INDEPENDENCE
MISSOURI

Monthly Financial and Operating Report

September 2019

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CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
General Fund
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 35,592,370	35,592,370	5,923,449	(29,668,921)	16.64%
Licenses and Permits	4,725,150	4,725,150	1,157,231	(3,567,919)	24.49%
Intergovernmental	5,405,207	5,405,207	1,214,101	(4,191,106)	22.46%
Charges for Current Services	2,980,383	2,983,633	456,242	(2,527,391)	15.29%
Interfund Charges for Support Services	5,155,242	5,155,242	1,258,875	(3,896,367)	24.42%
Fines and Forfeitures	3,727,250	3,727,250	902,707	(2,824,543)	24.22%
Other Revenue	680,900	680,900	260,303	(420,597)	38.23%
Total Revenues	58,266,502	58,269,752	11,172,908	(47,096,844)	19.17%
Other Financing Sources:					
Payments In Lieu of Taxes	19,614,000	19,614,000	5,696,467	(13,917,533)	29.04%
Operating Transfers In	—	—	—	—	0.00%
Total Other Financing Sources	19,614,000	19,614,000	5,696,467	(13,917,533)	29.04%
Total Revenues and Other Financing Sources	**77,880,502**	**77,883,752**	**16,869,375**	**(61,014,377)**	**21.66%**
Expenditures:					
City Council & Strategic Goals	655,041	655,041	197,404	457,637	30.14%
City Clerk	383,505	383,505	227,482	156,023	59.32%
City Manager	1,250,397	1,250,397	344,295	906,102	27.53%
Municipal Court	1,174,653	1,174,653	337,282	837,371	28.71%
Law	623,488	623,488	271,093	352,395	43.48%
Finance	5,184,332	5,184,332	1,294,912	3,889,420	24.98%
Community Development	5,273,700	5,273,700	2,111,790	3,161,910	40.04%
Police	33,616,498	33,619,748	9,240,812	24,378,936	27.49%
Fire	21,539,346	21,539,346	6,888,170	14,651,176	31.98%
Public Works	5,996,756	5,996,756	1,836,230	4,160,526	30.62%
Parks and Recreation	2,025,761	2,025,761	529,283	1,496,478	26.13%
Capital outlay	—	—	—	—	0.00%
Total Expenditures	77,723,477	77,726,727	23,278,753	54,447,974	29.95%
Other Financing Uses:					
Transfers Out	10,000	10,000	—	10,000	0.00%
Total Expenditures and Other Financing Uses	**77,733,477**	**77,736,727**	**23,278,753**	**54,457,974**	**29.95%**
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ 147,025	147,025	(6,409,378)	(6,556,403)	
Unassigned Fund Balance at Beginning of Year			6,580,581		
Cancellation of prior year encumbrances			5,944		
Change in other fund balance components during the year			(415,204)		
Ending Unassigned Fund Balance, 09/30/19			(238,057)		
Restricted			170,891		
Committed			8,945		
Assigned			2,630,070		
Total Fund Balance			$ 2,571,849		

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Street Improvements Sales Tax Fund
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Sales Taxes	$ 8,451,115	8,451,115	2,070,874	(6,380,241)	24.50%
Intergovernmental Revenue	—	—	—	—	0.00%
Investment Income (Loss)	6,800	6,800	12,313	5,513	181.07%
Other Revenue	—	—	30,000	30,000	0.00%
Total Revenues	**8,457,915**	**8,457,915**	**2,113,187**	**(6,344,728)**	**24.98%**
Other Financing sources:					
Issuance of debt	—	—	—	—	0.00%
Total other financing sources	—	—	—	—	0.00%
Total revenues and other financing sources	8,457,915	8,457,915	2,113,187	(6,344,728)	24.98%
Expenditures:					
General Government	—	—	—	—	
Street Maintenance	670,397	676,968	431,214	245,754	63.70%
Capital Outlay	8,377,404	12,006,748	2,324,528	9,682,220	19.36%
Debt Service	—	—	—	—	0.00%
Total Expenditures	**9,047,801**	**12,683,716**	**2,755,742**	**9,927,974**	**21.73%**
Other Financing Uses:					
Transfers In	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	**0.00%**
Total Expenditures and Other Financing Uses	**9,047,801**	**12,683,716**	**2,755,742**	**9,927,974**	**21.73%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (589,886)**	**(4,225,801)**	**(642,555)**	**3,583,246**	

