



Capital Improvements Program 2015-2021

City of Independence, Missouri



2015-2021

Capital Improvements Program



City of Independence, Missouri

March 2015

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Capital Improvements Program

TABLE OF CONTENTS

- *Introduction*
- *Streets & Sidewalks*
- *Energy*
- *Water*
- *Storm Water*
- *Sanitary Sewer*
- *Parks*

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Introduction

The Capital Improvements Program (CIP) is one of the primary programs that implements the long-range plan for city infrastructure development. Article 12, Section 2 of the City Charter lists one of the Planning Commission's duties as preparing and delivering to the City Manager a report of recommended public improvements by April 1st of each fiscal year. The Planning Commission's role in the CIP process is to provide a recommendation of public improvements to the City Manager that further implements the Vision, Values and Priorities of the community.

The intention of the report is to inform the public of plans for the future development or redevelopment of city infrastructure by identifying trends, recognizing issues, and providing an opportunity for discussion by the Planning Commission, the public and department staff regarding such projects.

The CIP sets forth proposed projects for constructing, maintaining, upgrading and replacing the City's physical infrastructure necessary for continued operations and providing City services during the next six fiscal years beginning in July 2015 through June 2021.

CIP infrastructure projects address one of the three focus areas of long-range infrastructure planning:

1. Future Needs—focus on new areas of development in Independence
2. Maintenance—focus on existing, stable areas of Independence
3. Revitalization— focus on existing, though less stable areas of Independence

The CIP is structured to include different topics including Streets & Sidewalks, Energy, Water, Storm Water, Sanitary Sewer and Parks. The CIP program identifies 101 projects for fiscal year 2015-16 with descriptions and photos. The last segment lists projects for the following five years.

Projects listed in the CIP report are not necessarily listed in priority order and are not be construed as a promise to any person or group that it will be completed within a specific time frame. The report is a planning document and not intended to be financially or operationally binding. Opportunities may emerge depending on constantly changing circumstances that will accelerate or delay the completion of any project.



Streets & Sidewalks

- *Vision:*
 - To provide the citizens of Independence with a safe and efficient transportation system.

- *Goals:*
 - ◇ Build smooth, long lasting streets
 - ◇ Have projects reduce travel delays
 - ◇ Improve traffic safety
 - ◇ Integrate a complete streets system for multiple modes of travel

- *Priority Projects:*
 - ◇ Street Overlay Program
 - ◇ Sidewalks To Schools and Parks
 - ◇ Alley Program
 - ◇ Intersection Concrete Overlay Program
 - ◇ Truman Road and M-78 Highway Intersection



Street Overlay Program—City Wide

Street Overlay Program

Yearly projects are done to resurface streets throughout the City. This provides smoother streets for travel and reduces City maintenance costs. The contract is funded through the Street Sales Tax Program. The Street Overlay Program supports CIP goal number 2 by maintaining existing infrastructure.



Sidewalks to Schools and Parks

Sidewalks to Schools and Parks

This project is an ongoing program to construct new sidewalks near schools and parks and is funded through the Street Sales Tax Program. The next Sidewalks to Parks location is near Fairmount Park. The next Sidewalks to Schools project is on Blue Ridge Blvd. near Nativity School. The Sidewalk program addresses CIP goal numbers 2 and 3 by maintaining infrastructure and contributing to neighborhood revitalization efforts.



Alley Program—City Wide

Alley Program

This is an ongoing program funded through the Street Sales Tax Program. The alleys selected for this construction season are being evaluated at this time. The Alley program addresses CIP goal number 2 by maintaining existing infrastructure investments.



Intersection Concrete Overlay Program

Intersection Concrete Overlay Program

This is an ongoing program funded through the Street Sales Tax Program. The next projects include 35th St. & Sterling Ave, and 24 Hwy & River Blvd. intersections. The Concrete Overlay Program supports CIP goal number 2 by maintaining existing infrastructure investments.



Truman Rd. and M-78 Highway

Truman Rd. and M-78 Highway

The intersection will be relocated by moving Truman Road to the south. The new intersection will have improved sight distances and turn lanes that will address safety issues and future needs of the roadway. Some of Truman Road will be removed to allow for the intersection location change. Federal Highway funding will pay for most of the project with a local funding match from Street Sales Tax funds.

Project Summary 2016-2021

Project Name: Noland Rd. and Fair St. Improvements
Location: S. Noland Rd. and E. Fair St.

