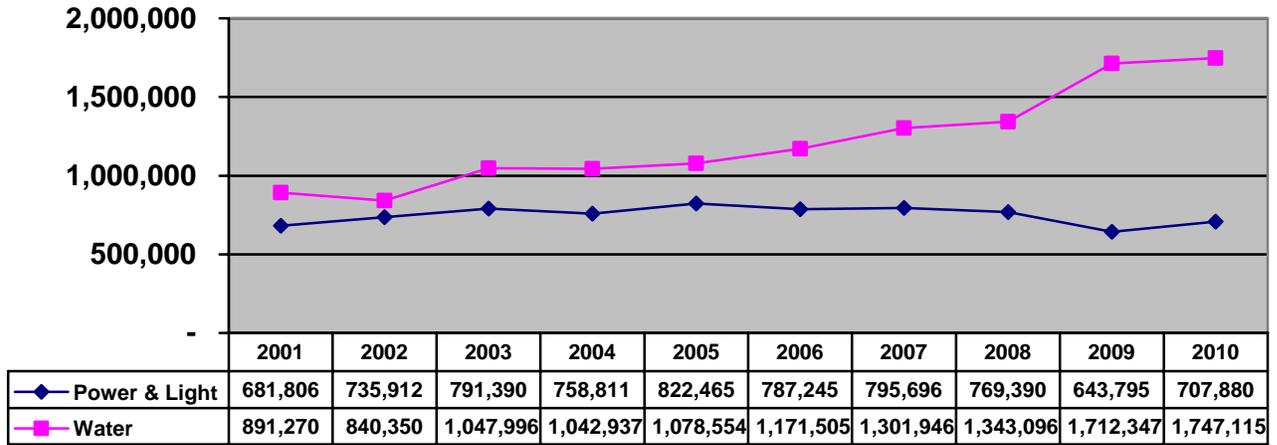
PROJECTION:

These estimates are based on information provided by the Budget Manager.

Actual Revenues Received Past Ten Years – General Fund



Actual Revenues Received Past Ten Years – Utility Funds



REVENUE MANUAL

REVENUE SOURCE: Sale of Property

ACCOUNT: 3431, 3432

AUTHORIZATION: Ordinance 1705 of 02/19/68
Ordinance 7037 of 06/07/82

City Code 8.06

DISTRIBUTION OF REVENUE: General, Power & Light, Sewer, Water, Street Improvements Funds

DESCRIPTION, RATE, LEGAL LIMITS:

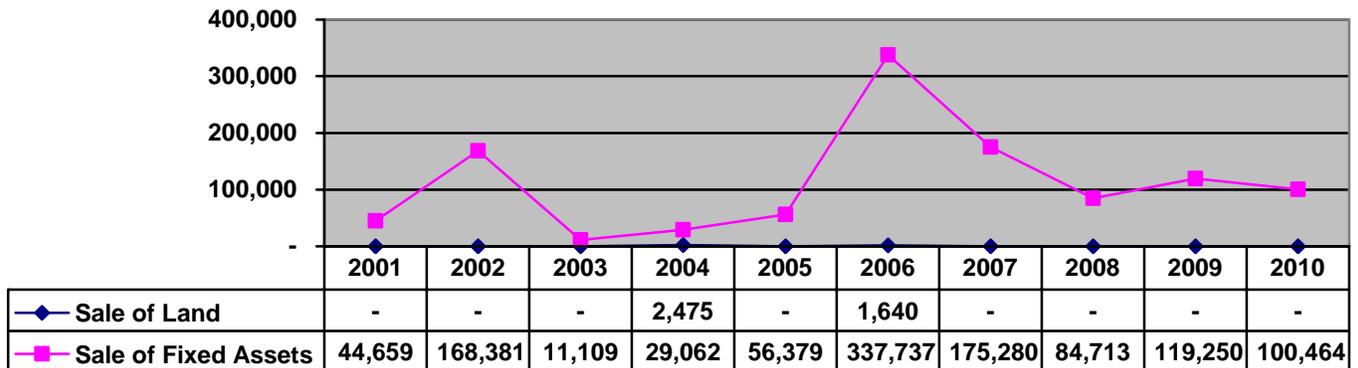
The Purchasing Manager is authorized to sell specific items. These items may consist of surplus, obsolete, or unused supplies or property.

- 3431 Sale of Land
- 3432 Sale of Fixed Assets

PROJECTION:

Projections are based on historical data and information provided by Public Works/Engineering, Central Garage, and Purchasing Division.