Unassigned Fund Balance at Beginning of Year	(2,310,743)
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	(2,953,298)
Fund Balance Components:	
Restricted - Current Year Encumbrances	2,510,957
Restricted - Prior Year Encumbrances	2,024,038
Restricted - Debt Issuance	—
Total Fund Balance	$ 1,581,697

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Park Improvements Sales Tax Fund
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Sales Taxes	$ 4,225,579	4,225,579	1,035,439	(3,190,140)	24.50%
Charges for Services	560,455	560,455	249,766	(310,689)	44.56%
Investment Income (Loss)	7,300	7,300	861	(6,439)	11.79%
Other Revenue	2,500	2,500	955	(1,545)	38.20%
Total Revenues	**4,795,834**	**4,795,834**	**1,287,021**	**(3,508,813)**	**26.84%**
Other Financing Sources:					
Transfers In	—	—	—	—	0.00%
Proceeds from Bond Issuance/Capital Lease	—	—	—	—	0.00%
Total Other Financing Sources	—	—	—	—	0.00%
Total Revenues and Other Financing Sources	**4,795,834**	**4,795,834**	**1,287,021**	**(3,508,813)**	**26.84%**
Expenditures:					
Culture and Recreation	3,732,901	3,757,301	1,382,147	2,375,154	36.79%
Capital Outlay	954,900	1,140,986	164,902	976,084	14.45%
Debt Service	196,853	196,853	74,924	121,929	38.06%
Total Expenditures	**4,884,654**	**5,095,140**	**1,621,973**	**3,473,167**	**31.83%**
Other Financing Uses:					
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	**0.00%**
Total Expenditures and Other Financing Uses	**4,884,654**	**5,095,140**	**1,621,973**	**3,473,167**	**31.83%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (88,820)**	**(299,306)**	**(334,952)**	**(35,646)**	

Unassigned Fund Balance at Beginning of Year	(1,848,011)
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	(2,182,963)
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	376,386
Restricted - Prior Year Encumbrances	36,669
Total Fund Balance	$ (1,769,908)

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Storm Water Sales Tax Fund
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Sales Taxes	$ 4,225,597	4,225,597	1,035,439	(3,190,158)	24.50%
Investment income (loss)	26,300	26,300	47,435	21,135	180.36%
Other Revenue	—	—	168,686	168,686	0.00%
Total revenues	**4,251,897**	**4,251,897**	**1,251,560**	**(3,000,337)**	**29.44%**
Expenditures:					
Storm water					
Administration	398,314	398,314	110,583	287,731	27.76%
Maintenance	2,094,453	2,094,453	449,177	1,645,276	21.45%
Permit completion	320,000	320,000	170,200	149,800	53.19%
Capital outlay	1,845,000	5,748,366	265,996	5,482,370	4.63%
Total Expenditures	**4,657,767**	**8,561,133**	**995,956**	**7,565,177**	**11.63%**
Total Ependitures and Other Financing Uses	**4,657,767**	**8,561,133**	**995,956**	**7,565,177**	
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (405,870)**	**(4,309,236)**	**255,604**	**4,564,840**	

Unassigned Fund Balance at Beginning of Year	7,062,677
Cancellation of Prior Year Encumbrances	2,286
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	7,320,567
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	548,092
Restricted - Prior Year Encumbrances	924,641
Restricted - Regional Detention Construction	413,535
Restricted - Emergency Response Relief	500,000
Total Fund Balance	$ 9,706,835