Project Name: 39th St. and Noland Rd. Intersection
Location: E. 39th St. S. and S. Noland Rd.

Project Name: Crysler Ave. Complete Streets Project
Location: Along Crysler Ave.

Project Name: Bundschu Rd.
Location: E. Susquehanna Dr. to N. Jackson Dr.

Project Name: 35th St. and Phelps Rd. Intersection Improvements
Location: E. 35th St. S. and S. Phelps Rd.

Project Name: 32nd St.
Location: S. M-291 Hwy to Van Hook Park

Project Name: Englewood Sidewalk Improvements, Phase 2
Location: Winner Rd. between Sterling Ave. and Northern Ave.



Energy

- *Vision:*

To provide reliable and affordable electric energy services in a customer-oriented and environmentally-responsible manner, while participating organizationally in the growth and enhancement of the community.

- *Goals:*

To provide the necessary improvements to existing facilities and future additions to ensure efficient, environmentally safe and the most economical operation of the electric energy system.

- *Priority Projects:*

- ◇ Substation J Improvements
- ◇ 69kV Transmission Line from Substation B to Substation C
- ◇ Substation L Switchgear Replacement
- ◇ Substation Site Security Project (City Wide)
- ◇ Blue Valley Units 1 & 2 Generator & Turbine Inspection
- ◇ Substation H Combustion Turbine Hot Gas Path Inspection
- ◇ Combustion Turbine Generating Plan Improvement Projects (City-Wide)
- ◇ New Administrative Office Building



Substation J Improvements

***Substation J Improvements
(14102 E. Truman Rd.)***

This project responds to CIP goal number 2 by maintaining equipment and includes the replacement of the existing 69kV transformers and distribution switchgear including the associated breakers, switches and relay in order to improve reliability of the transmission and distribution systems.



69KV Transmission Line from Substations B to C

***69kV Transmission Line from Substation B to Substation C
(1014 S. McCoy St. to 3200 Weatherford Rd.)***

This project responds to CIP goals 1 and 2 as it addresses future needs as well maintaining existing systems. The project includes design and construction of a new 69 kilovolt transmission line from Substation B to Substation C and associated substation terminal equipment work. Upon installation of the line, reliability of the transmission system will be improved.



Substation L Switchgear Replacement

***Substation L Switchgear Replacement
(21500 E. Truman Rd.)***

This project responds to goal number 2 by maintaining equipment and includes the replacement of the existing distribution switchgear including the associated breakers and relay equipment at Substation L and will improve the reliability of the distribution system.



Substation Site Security Project

Substation Site Security Project

This city-wide project responds to CIP goal number 2 by investing in equipment including cameras, motion sensors and alarm systems which will improve the security and provide a deterrent for vandalism and theft of substation sites and ensuring that we secure and protect earlier investments in the power system.



Blue Valley Units 1 & 2 Inspection

***Blue Valley Units 1 & 2 Generator and
Turbine Inspection***

This project responds to CIP goal number 2 by maintaining equipment and includes a major inspection of the generators and turbines and necessary maintenance items on Units 1 and 2 at the Blue Valley Power Plant. The efficiency and reliability of these generating units will be improved with this project.



Substation H Combustion Inspection

Substation H Combustion Turbine Hot Gas Path Inspection

This project responds to CIP goal number 2 by maintaining equipment and includes a major inspection of hot gas path section and any necessary maintenance items of the two generating units located at Substation H. The efficiency and reliability of the two generating units will be improved with this project.



Combustion Turbine Generating Plant

Combustion Turbine Generating Plant Improvement Projects (city-wide)

These projects respond to CIP goal number 2 by maintaining equipment and include exciter upgrades and control upgrades for the combustion turbine generating units located at Substations J, I and H. Six generating units will be improved with this project.



New Administrative Office Building

New Administrative Office Building

This project responds to CIP goal number 3 by revitalizing the old MCI Doctor's Building. The renovation project will provide new office space for the administrative, engineering and support services staff for the Power and Light department. In addition to the Power & Light Department, the potential move of the Utility Customer Service, now located at the Water Department facility, is being evaluated. Pursuant to the direction provided by City Council Resolution 5933, the building will incorporate many energy efficiency and renewable energy measures with the goal to obtain a "gold" level LEED certification.

Project Summary 2016-2021

Project Name: Blue Valley Unit 3 Generator and Turbine Inspections
Location: 21500 E. Truman Rd.

Project Name: Substation I Switchgear Replacement Project
Location: 4380 S. Kiger Rd.