Actual Revenues Received Past Ten Years – All Funds Combined



REVENUE MANUAL

REVENUE SOURCE: Rent

ACCOUNT: 3433

AUTHORIZATION: Administrative Policy
Ordinance 13855 of 03/16/98 Ordinance 13331 of 05/06/96
Ordinance 13886 of 05/04/98 Ordinance 13601 of 04/21/97
Ordinance 17629 of 8/23/10

DISTRIBUTION OF REVENUE: General, Water and Power & Light Funds, Fire Sales Tax Fund

DESCRIPTION, RATE, LEGAL LIMITS:

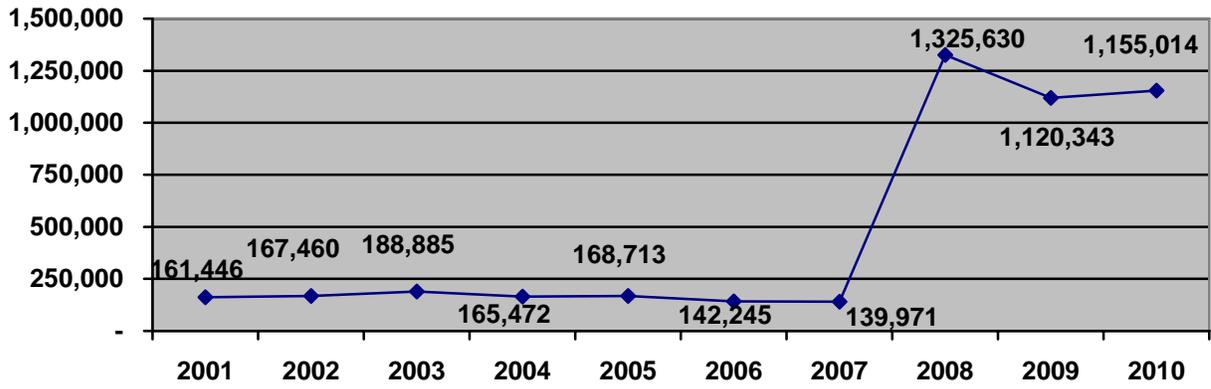
The City of Independence rents out facilities and equipment as follows:

1. Rental of computer equipment by the proprietary funds.
2. Lease of undeveloped park land for farming purposes (approx. 75.7 acres at Randall Park).
3. Power & Light Department leases 180 acres of farmland.
4. Fire Department leases space on a tower for antennas.
5. Bass Pro leases a building from the Crackerneck Creek fund. (Beginning in 2008).
6. Rental of Fire Training Facility (Beginning in 2010).
Costs below are exclusive of any personnel expense and supplies as stipulated in the individual rental agreement for each day:
 - Exclusive Use with Live Burn & Fire Simulator \$1,000
 - Non-exclusive Use with Live Burn & Fire Simulator \$800
 - Exclusive Use without Live Burn & Fire Simulator \$800
 - Non-exclusive Use without Live Burn & Fire Simulator \$600
 - Building Only \$400

PROJECTION:

The revised revenue estimate for the previous fiscal year is based on historical data and information provided by Public Works, Water and Power & Light Departments, and the Budget Manager.

Actual Revenues Received Past Ten Years



REVENUE MANUAL

REVENUE SOURCE: Damage Claims

ACCOUNT: 3434

AUTHORIZATION: Ordinance 575 of 02/24/64
Ordinance 12576 of 10/18/93

DISTRIBUTION OF REVENUE: General, Power & Light, Water and Sanitary Sewer Funds

DESCRIPTION, RATE, LEGAL LIMITS:

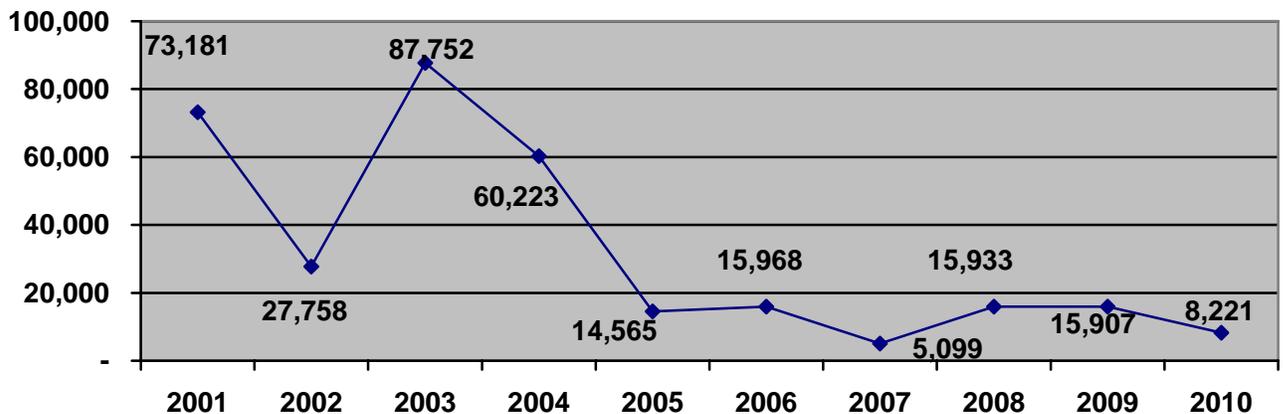
Payments received for damages caused to City owned property such as: traffic signs, light poles, vehicles, hydrants, etc. The departments involved assess the damage and prepare a cost report for billing purposes. The Finance Department submits a bill for damages to the responsible party.

Costs are calculated by the various departments involved and are based on actual repair costs.

PROJECTION:

Estimates are based on historical data with consideration given to unusual occurrences to avoid over estimation of revenue.

Actual Revenues Received Past Ten Years – All Funds Combined



REVENUE MANUAL

REVENUE SOURCE: Contributions

ACCOUNT: 3435

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: Various Funds

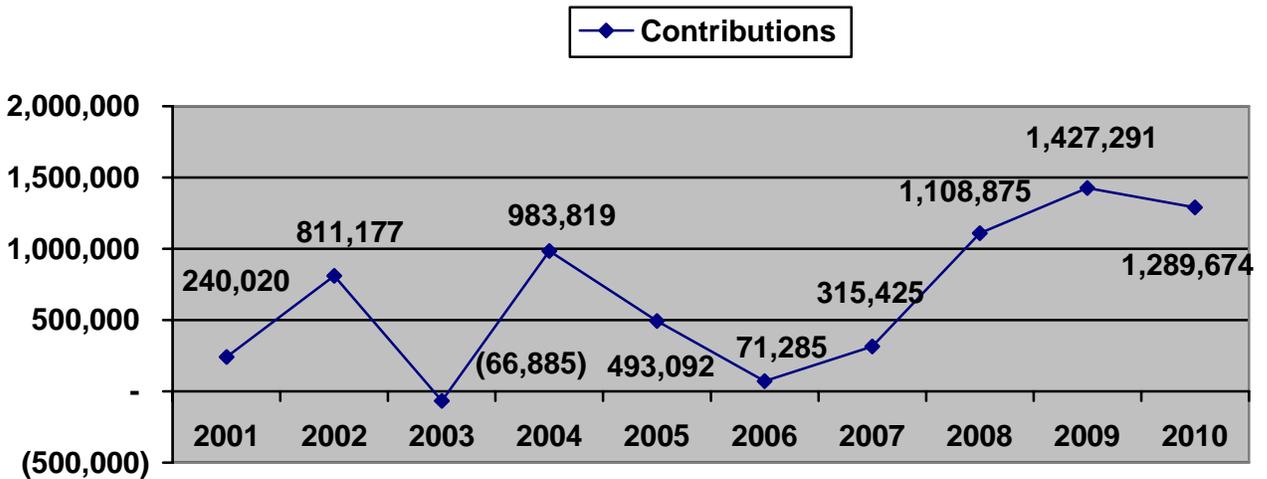
DESCRIPTION, RATE, LEGAL LIMITS:

Citizens, companies, and other organizations exhibit concern for the community and cooperation in helping the City meet the needs of the community by donations.

PROJECTION:

Estimate includes private grants and other known donations accepted by the Council.

Actual Revenues Received Past Ten Years – All Funds Combined



REVENUE MANUAL

REVENUE SOURCE: Cash over and (short)

ACCOUNT: 3439

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: General, Power & Light and Water Funds, Parks Fund

