

**Figure 16: Implementation Matrix**

	<b>Implementation Measures</b>	<b>Body of Action*</b>	<b>Time Frame</b>	<b>Next Steps (Short Term)</b>
<b>7.B.1</b>	<b>LAND USE</b>			
<b>7.B.1.1</b>	<b>Balanced Growth</b>			
7.B.1.1.1	Adopt Comprehensive Zoning	CC, PC, Staff	2 - 5 years	1. Identify zoning conflicts 2. Initiate rezonings
7.B.1.1.2	Refine Agricultural Zoning	CC, PC, Staff	2 - 5 years	1. Draft rural cluster zoning provisions
7.B.1.1.3	Zone for various housing types, values and densities	CC, PC, Staff	2 - 5 years	1. Analyze development patterns based on new residential zoning code. 2. Develop zoning code modifications
7.B.1.1.4	Consider a low and moderate income requirement on larger subdivisions	CC, PC, Staff	5 - 10 years	1. Research options
<b>7.B.1.2</b>	<b>Mixed Use Development</b>			
7.B.1.2.1	Develop Planned Community Zoning	CC, PC, Staff	2 - 5 years	1. Research alternative solutions 2. Draft Code provisions
7.B.1.2.2	Develop Mixed Use Zoning	CC, PC, Staff	immediate - 2 years	1. Research alternative solutions 2. Draft Code provisions
7.B.1.2.3	Develop Town and Village Center Zoning	CC, PC, Staff	2 - 5 years	1. Research alternative solutions 2. Draft Code provisions
<b>7.B.1.3</b>	<b>Community Design</b>			
7.B.1.3.1	Develop street designs	CC, PC, Staff	immediate - 2 years	1. Analyze current design standards 2. Develop modified standards
7.B.1.3.2	Develop streetscape overlay zone(s)	CC, PC, Staff	2 - 5 years	1. Research alternative solutions 2. Draft Code provisions
7.B.1.3.3	Establish effective buffer requirements	CC, PC, Staff	2 - 5 years	1. Analyze current design standards 2. Develop modified standards
7.B.1.3.4	Establish landscape guidelines for residential development	CC, PC, Staff	2 - 5 years	1. Analyze current design standards 2. Develop modified standards
7.B.1.3.5	Coordinate community design and open space	CC, PC, Staff	2 - 5 years	1. Complete parks master plan
7.B.1.3.6	Provide for higher densities in town and village centers	CC, PC, Staff	2 - 5 years	1. Research alternative solutions 2. Draft town and village center zoning provisions
7.B.1.3.7	Provide for multi-generational housing	CC, PC, Staff, developer	5 - 15 years	1. Research alternative solutions 2. Draft town and village center zoning provisions
7.B.1.3.8	Develop Design Standards for low and moderate income housing	CC, PC, Staff	immediate - 2 years	1. Analyze current deficiencies 2. Analyze current design standards 3. Draft guidelines

\* CC = City Council, PC = Planning Commission, HC Heritage Commission

**Figure 16: Implementation Matrix**

	<b>Implementation Measures</b>	<b>Body of Action*</b>	<b>Time Frame</b>	<b>Next Steps (Short Term)</b>
7.B.1.3.9	Use HOME/CDBG to subsidize low and moderate income housing	CC, PC, Staff	ongoing	1. Identify eligible areas 2. Draft guidelines
<b>7.B.1.4</b>	<b>Integration with Independence</b>			
7.B.1.4.1	Design strong linkage corridors	CC, PC, Staff	2 - 15 years	1. Identify corridors 2. Develop and analyze design alternatives 3. Identify funding
7.B.1.4.2	Link the Square to the Valley Via Truman Blvd	CC, PC, Staff	2 - 15 years	1. Design a streetscape and segment by segment road design 2. Identify funding
7.B.1.4.3	Prevent homogeneous suburban development	CC, PC, Staff	2 - 15 years	1. Follow land use plan 2. Identify character areas 3. Draft town and village center zoning provisions
7.B.1.4.4	Extend Transit into the Valley	CC, PC, Staff, KCATA	7 - 20 years	1. Develop transit friendly designs anticipating future transit
7.B.1.4.5	Develop Trail and Open Spaces Linkages	CC, PC, Staff	5 - 15 years	1. Complete parks master plan
<b>7.B.1.5</b>	<b>Enhancement of Existing Development</b>			
7.B.1.5.1	Locate open spaces proximate to existing and future development	CC, PC, Staff	ongoing	1. Complete parks master plan
7.B.1.5.2	create a shared public environment	CC, PC, Staff	5 - 15 years	1. Research cooperative opportunities
7.B.1.5.3	Screen existing nuisances	CC, PC, Staff	immediate - 2 years	1. Develop and fund utility screening plans 2. Identify private locations in need of screening
<b>7.B.1.6</b>	<b>Agricultural Preservation</b>			
7.B.1.6.1	Zone for rural clustering	CC, PC, Staff	immediate - 2 years	1. Draft rural cluster zoning provisions
7.B.1.6.2	Encourage rural based enterprises	CC, PC, Staff, Chamber	ongoing	1. Develop marketing materials
7.B.1.6.3	Require agricultural buffers	CC, PC, Staff	immediate - 2 years	1. Analyze current buffer requirements 2. Draft revised code provisions
7.B.1.6.4	Preserve historic agricultural resources	CC, PC, Staff, HC	ongoing	1. Complete a comprehensive historic resources inventory 2. utilize Historic Preservation Plan and Ordinance 3. See matrix section 7.B.5.3