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Police Public Safety Sales Tax Fund
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Sales Taxes	$ 2,245,747	2,245,747	546,825	(1,698,922)	24.35%
Investment Income (Loss)	5,100	5,100	11,079	5,979	217.24%
Other Revenue	—	—	2,812	2,812	0.00%
Total Revenues	**2,250,847**	**2,250,847**	**560,716**	**(1,690,131)**	**24.91%**
Expenditures:					
Public Safety					
Communications	563,927	563,927	416,367	147,560	73.83%
Facilities	89,380	89,380	76,762	12,618	85.88%
Equipment	1,834,326	1,834,326	707,425	1,126,901	38.57%
Debt Service	—	—	2,241	(2,241)	0.00%
Total Expenditures	**2,487,633**	**2,487,633**	**1,202,795**	**1,284,838**	**48.35%**
Other Financing Uses:					
Transfers Out/Capital Outlay	—	—	—	—	0.00%
Total Other Financing Uses	—	—	—	—	0.00%
Total Expenditures and Other Financing Uses	**2,487,633**	**2,487,633**	**1,202,795**	**1,284,838**	**48.35%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (236,786)**	**(236,786)**	**(642,079)**	**(405,293)**	

Unassigned Fund Balance at Beginning of Year	2,407,632
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	1,765,553
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	533,170
Restricted - Prior Year Encumbrances	5,663
Total Fund Balance	$ 2,304,386

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Fire Public Safety Sales Tax Fund
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Sales Taxes	$ 2,112,842	2,112,842	517,720	(1,595,122)	24.50%
Investment Income (Loss)	5,600	5,600	8,432	2,832	150.57%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**2,118,442**	**2,118,442**	**526,152**	**(1,592,290)**	**24.84%**
Expenditures:					
Public Safety	2,219,136	2,219,136	262,920	1,956,216	11.85%
Debt Service	73,236	73,236	—	73,236	0.00%
Total Expenditures	**2,292,372**	**2,292,372**	**262,920**	**2,029,452**	**11.47%**
Other Financing Uses:					
Transfers Out/Capital Outlay	—	—	—	—	0.00%
Total Other Financing Uses	—	—	—	—	0.00%
Total Expenditures and Other Financing Uses	**2,292,372**	**2,292,372**	**262,920**	**2,029,452**	**11.47%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (173,930)**	**(173,930)**	**263,232**	**437,162**	

Unassigned Fund Balance at Beginning of Year	1,279,838
Cancellation of Prior Year Encumbrances	7,500
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	1,550,570
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	93,751
Restricted - Prior Year Encumbrances	439,951
Total Fund Balance	$ 2,084,272

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Tourism Fund

For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Transient Guest Taxes	$ 1,995,578	1,995,578	554,600	(1,440,978)	27.79%
Investment Income (Loss)	3,600	3,600	7,638	4,038	212.17%
Other Revenue	69,000	69,000	16,085	(52,915)	23.31%
Total Revenues	**2,068,178**	**2,068,178**	**578,323**	**(1,489,855)**	**27.96%**
Expenditures:					
Tourism	2,271,844	2,346,844	722,636	1,624,208	30.79%
Total Expenditures	**2,271,844**	**2,346,844**	**722,636**	**1,624,208**	**30.79%**
Other Financing Uses – Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	**0.00%**
Total Expenditures and Other Uses	**2,271,844**	**2,346,844**	**722,636**	**1,624,208**	**30.79%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (203,666)**	**(278,666)**	**(144,313)**	**(3,114,063)**	
Unassigned Fund Balance at Beginning of Year			1,136,780		
Cancellation of Prior Year Encumbrances			1,875		
Change in Other Fund Balance Components During the Year			—		
Ending Unassigned Fund Balance, 09/30/19			994,342		
Other Fund Balance Components:					
Restricted - Current Year Encumbrances			201,167		
Restricted - Prior Year Encumbrances			34,579		
Restricted - Operating Reserve			376,368		
Total Fund Balance			$ 1,606,456		

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Independence Square Benefit District

For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ —	—	—	—	0.00%
Investment Income (Loss)	—	—	73	73	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	—	—	73	73	0.00%
Expenditures:					
Capital Outlay	—	—	—	—	0.00%
Total Expenditures	—	—	—	—	0.00%
Other Financing Uses – Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	**0.00%**
Total Expenditures and Other Uses	—	—	—	—	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$ —	—	73	73	
Unassigned Fund Balance at Beginning of Year			3,418		
Cancellation of Prior Year Encumbrances			—		
Change in Other Fund Balance Components During the Year			—		
Ending Unassigned Fund Balance, 09/30/19			3,491		
Other Fund Balance Components:					
Restricted - Current Year Encumbrances			—		
Restricted - Prior Year Encumbrances			—		
Total Fund Balance			$ 3,491		