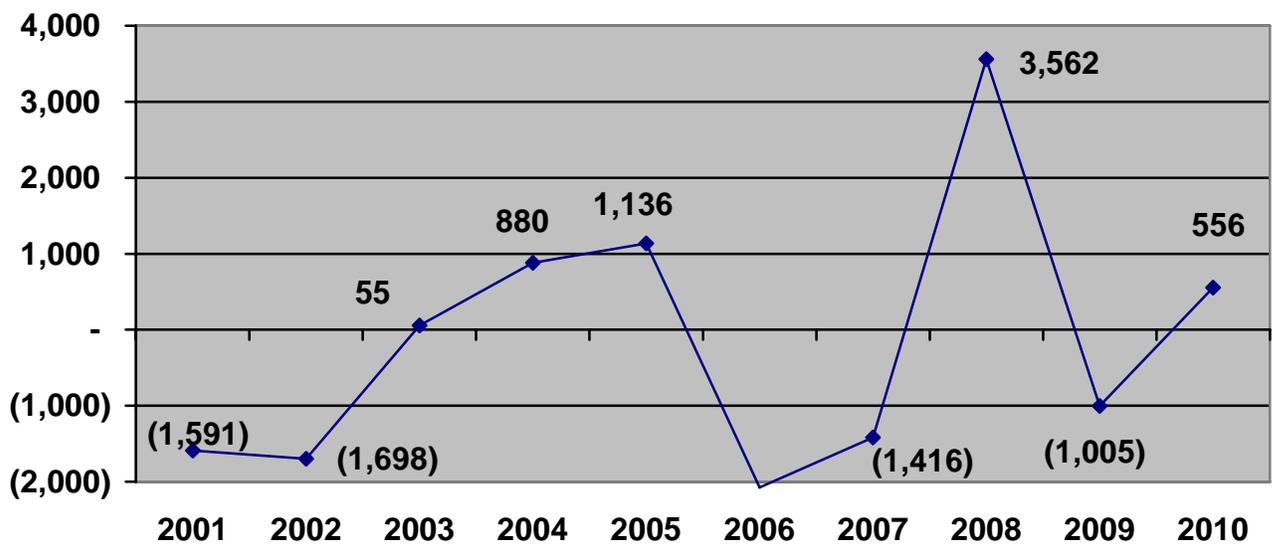
DESCRIPTION, RATE, LEGAL LIMITS:

Revenue account to record differences in the cashier's daily collections.

PROJECTION:

No projections are made.

Actual Overage/Shortage Past Ten Years – All Funds Combined



REVENUE MANUAL

REVENUE SOURCE: Discounts Taken

ACCOUNT: 3440

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: General, Power & Light, Water, and Sanitary Sewer Funds

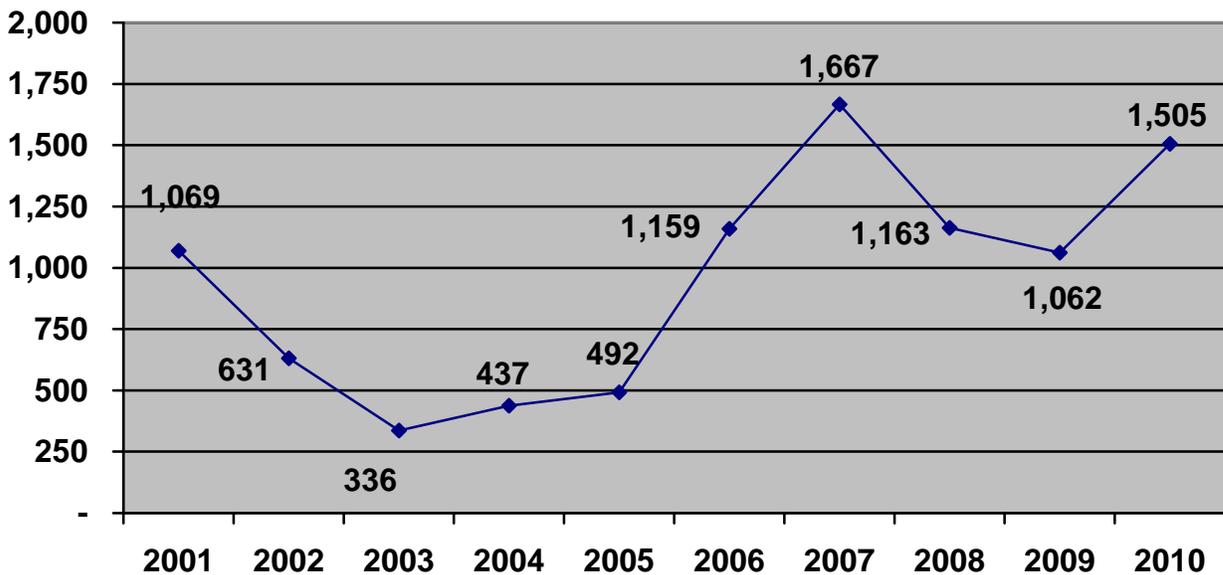
DESCRIPTION, RATE, LEGAL LIMITS:

Allowance that is deductible from the selling price of merchandise if payment is made within specified period of time.