Project Name: Substation E Switchgear Replacement Project
Location: 3450 S. Northern Blvd.

Project Name: Substation K Switchgear Replacement Project
Location: 18800 E. 37th Terrace

Project Name: Rebuild 69 kV Transmission Line from Substation E to Substation F
Location: Western Independence

Project Name: New 161/69/13 kV Substation S
Location: Eastern Independence

Project Name: New 161 kV Transmission Line from Substation A to new Substation S & associated
Substation A Line Terminal modifications
Location: Eastern Independence

Project Name: New 161 kV Transmission Line from new Substation S to KCPL's Lakewood Substation
Location: Southern Independence

Project Name: New 161 kV Transmission Line from Substation N to Substation R & associated
Substation improvements
Location: Southern Independence

Project Name: New 161 kV Transmission Line from Substation R to KCPL Lakewood Substation and
associated improvements
Location: Southern Independence

Project Name: New 13 kV distribution feeder lines and ties associated with Substation S
Location: Eastern Independence



Water

- *Vision:*

To provide to the citizens of Independence and wholesale customers a plentiful supply of safe drinking water that meets or exceeds all federal and state regulations at a reasonable cost.

- *Goals:*

- ◇ Ensure that our facilities are well maintained and operating efficiently at all times.
- ◇ Plan, construct and operate our water system in a way that will accommodate and provide for future development.

- *Priority Projects:*

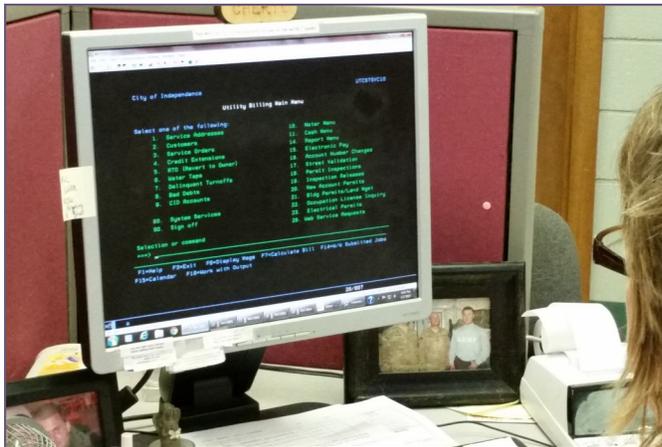
- ◇ 35th St. Reservoir
- ◇ Utility Billing System
- ◇ Building Improvements
- ◇ Northern Blvd. (28th St. to 31st St.)
- ◇ Distribution System Improvements
- ◇ Truman Rd. Booster Station Upgrades
- ◇ Transmission Main Cathodic Protection Systems
- ◇ Operations Building Improvements



35th St. Reservoir

35th St. Reservoir

This project will involve the necessary improvements of the 2 million gallon steel reservoir located at 35th St. and Weatherford. The existing reservoir was constructed in 1957 and is in need of several major and costly repairs and improvements. This project addresses CIP goal number 2 by improving existing infrastructure.



Utility Billing System

Utility Billing System

The current billing system has become outdated and difficult to maintain. A new billing system will provide a more user-friendly platform and more compatibility with a multitude of modern software packages. This project will be completed in cooperation with Water, Water Pollution Control and Independence Power & Light along with Technology Services and the Finance Department to determine the best system for our needs. The cost of the system will be shared between the three utilities.



Building Improvements

Building Improvements

The current Utility Customer Service location is often congested with walk-in customers, drive-through back-ups and parking issues. This project will address these issues and help provide more efficient and effective service for our customers. The planned improvements would include increased parking, a new drive-thru and enhanced security for City staff.



Northern Blvd - 28th St. to 31st St.

Northern Blvd. - 28th St. to 31st St.

This project provides for the replacement and upgrade of a section of water main that has experienced an excessive amount of breaks causing numerous interruptions of service for customers in the area. This project addresses CIP goal number 2 by maintaining existing infrastructure investment.



Distribution System Improvements - City wide

Distribution System Improvements

This project is ongoing and funds the installation of additional mains, hydrants, valves and other appurtenances which will in turn provide better fire protection, improve water quality, and lessen the impacts from unexpected main breaks and other service interruptions throughout the system. This project addresses CIP goal number 2 by maintaining and improving existing infrastructure.



Truman Rd. Booster Station Upgrades

Truman Rd. Booster Station Upgrades

This project will replace several pieces of outdated, unreliable equipment and facilities including pumps, controls and electrical service with new, more efficient and reliable equipment inside a more secure facility. This project supports CIP goal number 2 by improving existing infrastructure.