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Community Development Block Grant Fund
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Federal Grant - CDBG	$ 831,763	1,541,116	36,943	(1,504,173)	2.40%
Total Revenues	**831,763**	**1,541,116**	**36,943**	**(1,504,173)**	**2.40%**
Expenditures:					
CDBG Administration	188,916	166,353	26,397	139,956	15.87%
CDBG Expenditures	663,994	658,725	122,086	536,639	18.53%
Total Expenditures	**852,910**	**825,078**	**148,483**	**676,595**	**18.00%**
Other Financing Uses:					
Transfers Out	—	716,038	—	716,038	0.00%
Total Other Financing Uses	**—**	**716,038**	**—**	**716,038**	**0.00%**
Total Expenditures and Other Uses	**852,910**	**1,541,116**	**148,483**	**1,392,633**	**9.63%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (21,147)**	**—**	**(111,540)**	**(111,540)**	

Unassigned Fund Balance at Beginning of Year	(57,993)
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	(169,533)
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	111,540
Restricted - Prior Year Encumbrances	57,281
Total Fund Balance	$ (712)

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Rental Rehabilitation
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
HOME Program Grant	$ 473,318	1,105,932	9,037	(1,096,895)	0.82%
Total Revenues	**473,318**	**1,105,932**	**9,037**	**(1,096,895)**	**0.82%**
Expenditures:					
HOME Administration	67,812	111,567	3,634	107,933	3.26%
Multi Family Housing	385,456	923,307	—	923,307	0.00%
Community Housing Development	77,091	71,058	—	71,058	0.00%
Total Expenditures	**530,359**	**1,105,932**	**3,634**	**1,102,298**	**0.33%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (57,041)**	**—**	**5,403**	**5,403**	

Unassigned Fund Balance at Beginning of Year	(292,158)
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	(286,755)
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	286,762
Total Fund Balance	$ 7

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
License Surcharge
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Licenses and Permits	$ —	—	(4,323)	(4,323)	0.00%
Investment Income (Loss)	3,400	3,400	6,445	3,045	189.56%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**3,400**	**3,400**	**2,122**	**(1,278)**	**0.00%**
Expenditures:					
General Government	—	—	—	—	0.00%
Total expenditures	**—**	**—**	**—**	**—**	**0.00%**
Other Financing Uses:					
Transfers Out/Capital Outlay	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	**0.00%**
Total Expenditures and Other Financing Uses	**—**	**—**	**—**	**—**	**0.00%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ 3,400**	**3,400**	**2,122**	**(1,278)**	

Unassigned Fund Balance at Beginning of Year	1,234,159
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	1,236,281
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Total Fund Balance	$ 1,236,281

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Grants
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Intergovernmental	$ 510,908	1,085,789	296,203	(789,586)	27.28%
Charges for Services	—	8,079	35,965	27,886	445.17%
Other Revenue	—	17,416	320	(17,096)	1.84%
Total Revenues	**510,908**	**1,111,284**	**332,488**	**(778,796)**	**29.92%**
Expenditures:					
Public Safety	510,908	1,077,762	263,970	813,792	24.49%
General Government	—	15,521	9,240	6,281	59.53%
Culture and Recreation	—	142,935	30,940	111,995	21.65%
Community Development	—	63,951	342,805	(278,854)	536.04%
Total Expenditures	**510,908**	**1,300,169**	**646,955**	**653,214**	**49.76%**
Other Financing Uses:					
Transfers Out/Capital Outlay	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	**0.00%**
Total Expenditures and Other Financing Uses	**510,908**	**1,300,169**	**646,955**	**653,214**	**49.76%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**(188,885)**	**(314,467)**	**(125,582)**	

Unassigned Fund Balance at Beginning of Year	(255,957)
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	(570,424)
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	251,220
Restricted - Prior Year Encumbrances	255,957
Total Fund Balance	$ (63,247)