PROJECTION:

Historical data is provided by the Finance Department.

Actual Revenues Received Past Ten Years – All Funds Combined



REVENUE MANUAL

REVENUE SOURCE: Miscellaneous
Non-Operating Revenue

ACCOUNT: 3449

AUTHORIZATION: Administrative Policy

DISTRIBUTION OF REVENUE: Various Funds

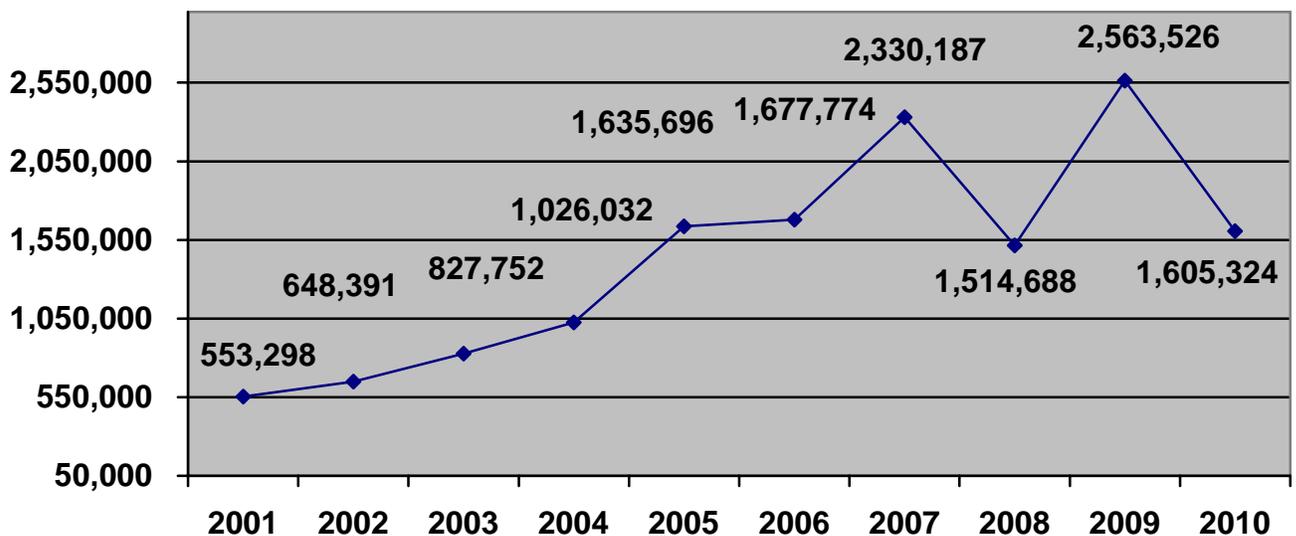
DESCRIPTION, RATE, LEGAL LIMITS:

Any miscellaneous revenues not classified elsewhere, such as the employee's portion of dues and memberships, commissions on pay telephones, and commissions on vending machines.

PROJECTION:

Estimates are based on historical data and adjusted for transfers and large one time receipts. Estimates are made on a very conservative basis.

Actual Revenues Received Past Ten Years – All Funds Combined



REVENUE MANUAL

REVENUE SOURCE: Electric Service Charges

ACCOUNT: 4010-4037,
4100,-4362, 4522-4547

AUTHORIZATION: Ordinance 10694 of 05/26/89

DISTRIBUTION OF REVENUE: Power & Light Fund

DESCRIPTION, RATE, LEGAL LIMITS:

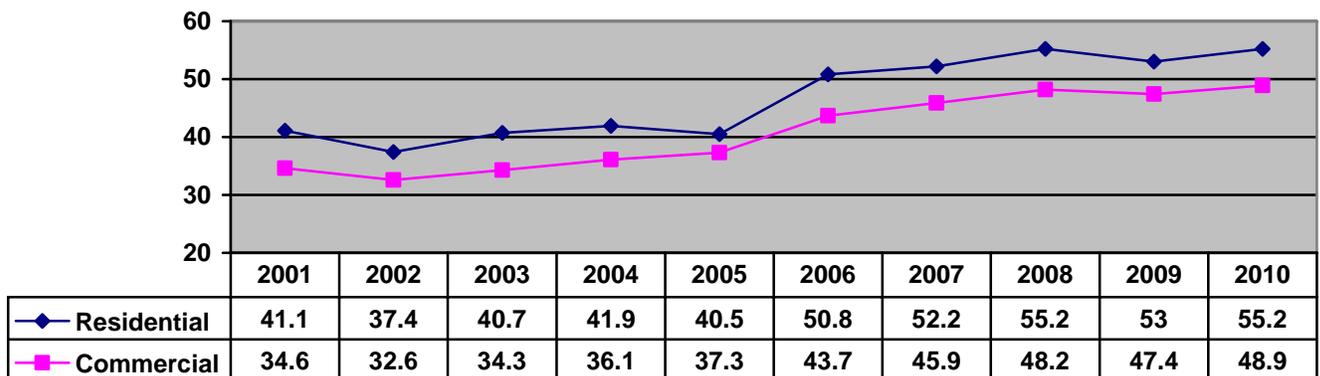
A charge for the use and services provided by the Power and Light Department. It is to be collected from each customer connected to the system.

4010 thru 4037	Residential Sales
4100 thru 4362	Commercial & Industrial Sales
4510 thru 4547	Border Customer & Interchange Sales

PROJECTION:

The revenue estimate is provided by the Rate Division Manager at the Power and Light Department.

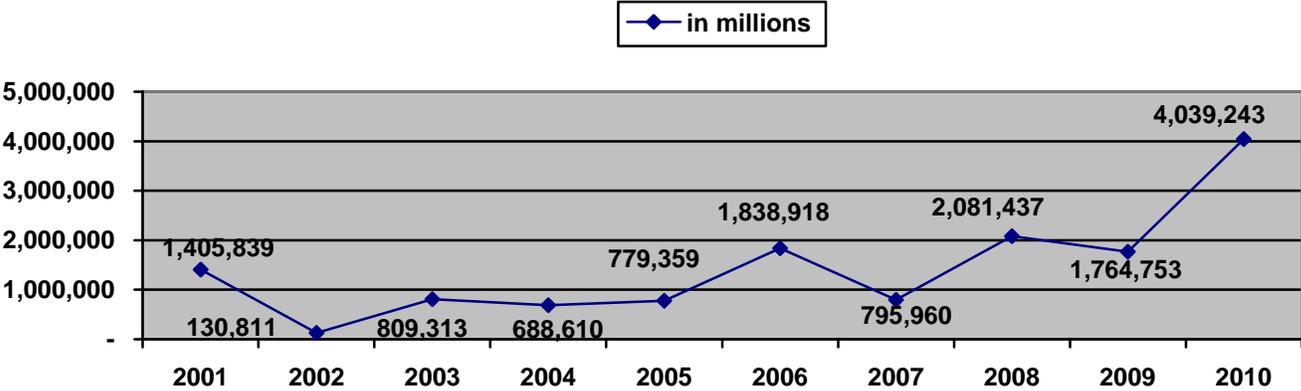
**Actual Revenues Received Past Ten Years
- in millions**



REVENUE MANUAL

REVENUE SOURCE: Electric Service Charges (continued) **ACCOUNT:** 4010-4037,
4100,-4362,
4522-4547

Actual Revenues Received Past Ten Years – Border Customers & Interchange Sales



REVENUE MANUAL

REVENUE SOURCE: Sewer Service Charge **ACCOUNT:** 4010, 4110, 4120

AUTHORIZATION: Ordinance 12027 of 06/29/92 City Code 7.07.003
Ordinance 12393 of 05/03/93 City Code 7.07.005
Ordinance 12954 of 02/27/95 City Code 7.07.003
Ordinance 15527 of 09/02/03
Ordinance 17575 of 06/21/10

DISTRIBUTION OF REVENUE: Sanitary Sewer Fund

DESCRIPTION, RATE, LEGAL LIMITS:

A charge for the use and services provided by wastewater treatment system. It is to be collected from each customer connected to the system or from those who are not connected but to whom the system is available.

	<u>Base Fee</u>	<u>Consumption</u>
Residential	\$9.60/mo	\$1.9566/ccf
Residential on Private system	\$8.61/mo	\$1.9566/ccf
Regulatory Charge	\$3.00/mo	

Commercial and Industrial Users rate per connection is dependent upon meter size and standard industrial classification (SIC) code. Consumption rate is \$1.9566/ccf with bills having water consumption for August 2010 and later.

Non-resident users rate per connection for sanitary sewer customers whose property is situated outside the city limits are 1.5 times the appropriate base rate for private sewers. Consumption rate is \$1.9566/ccf beginning with bills for water consumption since August 2010.