Transmission Main Cathodic Protection System

Transmission Main Cathodic Protection System

This project will provide a new cathodic protection system for a 30" diameter steel transmission main that was installed in 1962. This system will help to provide protection to the steel against corrosion and extend the life of the transmission main. This project supports CIP goal number 2 by improving existing infrastructure.



Operations Building Improvements

Operations Building Improvements

The operations building at the Courtney Bend Water Plant needs several upgrades to make the building more efficient and functional for the plant staff. This project supports CIP goal number 2 by improving existing infrastructure. Among the upgrades to be completed will be energy saving devices such as windows, thermal shading and lighting fixtures.

Project Summary 2016-2021

Project Name : Van Horn Reservoir Roof Replacement
Location: Van Horn Reservoir

Program Name: Settling Basin No. 5 Drive Replacement
Location: Courtney Bend Water Plant

Program Name: Future Production Wells
Location: Courtney bend Water Plant

Program Name: Treatment Plant Discharge Engineering
Location: Courtney Bend Water Plant

Program Name: Eastern Independence Industrial Park Water Mains
Location: Intersection of 78 Hwy and 7 Hwy

Program Name: Lime Silo Additions
Location: Courtney Bend Water Plant

Program Name: Paint 39th St. Reservoir
Location: 39th St. Reservoir

Program Name: Lagoon Cleanout
Location: Courtney Bend Water Plant

Program Name: Settling Basin 3 & 4 Drive Replacement
Location: Courtney Bend Water Plant

Project Name: Exploratory Drilling
Location: Courtney Bend Water Plant

Project Name : Sludge House Roofs
Location: Courtney Bend Water Plant

Project Name: North Wellfield Rd.
Location: Courtney Bend Water Plant

Project Name: Filter Backwash Basin
Location: Courtney Bend Water Plant

Project Name: 31st St. (Northern to Harris)
Location: 31st St. between Northern and Harris

Project Name: Security Upgrades
Location: City-wide Water Department facilities

Project Name: Main Replacement
Location: City-wide distribution system

Project Name: Chlorine Feed Improvements
Location: Courtney Bend Water Plant



Storm Water

- *Vision:*

To provide the residents of the City of Independence with a safe and reliable storm drainage system that is effective, manageable, environmentally responsible, and considerate of the surroundings.

- *Goals:*

The Water Pollution Control Department's Storm Water Management goal is to properly address and mitigate drainage issues and concerns.

- *Priority Projects:*

- ◇ Liberty St. & Stone St. Drainage Improvements
- ◇ Rock Creek Neighborhood Projects
- ◇ Drumm Ave. to Crane St. Storm Drainage Improvements
- ◇ North Kiger Rd. & Frederick St. Drainage Improvements
- ◇ Sugar Creek Neighborhood Drainage Improvements



Liberty St. & Stone St. Drainage Improvements

Liberty St. & Stone St. Drainage Improvements

Funding for construction of this project, designed in fiscal year 2014-2015, located in the Rock Creek Watershed will improve drainage in the adjacent residential neighborhood. Past investigations indicate the proposed work will also have significant impact on the sanitary sewer capacity. This project addresses CIP goals number 1 and 2 as it maintains existing infrastructure while addressing the future needs of the neighborhood. This project if funded entirely with the Storm Water sales tax.



Rock Creek Neighborhood Projects

Rock Creek Neighborhood Projects

This project, located in the Rock Creek Watershed will improve residential drainage problems. Locations include 33rd St. & Hardy Ave., Englewood Heights at 24th St., and Linwood Ct. & 31st St. This project addresses CIP goal number 2 as it maintains existing infrastructure. This project is funded entirely with the Storm Water sales tax.



Drumm Ave. to Crane St. Drainage Improvements

Drumm Ave. to Crane St. Storm Drainage Improvements

This project, located in the Adair Watershed will improve residential drainage problems. Locations include S. Drumm Ave. to S. Crane St. This project addresses CIP goal number 2 as it maintains existing infrastructure. This project is funded entirely with the Storm Water sales tax.



N. Kiger Rd. & Frederick St. Drainage Improvements

N. Kiger Rd. & Frederick St. Drainage Improvements

This project, located in the Spring Branch Watershed will improve residential drainage problems. The project is located at N. Kiger Rd. & E. Frederick St. This project addresses CIP goal number 2 as it maintains existing infrastructure. This project is funded entirely with the Storm Water sales tax.