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Power and Light
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Operating Revenues:					
Charges for Services	$ 129,032,756	129,032,756	38,723,377	(90,309,379)	30.01%
Miscellaneous	6,880,289	6,880,289	1,550,563	(5,329,726)	22.54%
Total Operating Revenues	135,913,045	135,913,045	40,273,940	(95,639,105)	29.63%
Operating Expenses:					
Personal Services	31,688,028	31,588,018	8,505,028	23,082,990	26.92%
Other Services	22,355,604	23,626,129	7,655,125	15,971,004	32.40%
Supplies	60,432,176	60,292,661	14,077,341	46,215,320	23.35%
Capital Outlay	4,143,900	14,552,637	2,254,590	12,298,047	15.49%
Debt Service	11,507,351	11,507,351	2,913,183	8,594,168	25.32%
Other Expenses	275,000	—	—	—	0.00%
Total Operating Expenses	130,402,059	141,566,796	35,405,267	106,161,529	25.01%
Nonoperating Revenues (Expenses):					
Investment Income	211,000	211,000	365,402	154,402	173.18%
Miscellaneous Revenue (Expense)	2,714,336	2,714,336	695,242	(2,019,094)	25.61%
Total Nonoperating Revenue (Expenses)	2,925,336	2,925,336	1,060,644	(1,864,692)	36.26%
Income (Loss) Before Transfers	8,436,322	(2,728,415)	5,929,317	(203,665,326)	-217.32%
Capital Contributions	—	—	—	—	0.00%
Transfers Out – Utility Payments In Lieu of Taxes	(13,550,000)	(13,550,000)	(3,992,029)	(9,557,971)	29.46%
Transfers In	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Transfers	(13,550,000)	(13,550,000)	(3,992,029)	(9,557,971)	29.46%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ (5,113,678)	(16,278,415)	1,937,288	18,215,703	

Beginning Available Resources	78,743,426
Cancellation of Prior Year Encumbrances	113,680
Ending Available Resources	80,794,394
Current Debt Service Due	5,064,525
Capital Improvement Reserve	16,426,434
Operating Reserve (90 Days)	34,767,064
Capital Projects in Process - Non Bond	15,862,042
Prior Year Open Encumbrances - Non Cap	1,205,777
Reserved Resources	73,325,842
Total Non-Restricted Resources Available	$ 7,468,552

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Water
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual
	Original	Amended			
Operating Revenues:					
Charges for Services	$ 32,441,000	32,441,000	8,966,337	(23,474,663)	27.64%
Miscellaneous	324,000	324,000	83,695	(240,305)	25.83%
Total Operating Revenues	32,765,000	32,765,000	9,050,032	(23,714,968)	27.62%
Operating expenses:					
Personal Services	8,301,176	8,301,176	2,184,714	6,116,462	26.32%
Other Services	10,669,483	10,669,483	2,144,698	8,524,785	20.10%
Supplies	2,521,690	2,521,690	858,665	1,663,025	34.05%
Capital Outlay	6,109,100	15,316,148	596,237	14,719,911	3.89%
Debt Service	2,534,563	2,534,563	243,797	2,290,766	9.62%
Other Expenses	125,000	125,000	—	125,000	0.00%
Total Operating Expenses	30,261,012	39,468,060	6,028,111	33,439,949	15.27%
Nonoperating Revenues (Expenses):					
Investment Income	75,600	75,600	203,981	128,381	269.82%
Miscellaneous Revenue (Expense)	1,392,092	1,392,092	385,293	(1,006,799)	27.68%
Total Nonoperating Revenue (Expenses)	1,467,692	1,467,692	589,274	(878,418)	40.15%
Income (Loss) Before Transfers	3,971,680	(5,235,368)	3,611,195	(58,033,335)	-68.98%
Transfers Out – Utility Payments In Lieu of Taxes	(3,371,200)	(3,371,200)	(850,993)	(2,520,207)	25.24%
Transfers In	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Transfers	(3,371,200)	(3,371,200)	(850,993)	(2,520,207)	25.24%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ 600,480	(8,606,568)	2,760,202	11,366,770	

Beginning Available Resources	26,166,541
Cancellation of Prior Year Encumbrances	659
Ending Available Resources	28,927,402
Current Debt Service Due	154,656
Operating Reserve (90 Days)	6,984,666
Capital Projects in Process - Non Bond	15,023,847
Prior Year Open Encumbrances - Non Cap	480,514
Reserved Resources	22,643,683
Total Non-Restricted Resources Available	$ 6,283,719