Non-resident users residing in unincorporated areas of Jackson County are charged a base fee of \$14.21/month and a consumption fee of \$2.23/ccf.

4010 Residential Sales
4110 Commercial - Base
4120 Commercial - Surcharge

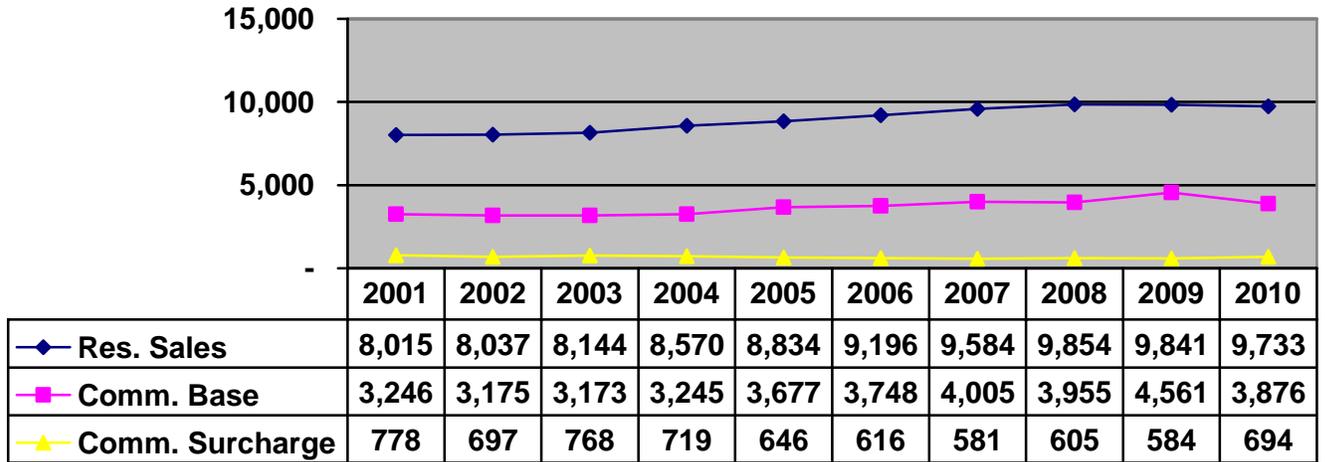
PROJECTION:

Estimates are based upon historical data from monthly billing reports and information provided by the Water Pollution Control Department.

REVENUE MANUAL

REVENUE SOURCE: Sewer Service Charge (continued) **ACCOUNT:** 4010, 4110, 4120

Actual Revenues Received Past Ten Years
Amounts in Thousands



REVENUE MANUAL

REVENUE SOURCE: Intermunicipal Sewer Agreements **ACCOUNT:** 4571, 4572

AUTHORIZATION: Ordinance 7234 of 10/07/82
Ordinance 10007 of 10/19/87
Ordinance 13087 of 08/21/95

DISTRIBUTION OF REVENUE: Sanitary Sewer Fund

DESCRIPTION, RATE, LEGAL LIMITS:

Revenue collected by the City, through a cooperative agreement with the Cities of Sugar Creek, Kansas City, and Lee's Summit for reciprocal sewer service.

Kansas City:

The monthly service charge shall be equal to the higher average monthly residential charge of Kansas City or Independence.

Sugar Creek:

	October 2005 <u>Base Fee</u>	October 2005 <u>Consumption</u>
Residential	\$7.49/mo	\$1.7351/ccf

Commercial and Industrial Users rate per connection is dependent upon meter size and standard industrial classification (SIC) code. Consumption rate is \$1.7351/ccf starting October 1, 2005.