\* CC = City Council, PC = Planning Commission, HC Heritage Commission

**Figure 16: Implementation Matrix**

	<b>Implementation Measures</b>	<b>Body of Action*</b>	<b>Time Frame</b>	<b>Next Steps (Short Term)</b>
<b>7.B.2</b>	<b>TRANSPORTATION</b>			
<b>7.B.2.1</b>	<b>Little Blue Parkway</b>			
7.B.2.1.1	Set ROW ASAP	CC, PC, Staff	immediate - 2 years	1. Include right-of way design in first Little Blue Parkway design contract
7.B.2.1.2	Identify proper classifications, access and cross section	CC, PC, Staff	immediate - 2 years	1. Utilize traffic modeling analysis 2. Adopt standards based on modeling
7.B.2.1.3	Negotiate ROW dedication with large land owners	CC, PC, Staff, Land Owners	immediate - 2 years	1. Identify ROW 2. Identify access points
7.B.2.1.4	Utilize partnerships to expedite funding	CC, PC, Staff, Land Owners, MARC, MODOT	immediate - 10 years	1. Identify opportunities 2. Seek alternative funding mechanisms
7.B.2.1.5	Utilize environmental and urban design criteria in design	CC, PC, Staff	immediate - 2 years	1. Utilize environmental impact statement 2. Include in first Little Blue Parkway design contract 3. Draft standards
7.B.2.1.6	Model traffic flow and efficiencies	CC, PC, Staff, Consultant	immediate - 2 years	1. Analyze traffic modeling effort 2. Identify preferred access methodology
<b>7.B.2.2</b>	<b>Secondary Roads</b>			
7.B.2.2.1	Avoid commercial Stripping	CC, PC	ongoing	1. Limit Little Blue Parkway access 2. Utilize town and village centers
7.B.2.2.2	Minimize access and maximize	CC, PC, Staff	ongoing	1. Create a City-wide traffic model
7.B.2.2.3	Avoid excessive use of cul-de-sacs	CC, PC, Staff	ongoing	1. Examine current development practices 2. Identify opportunities to reduce Cul-de-sac use
7.B.2.2.4	Develop Adequate Public Facilities standards	CC, PC, Staff	immediate - 2 years	1. Develop infrastructure specific standards 2. Draft code provisions
7.B.2.2.5	All new development provide full road improvements	CC, PC, Staff	ongoing	1. Analyze existing requirements 2. Draft code provisions
7.B.2.2.6	Develop City-wide transportation model	CC, PC, Staff, Consultant	2 - 5 years	1. Identify appropriate level of modeling 2. Identify funding
7.B.2.2.7	Develop safe aesthetically pleasing streets	CC, PC, Staff	immediate - 2 years	1. Analyze current design standards 2. Develop modified standards
7.B.2.2.8	Use landscape and traffic calming	CC, PC, Staff, consultant	ongoing	1. Utilize current standards 2. Review effectiveness of current standards 3. Amend as necessary