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Water Pollution Control
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Operating revenues:					
Charges for Services	$ 33,393,893	33,393,893	8,701,376	(24,692,517)	26.06%
Miscellaneous	200,000	200,000	53,970	(146,030)	26.99%
Total operating revenues	33,593,893	33,593,893	8,755,346	(24,838,547)	26.06%
Operating expenses:					
Personal Services	6,386,924	6,386,924	1,625,441	4,761,483	25.45%
Other Services	12,726,829	12,726,829	2,971,873	9,754,956	23.35%
Supplies	690,470	695,470	230,162	465,308	33.09%
Capital Outlay	4,570,750	14,029,546	551,348	13,478,198	3.93%
Debt Service	6,290,257	6,290,257	1,046,727	5,243,530	16.64%
Other Expenses	30,000	30,000	—	30,000	0.00%
Total Operating Expenses	30,695,230	40,159,026	6,425,551	33,733,475	16.00%
Nonoperating Revenues (Expenses):					
Investment Income	55,000	55,000	188,550	133,550	342.82%
Miscellaneous Revenue (Expense)	—	—	19,029	19,029	0.00%
Total Nonoperating Revenue (Expenses)	55,000	55,000	207,579	152,579	377.42%
Income (Loss) Before Transfers	2,953,663	(6,510,133)	2,537,374	(58,419,443)	-38.98%
Transfers Out – Utility Payments In Lieu of Taxes	(3,292,800)	(3,292,800)	(853,445)	(2,439,355)	25.92%
Transfers In	10,000	10,000	—	10,000	0.00%
Transfers Out	—	—	—	—	0.00%
Total Transfers	(3,282,800)	(3,282,800)	(853,445)	(2,429,355)	26.00%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ (329,137)	(9,792,933)	1,683,929	11,476,862	

Beginning Available Resources	19,139,652
Cancellation of Prior Year Encumbrances	58,189
Ending Available Resources	20,881,770
Current Debt Service Due	570,640
Operating Reserve (90 Days)	7,377,720
Capital Projects in Process - Non Bond	10,920,367
Prior Year Open Encumbrances - Non Cap	260,369
Reserved Resources	19,129,096
Total Non-Restricted Resources Available	$ 1,752,674

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Events Center Debt Service
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Operating revenues:					
Charges for Services	$ —	—	—	—	0.00%
Miscellaneous	—	—	—	—	0.00%
Total operating revenues	—	—	—	—	0.00%
Operating Expenses:					
Personal Services	—	—	—	—	0.00%
Other Services	150,000	150,000	—	150,000	0.00%
Supplies	—	—	—	—	0.00%
Capital Outlay	1,499,000	2,014,751	414,151	1,600,600	20.56%
Debt Service	5,078,620	5,078,620	935,906	4,142,714	18.43%
Other Expenses	—	—	—	—	0.00%
Total Operating Expenses	6,727,620	7,243,371	1,350,057	5,893,314	18.64%
Nonoperating Revenues (Expenses):					
Investment Income	—	—	2,872	2,872	0.00%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%
Sales Tax	—	—	—	—	0.00%
Total Nonoperating Revenue (Expenses)	—	—	2,872	2,872	0.00%
Income (Loss) Before Transfers	(6,727,620)	(7,243,371)	(1,347,185)	(5,890,442)	18.60%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%
Transfers In	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Transfers	—	—	—	—	0.00%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ (6,727,620)	(7,243,371)	(1,347,185)	5,896,186	
Unassigned Fund Balance at Beginning of Year			(24,804,185)		
Cancellation of Prior Year Encumbrances			—		
Change in Other Fund Balance Components During the Year			(2,533,172)		
Ending Unassigned Fund Balance, 09/30/19			(28,684,542)		
Restricted:					
Bond Reserve Project Accounts			6,847,125		
Total restricted			6,847,125		
Committed:					
Capital Projects In Process			2,173,685		
Total Committed			2,173,685		
Assigned:					
Prior Year Open Encumbrances - Excluding Capital Projects			—		
Current Year Open Encumbrances - Excluding Capital Projects			—		
Total Assigned			—		
Total Fund Balance			$ (19,663,732)		