Sugar Creek Neighborhood Drainage Improvements

Sugar Creek Neighborhood Drainage Improvements

This project, located in the Sugar Creek Watershed will improve residential drainage problems. Locations include various areas of the watershed. This project addressed CIP goal number 2 as it maintains existing infrastructure. This project is funded entirely with the Storm Water sales tax.

Project Summary 2016-2021

Project Name : Detention Basin Re-vegetation
Location: City-owned facilities located throughout the community

Project Name: Trenchless Technology
Location: City-wide location

Project Name: S. Drumm to Crane Storm Drainage Improvements
Location: S. Drumm Ave. to S. Crane St. in the Adair Watershed

Project Name: Sugar Creek Neighborhood Drainage Projects
Location: Various areas in the Sugar Creek Watershed

Project Name: Ellison Way Stormwater Project
Location: S. Ellison Way north of E. 23rd St. S. in the Springbranch Watershed

Project Name: Pearl to Crane St. at Hereford Ave. Drainage Phase 1
Location: S. Pearl St. to S. Crane St. at E. Hereford Ave. in the Crackerneck Watershed

Project Name: Rockwood Storm Drainage Improvements
Location: 35th Terr. S. to 28th Terr. S., west of S. Northern Blvd. in the Rock Creek Watershed

Project Name: Ralston Storm Drainage Improvements
Location: E. 19th St. S and S. Norwood Ave. in the Rock Creek Watershed

Project Name : 19th St. S. & Norwood Ave. Drainage Improvements
Location: E. 19th St. S. and S. Norwood Ave. in the Rock Creek Watershed

Project Name : Salisbury Hills Storm Drainage Improvements
Location: Salisbury Hills Subdivision located in the Spring Branch Watershed

Project Name: Regional Detention Basin Design and Construction
Location: Bundschu Rd. west of N. Ponca Dr. in the Bundschu Watershed

Project Name: S. Crysler Ave. Drainage Improvements
Location: S. Crysler Ave. from Norfleet Rd. to 47th Terr. in the Chapel Rd. Watershed

Project Name: Walnut Gardens Storm System Design and Construction
Location: R.D. Mize Dr. and S. Gateway Dr. in the Spring Branch Watershed



Sanitary Sewer

- *Vision:*

To deliver high-quality, reliable sanitary sewer and wastewater treatment services to the customers of the City of Independence.

- *Goal:*

The Water Pollution Control Department's Sanitary Sewer Management goal is to promptly, professionally and properly address customer's sewer issues; to protect public health; environmental sustainability; and comply with state and federal regulatory requirements.

- *Priority Projects:*

- ◇ Neighborhood Sanitary Sewer Collection and Capacity improvement Projects
- ◇ Sewage Sludge Incinerator (SSI) Improvements
- ◇ Security Improvements
- ◇ Truman Rd. Sanitary Sewer Improvements



Sewer Collection & Capacity Projects

Neighborhood Sanitary Sewer Collection & Capacity Improvement Projects

This project is the construction phase of a project designed in fiscal year 2014-2015 and will assemble groupings of smaller problem areas throughout the community into a larger, more cost effective project. Included are replacing flat or inadequately sized sewer mains, structurally failed facilities, and mitigating high maintenance system components. CIP goal number 2 is addressed with this project as it maintains existing infrastructure. This project is funded through the Sanitary Sewer Fund.



Sewage Sludge Incinerator (SSI) Improvements

Sewage Sludge Incinerator (SSI) Improvements

This project provides for a phased compliance with federal SSI regulations designed to reduce particulate, metal, acidic and organic gas emissions from the wastewater treatment plant incinerator. The incinerator's scrubber, feed system and operating controls should be upgraded this fiscal year. CIP goal number 2 is addressed as it contributes to the continued maintenance of earlier investments in city infrastructure. This project is funded through the Sanitary Sewer Fund.



Security Improvements

Security Improvements

Protection of department facilities requires upgrades to security components of equipment to implement restricted access, intrusion detection and property surveillance for the responsible safekeeping of personnel and assets. This project is funded through the Sanitary Sewer Fund.



Truman Rd. Sanitary Sewer Improvements

Truman Rd. Sanitary Sewer Improvements

This project, located in the Rock Creek Watershed along Truman Rd. between Brookside and Crescent Avenues, will replace approximately 600 ft. of structurally deficient conduit. CIP goal number 2 is addressed with this project as it maintains existing infrastructure. This project is funded through the Sanitary Sewer Fund.