\* CC = City Council, PC = Planning Commission, HC Heritage Commission

**Figure 16: Implementation Matrix**

	<b>Implementation Measures</b>	<b>Body of Action*</b>	<b>Time Frame</b>	<b>Next Steps (Short Term)</b>
<b>7.B.2.3</b>	<b>Public Transportation</b>			
7.B.2.3.1	Link Valley Employment	CC, PC, Staff, Chamber	ongoing	1. Identify employment centers 2. Identify Linkage opportunities 3. Require transit friendly designs
7.B.2.3.2	Develop A Transit Plan for the Valley	CC, PC, Staff, KCATA	2 - 10 years	1. Identify transit opportunities
7.B.2.3.3	Concentrate Employment uses along future bus Routes	CC, PC, Staff	2 - 10 years	1. Follow adopted Comprehensive Plan
7.B.2.3.4	Reserve transit ROW and Stops	CC, PC, Staff, KCATA	2 - 10 years	1. Identify transit friendly design criteria 2. Incorporate transit friendly design in large projects
7.B.2.3.5	Monitor Metro transit efforts	Staff, KCATA	ongoing	1. Maintain relationship with MARC and KCATA
<b>7.B.2.4</b>	<b>Pedestrian/Bicycle Routes</b>			
7.B.2.4.1	Accommodate ped/bike routes in open spaces	CC, PC, Staff	ongoing	1. Complete parks master plan 2. Analyze existing regional guidelines 3. Draft code requirements
7.B.2.4.2	Designate bike routes	CC, PC, Staff	2 - 10 years	1. Complete parks master plan
7.B.2.4.3	Provide bike storage @ transit stops	CC, PC, Staff, KCATA	2 - 10 years	1. Identify transit friendly design criteria
7.B.2.4.4	Provide sidewalks on all streets	CC, PC, Staff	ongoing	1. Follow current standards 2. Analyze need to widen required sidewalks
7.B.2.4.5	Use ped/bike links between open spaces	CC, PC, Staff	ongoing	1. Complete parks master plan
<b>7.B.2.5</b>	<b>Air Transportation</b>			
7.B.2.5.1	Phase out existing airport	Land Owner	2 - 10 years	1. Market land for mixed use development
7.B.2.5.2	Support Eastern Jackson County Regional Airport	CC	ongoing	1. Identify funding to update airport master plan
<b>7.B.3</b>	<b>COMMUNITY FACILITIES &amp; SERVICES</b>			
<b>7.B.3.1</b>	<b>Education</b>			
7.B.3.1.1	Reserve school sites	CC, School Districts	2 - 10 years	1. School Districts complete long range facility needs assessment
7.B.3.1.2	Coordinate CIP, Schools and other facilities	CC, Staff, School Districts	ongoing	1. School Districts complete long range facility needs assessment 2. Complete parks master plan 3. Coordinate planning efforts

\* CC = City Council, PC = Planning Commission, HC Heritage Commission

**Figure 16: Implementation Matrix**

	<b>Implementation Measures</b>	<b>Body of Action*</b>	<b>Time Frame</b>	<b>Next Steps (Short Term)</b>
7.B.3.1.3	Support growth and expansion of Blue River Community College	CC, Chamber	ongoing	1. Complete public training institute 2. Blue River Community College analyze future growth opportunities
7.B.3.1.4	Reserve site for a four year college	CC, Chamber	5 - 15 years	1. Identify appropriate location
7.B.3.1.5	Share park and school recreation facilities	CC, PC, Staff, School Districts, Friends of Parks	ongoing	1. School Districts complete long range facility needs assessment 2. Complete parks master plan 3. Coordinate planning efforts
<b>7.B.3.2</b>	<b>Park and Recreation</b>			
7.B.3.2.1	Require dedication by new development	CC, PC, Staff	ongoing	1. Complete parks master plan 2. Adopt draft ordinance
7.B.3.2.2	Use Parks master Plan to link open spaces	CC, PC, Staff, Friends of Parks	immediate - 10 years	1. Complete parks master plan
7.B.3.2.3	Use parks master plan to provide needed facilities	CC, PC, Staff, Friends of Parks	immediate - 10 years	1. Complete parks master plan 2. Prioritize facility needs
7.B.3.2.4	Study potential of regional scale park	CC, PC, Staff, Friends of Parks	5 - 15 years	1. Complete parks master plan
<b>7.B.4</b>	<b>UTILITIES AND INFRASTRUCTURE</b>			
<b>7.B.4.1</b>	<b>Water Supply and Quality</b>			
7.B.4.1.1	Link water and sewer extensions within timed service areas	CC, PC, Staff	ongoing	1. Complete utility master plan 2. Draft concurrency code requirements
7.B.4.1.2	Produce a groundwater resources plan	CC, PC, Staff	2 - 10 years	1. Complete utility master plan 2. Analyze resources for protection
7.B.4.1.3	Protect groundwater recharge areas	CC, PC, Staff	ongoing	1. Complete utility master plan 2. Analyze resources for protection
<b>7.B.4.2</b>	<b>Waste Water</b>			
7.B.4.2.1	Limit new septic systems	CC, PC, Staff	ongoing	1. Follow current ordinances
7.B.4.2.2	Systematically serve the Valley	CC, PC, Staff, LBVSD	ongoing	1. Complete utility master plan 2. Prioritize future service areas
7.B.4.2.3	Utilize fees to expedite expansion	CC, PC, Staff	immediate - 10 years	1. Draft new code language 2. Coordinate with other utility and building fees and taxes