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Central Garage

For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Operating revenues:					
Charges for Services	$ 2,130,143	2,130,143	636,477	(1,493,666)	29.88%
Miscellaneous	—	—	1,035	1,035	0.00%
Total Operating Revenues	**2,130,143**	**2,130,143**	**637,512**	**(1,492,631)**	**29.93%**
Operating Expenses:					
Personal Services	753,883	753,883	176,389	577,494	23.40%
Other Services	610,328	610,328	338,656	271,672	55.49%
Supplies	770,819	770,819	276,004	494,815	35.81%
Capital Outlay	26,000	26,000	19,912	6,088	76.58%
Other Expenses	—	—	—	—	0.00%
Total Operating Expenses	**2,161,030**	**2,161,030**	**810,961**	**1,350,069**	**37.53%**
Nonoperating Revenues (Expenses):					
Investment Income	—	—	2,348	2,348	0.00%
Miscellaneous Revenue (Expense)	—	—	111	111	0.00%
Total Nonoperating Revenue (Expenses)	**—**	**—**	**2,459**	**2,459**	**0.00%**
Income (Loss) Before Transfers	**(30,887)**	**(30,887)**	**(170,990)**	**(2,840,241)**	**0.00%**
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%
Transfers In	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Transfers	—	—	—	—	0.00%
Change In Net Position (Budget Basis)	$ **(30,887)**	**(30,887)**	**(170,990)**	**(140,103)**	
Unassigned Fund Balance at Beginning of Year			(1,237,943)		
Cancellation of Prior Year Encumbrances			10,300		
Change in Other Fund Balance Components During the Year			(30,884)		
Ending Unassigned Fund Balance GAAP Basis, 09/30/19			(1,429,517)		
Other Net Position Components:					
Assigned - Current Year Encumbrances			256,731		
Assigned - Prior Year Encumbrances			1,042		
Total Fund Balance			$ (1,171,744)		

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Staywell Health Care

For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Operating revenues:					
Charges for Services	$ 20,291,355	20,291,355	6,521,906	(13,769,449)	32.14%
Miscellaneous	—	—	—	—	0.00%
Total Operating Revenues	**20,291,355**	**20,291,355**	**6,521,906**	**(13,769,449)**	**32.14%**
Operating Expenses:					
Personal Services	—	—	—	—	0.00%
Other Services	22,154,047	22,154,047	6,968,546	15,185,501	31.45%
Supplies	12,500	12,500	2,963	9,537	23.70%
Capital Outlay	—	—	—	—	0.00%
Other Expenses	—	—	—	—	0.00%
Total Operating Expenses	**22,166,547**	**22,166,547**	**6,971,509**	**15,195,038**	**31.45%**
Nonoperating Revenues (Expenses):					
Investment Income	—	—	37,959	37,959	0.00%
Miscellaneous Revenue (Expense)	—	—	547,996	547,996	0.00%
Total Nonoperating Revenue (Expenses)	**—**	**—**	**585,955**	**585,955**	**0.00%**
Income (Loss) Before Transfers	**(1,875,192)**	**(1,875,192)**	**136,352**	**(28,378,532)**	**0.00%**
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%
Transfers In	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Transfers	**—**	**—**	**—**	**—**	**0.00%**
Change In Net Position (Budget Basis)	$ **(1,875,192)**	**(1,875,192)**	**136,352**	**2,011,544**	
Unassigned Fund Balance at Beginning of Year			3,352,768		
Cancellation of Prior Year Encumbrances			—		
Change in Other Fund Balance Components During the Year			(4,122)		
Ending Unassigned Fund Balance GAAP Basis, 09/30/19			3,484,998		
Other Net Position Components:					
Assigned - Current Year Encumbrances			—		
Assigned - Prior Year Encumbrances			—		
Total Fund Balance			$ 3,484,998		