4571 Inter-municipal Sewer Agreement - Kansas City
4572 Inter-municipal Sewer Agreement - Sugar Creek

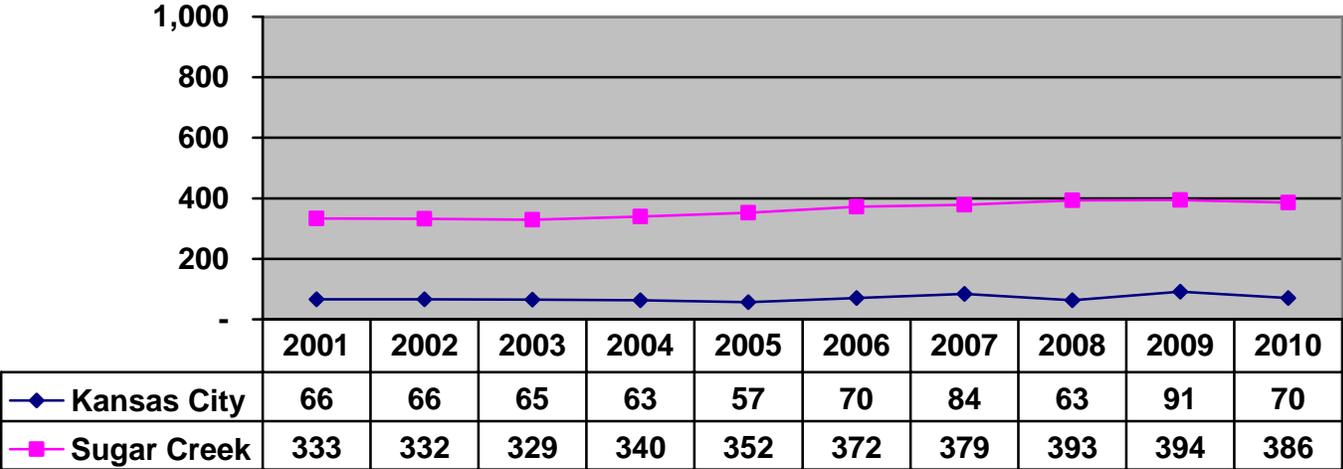
PROJECTION:

The estimates are based on historical data and information provided by the Water Pollution Control Department.

REVENUE MANUAL

REVENUE SOURCE: Intermunicipal Sewer Agreements (cont.) **ACCOUNT:** 4571, 4572

**Actual Revenues Received Past Ten Years
Amounts in Thousands**



REVENUE MANUAL

REVENUE SOURCE: Water Service Charges

ACCOUNT: 4010, 4100,
4420, 4500

AUTHORIZATION: Ordinance 9273 of 05/19/86
Ordinance 9579 of 12/01/86
Ordinance 11292 of 10/01/90

DISTRIBUTION OF REVENUE: Water Fund

DESCRIPTION, RATE, LEGAL LIMITS:

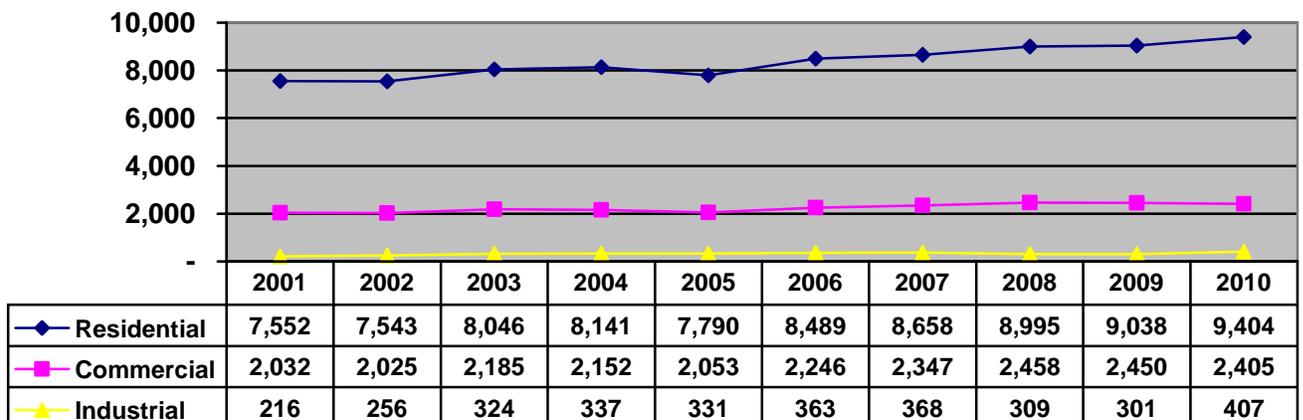
A charge for consumption and services provided by the Water Department is to be collected from each customer connected to the system.

- 4010 Residential Sales
- 4100 Commercial Sales
- 4130 Industrial Sales
- 4400 Public Authority
- 4420 Public Fire Protection
- 4500 Sales for Resale
- 4600 Miscellaneous Service Charges

PROJECTION:

The revenue estimate is provided by the Water Department.

Actual Revenues Received Past Ten Years
Amounts in Thousands



City of Independence



111 E. MAPLE ST., INDEPENDENCE, MISSOURI 64051-0519 (816) 325-7000