\* CC = City Council, PC = Planning Commission, HC Heritage Commission

**Figure 16: Implementation Matrix**

	<b>Implementation Measures</b>	<b>Body of Action*</b>	<b>Time Frame</b>	<b>Next Steps (Short Term)</b>
7.B.4.2.4	Protect City's plant capacity	CC, PC, Staff, LBVSD	ongoing	1. Complete utility master plan 2. Coordinate with the Little Blue Valley Sewer District on for future expansions
7.B.4.2.5	Use BEST development practices to protect storm water run-off	CC, PC, Staff	ongoing	1. Follow current ordinances 2. Frequently review new state and federal regulations
<b>7.B.4.3</b>	<b>Electric and Overhead utilities</b>			
7.B.4.3.1	Plan service expansions	CC, PC, Staff	ongoing	1. Complete utility master plan 2. Identify future substation and transmission line locations
7.B.4.3.2	reserve substation locations	CC, PC, Staff	immediate - 5 years	1. Complete utility master plan 2. Identify future substation and transmission line locations
7.B.4.3.3	locate and landscape to minimize visual impact	CC, PC, Staff, outside utilities	ongoing	1. Complete utility master plan 2. Use effective criteria in site selection
<b>7.B.4.4</b>	<b>Smart Community</b>			
7.B.4.4.1	reserve easements for advanced communications	CC, PC, Staff, SWBT	immediate - 15 years	1. Complete utility master plan 2. Support regional model agreements 3. Require conduit for future system expansions in new subdivisions
7.B.4.4.2	Temper impact of communications infrastructure	CC, PC, Staff	immediate - 5 years	1. Use effective criteria in site selection 2. develop criteria for location and screening
7.B.4.4.3	Study potential of telecommuting centers	CC, PC, Staff, Chamber	2 - 5 years	1. Initiate study 2. require contributions from franchise/use agreements
7.B.4.4.4	Adjust zoning to encourage telecommunications based home businesses	CC, PC, Staff	2 - 5 years	1. revise home occupation code provisions
<b>7.B.4.5</b>	<b>Gas Service</b>			
7.B.4.5.1	Plan service expansions	CC, PC, Staff	ongoing	1. Include Gas company in utility master plan
<b>7.B.4.6</b>	<b>Utility Coordination</b>			
7.B.4.6.1	Complete area wide utility master plan	CC, PC, Staff	immediate - 2 years	1. Complete utility master plan
7.B.4.6.2	Require franchise utilities to follow master plan	CC, Staff	ongoing	1. Complete utility master plan

\* CC = City Council, PC = Planning Commission, HC Heritage Commission

**Figure 16: Implementation Matrix**

	<b>Implementation Measures</b>	<b>Body of Action*</b>	<b>Time Frame</b>	<b>Next Steps (Short Term)</b>
<b>7.B.4.7</b>	<b>Development Patterns</b>			
7.B.4.7.1	Encourage energy efficient development patterns	CC, PC, Staff	ongoing	1. Require development to follow Comprehensive Plan 2. Draft energy efficient construction regulations
<b>7.B.5</b>	<b>ENVIRONMENTAL AND CULTURAL RESOURCES</b>			
<b>7.B.5.1</b>	<b>Environmental Stewardship</b>			
7.B.5.1.1	Adopt "green" site development concepts	CC, PC, Staff	2 - 5 years	1. Research existing codes in other Cities 2. Draft new code provisions
7.B.5.1.2	Reduce non-point pollution	CC, PC, Staff	ongoing	1. Research existing codes in other Cities 2. Follow federal pollution standards 3. Draft new code provisions
7.B.5.1.3	Establish a local land trust	CC, PC, Staff	5 - 15 years	
7.B.5.1.4	Grant tax credits for voluntary restriction of development rights	CC, PC, Staff, State	5 - 15 years	
7.B.5.1.5	Use noise reducing landscapes	CC, PC, Staff	2 - 5 years	1. Identify areas for installation 2. develop design concepts 3. Draft new code provisions
<b>7.B.5.2</b>	<b>Flood Plain and Stream Valley Environments</b>			
7.B.5.2.1	Update Flood plain and sensitive area maps	Staff	5 - 15 years	1. Identify areas for FEMA study 2. acquire electronic environmental mapping
7.B.5.2.2	Prevent development in flood prone areas	CC, PC, Staff	ongoing	1. Follow current City Policy
7.B.5.2.3	Train staff in environmental techniques	Staff	ongoing	1. Identify areas where education is needed 2. Identify appropriate training opportunities
7.B.5.2.4	Sensitive areas overlay zone	CC, PC, Staff	2 - 5 years	1. Expand requirements for residential developments to nonresidential developments
7.B.5.2.5	Review storm water management requirements	Staff	ongoing	1. Continue to update policies to comply with federal and state requirements