Project Summary 2016-2021

Project Name: Neighborhood Sanitary Sewer Improvement Projects
Location: City-wide within the Rock Creek and Spring Branch Watersheds

Project Name: Sub-station Transformer/Switch Project
Location: Rock Creek Treatment Plant

Project Name: Arlington Neighborhood Sanitary Sewer Improvement Project
Location: Brookside Ave. & E. 13th St. area in the Rock Creek Watershed

Project Name: Tomasha Interceptor Improvement Project
Location: Spring St. & 42nd St. in the Adair Watershed

Project Name: Trenchless Technology
Location: City-wide locations throughout Independence

Project Name: Sanitary Sewer Evaluation Surveys
Location: City-wide locations throughout Independence

Project Name: Saddle Ridge Villas Pump Station Improvement Project
Location: 21100 E. 37th Terr. Ct. S. in the North Tapawingo Watershed

Project Name: Rock Creek Treatment Facilities Roof Improvement Project
Location: 9600 Norledge Ave. in the Rock Creek Watershed

Project Name: Kentucky 1 Pump Station Demolition Project
Location: 2410 N. Liberty St. in the Mill Creek Watershed



Parks

- *Vision:*

The vision for the CIP for Parks and Recreation is based on clear and concise recommendations developed as part of the Parks and Recreation master planning process. Voters overwhelmingly expressed their support of the vision by approving a perpetual Parks and Recreation Sales Tax in the fall of 2010, which reads as follows:

Continue to provide current service levels and quality of parks, facilities and recreational programming and look for opportunities to enhance and build upon what we have accomplished while being ever mindful of the future parks and recreational needs of our community.

- *Goals:*

- ◇ Maintain what we have
- ◇ Enhance the current system
- ◇ Plan for the future

- *Priority Projects*

- ◇ Santa Fe Tennis Restroom Replacement
- ◇ Outdoor Sport Court Repair
- ◇ Sermon Center Lobby Renovation Project
- ◇ St. Clair Playground Replacement Project



Santa Fe Tennis Court Restroom Replacement

Santa Fe Restroom Replacement

This project replaces the restroom facility at the Santa Fe Tennis Complex. The project responds to CIP goal number 2 by repairing and replacing infrastructure associated with public property. This project also speaks to the Parks & Recreation Master Plan goal number 1 by taking care of what we have.



Outdoor Surface Repair Project

Outdoor Basketball and Tennis Court Surface Repair Projects

This project fills cracks, color coats and repaints lines at the Beckett Park basketball courts, Blackburn Park tennis courts, McCoy Park tennis courts and Santa Fe Park tennis courts. This project responds to CIP goal number 2 by repairing and replacing infrastructure associated with public property. This project also speaks to the Parks & Recreation Master Plan goal number 1 by taking care of an existing facility.



Roger T. Sermon Community Center Lobby

Sermon Center Lobby Renovation

Repaint, add wall treatments and new furniture and replace lobby skylights. This project responds to CIP goal 2 by repairing and replacing old infrastructure associated with public property. This also speaks to Parks & Recreation Master Plan goal 2 by taking care of an existing facility.



St. Clair Park Playground

St. Clair Park Playground Replacement Project

This project replaces the existing playground and adds play value to the park. This project responds to CIP goal 2 by replacing and repairing infrastructure and associated public property. It also responds to the Parks & Recreation Master Plan goal 1 by taking care of an existing facility and goal 2, enhancing existing facilities.

Project Summary 2015-2021

Project Name : Park Revitalization Program
Location: City Wide

Project Name: Park Mobile Equipment Replacement Program
Location: City Wide

Project Name: Connector Trails Project
Location: City Wide

Project Name: Restroom Replacement Project at Van Hook Crackerneck Picnic area
Location: Van Hook Parks

Project Name: Carriage Hills Park Enhancement Project
Location: Marshall Dr. and 40th Terrace

Project Name: Playground Replacement Program
Location: City Wide

Project Name: Spray Ground Construction
Location: To be announced - 2 locations

Project Name: Santa Fe Tennis Court Overlay
Location: Santa Fe Park

Project Name: Athletic Fields and Court Renovation & Upgrades
Location: Mill Creek tennis courts, Young Park basketball court, Bundschu Park basketball courts and Clermont Park basketball courts

Project Name: New Park Development
Location: East of Little Blue Parkway (1 of 6 proposed new parks per the Parks & Recreation Master Plan)