\* CC = City Council, PC = Planning Commission, HC Heritage Commission

**Figure 16: Implementation Matrix**

	<b>Implementation Measures</b>	<b>Body of Action*</b>	<b>Time Frame</b>	<b>Next Steps (Short Term)</b>
<b>7.B.5.3</b>	<b>Cultural and Historic Resources</b>			
7.B.5.3.1	Encourage voluntary conservation and preservation	CC, PC, Staff, HC	ongoing	<ol style="list-style-type: none"> <li>1. Complete a comprehensive historic resources inventory</li> <li>2. Identify appropriate preservation approach for identified properties</li> <li>3. Develop incentives for voluntary preservation in conjunction with development plans</li> </ol>
7.B.5.3.2	Establish protections for preservation of historic character areas	CC, PC, Staff, HC	immediate - 5 years	<ol style="list-style-type: none"> <li>1. Implement Historic Preservation Plan</li> <li>2. Identify Character areas and eligibility for protection</li> <li>3. Insure compliance with Section 106 review</li> </ol>
7.B.5.3.3	Enhance the natural identity of the Valley	CC, PC, Staff	immediate - 5 years	<ol style="list-style-type: none"> <li>1. Develop a quality gateway from 39th Street</li> <li>2. develop natural and cultural resources as defining features and destination points</li> </ol>
7.B.5.3.4	Use a conditional use procedure for adaptive reuse	CC, PC, Staff, HC	immediate - 5 years	<ol style="list-style-type: none"> <li>1. Research alternative solutions</li> <li>2. Draft zoning provisions</li> <li>3. Draft Historic Preservation ordinance revisions</li> </ol>
7.B.5.3.5	Complete a comprehensive historic resources inventory	Staff	immediate - 5 years	<ol style="list-style-type: none"> <li>1. Identify survey areas</li> <li>2. Complete comprehensive historic resource inventory</li> </ol>
7.B.5.3.6	Support historic designations	CC, PC, Staff, HC	ongoing	<ol style="list-style-type: none"> <li>1. Support appropriate historic designations</li> </ol>
<b>7.B.6</b>	<b>ECONOMIC DEVELOPMENT</b>			
<b>7.B.6.1</b>	<b>Business and Industrial Base</b>			
7.B.6.1.1	Promote higher end users in the town center and mixed use areas	CC, PC, Staff, Developer	ongoing	<ol style="list-style-type: none"> <li>1. Develop marketing materials</li> </ol>
7.B.6.1.2	Use adequate public facility requirements	CC, PC, Staff	immediate - 2 years	<ol style="list-style-type: none"> <li>1. Develop detailed adequate public facility requirements.</li> </ol>
7.B.6.1.3	Explore special districts to enhance the Valley	CC, PC, Staff, Developer	ongoing	<ol style="list-style-type: none"> <li>1. Identify appropriate situations for implementing special districts</li> <li>2. Prioritize district implementation</li> </ol>
7.B.6.1.4	Support professional development activities	CC, PC, Staff, Chamber	ongoing	<ol style="list-style-type: none"> <li>1. Develop marketing materials</li> </ol>

\* CC = City Council, PC = Planning Commission, HC Heritage Commission

**Figure 16: Implementation Matrix**

	<b>Implementation Measures</b>	<b>Body of Action*</b>	<b>Time Frame</b>	<b>Next Steps (Short Term)</b>
<b>7.B.6.2</b>	<b>Cultural and Tourism Development</b>			
7.B.6.2.1	Create a tours program	Tourism, Chamber	2 - 10 years	1. Identify potential tourism sites
7.B.6.2.2	Consider public art and museum attractions	CC, PC, Staff, Chamber	2 - 10 years	1. Identify public art and cultural opportunities
7.B.6.2.3	Study possibility of a performing arts center	CC, PC, Staff, Chamber	immediate - 10 years	1. Work with private sponsors of the performing arts center to identify an appropriate location 2. Identify funding

\* CC = City Council, PC = Planning Commission, HC Heritage Commission