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Workers' Compensation

For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Operating revenues:					
Charges for Services	$ 3,130,989	3,130,989	782,747	(2,348,242)	25.00%
Miscellaneous	—	—	—	—	0.00%
Total Operating Revenues	**3,130,989**	**3,130,989**	**782,747**	**(2,348,242)**	**25.00%**
Operating Expenses:					
Personal Services	—	—	40,058	(40,058)	0.00%
Other Services	3,111,941	3,111,941	918,557	2,193,384	29.52%
Supplies	4,450	4,450	—	4,450	0.00%
Capital Outlay	1,500	1,500	—	1,500	0.00%
Other Expenses	—	—	—	—	0.00%
Total Operating Expenses	**3,117,891**	**3,117,891**	**958,615**	**2,159,276**	**30.75%**
Nonoperating Revenues (Expenses):					
Investment Income	—	—	19,101	19,101	0.00%
Miscellaneous Revenue (Expense)	—	—	691	691	0.00%
Total Nonoperating Revenue (Expenses)	**—**	**—**	**19,792**	**19,792**	**0.00%**
Income (Loss) Before Transfers	**13,098**	**13,098**	**(156,076)**	**(4,487,726)**	**-1191.60%**
Transfers In	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Transfers	**—**	**—**	**—**	**—**	**0.00%**
Change In Net Position (Budget Basis)	$ **13,098**	**13,098**	**(156,076)**	**(169,174)**	
Unassigned Fund Balance at Beginning of Year			(6,627,842)		
Cancellation of Prior Year Encumbrances			—		
Change in Other Fund Balance Components During the Year			(1,254,486)		
Ending Unassigned Fund Balance GAAP Basis, 09/30/19			(8,038,404)		
Other Net Position Components:					
Restricted - Work Comp Escrow					
Assigned - Current Year Encumbrances			131,935		
Assigned - Prior Year Encumbrances			5,205		
Total Fund Balance			$ (7,901,264)		

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Risk Management

For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Operating revenues:					
Charges for Services	$ —	—	—	—	0.00%
Miscellaneous	—	—	—	—	0.00%
Total Operating Revenues	**—**	**—**	**—**	**—**	**0.00%**
Operating Expenses:					
Personal Services	—	—	—	—	0.00%
Other Services	—	—	163,938	(163,938)	0.00%
Supplies	—	—	—	—	0.00%
Capital Outlay	—	—	—	—	0.00%
Other Expenses	—	—	—	—	0.00%
Total Operating Expenses	**—**	**—**	**163,938**	**(163,938)**	**0.00%**
Nonoperating Revenues (Expenses):					
Investment Income	—	—	—	—	0.00%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%
Total Nonoperating Revenue (Expenses)	**—**	**—**	**—**	**—**	**0.00%**
Income (Loss) Before Transfers	**—**	**—**	**(163,938)**	**163,938**	**0.00%**
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%
Transfers In	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Transfers	**—**	**—**	**—**	**—**	**0.00%**
Change In Net Position (Budget Basis)	$ **—**	**—**	**(163,938)**	**(163,938)**	
Unassigned Fund Balance at Beginning of Year			—		
Cancellation of Prior Year Encumbrances			—		
Change in Other Fund Balance Components During the Year			—		
Ending Unassigned Fund Balance GAAP Basis, 09/30/19			(163,938)		
Other Net Position Components:					
Assigned - Current Year Encumbrances			—		
Assigned - Prior Year Encumbrances			—		
Total Fund Balance			$ (163,938)		

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Enterprise Resource Planning

For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Operating revenues:					
Charges for Services	$ —	—	—	—	0.00%
Miscellaneous	—	—	—	—	0.00%
Total Operating Revenues	**—**	**—**	**—**	**—**	**0.00%**
Operating Expenses:					
Personal Services	145,229	145,229	—	145,229	0.00%
Other Services	596,172	596,172	105,776	490,396	17.74%
Supplies	—	—	—	—	0.00%
Capital Outlay	—	—	—	—	0.00%
Other Expenses	—	—	—	—	0.00%
Total Operating Expenses	**741,401**	**741,401**	**105,776**	**635,625**	**14.27%**
Nonoperating Revenues (Expenses):					
Investment Income	—	—	—	—	0.00%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%
Total Nonoperating Revenue (Expenses)	**—**	**—**	**—**	**—**	**0.00%**
Income (Loss) Before Transfers	**(741,401)**	**(741,401)**	**(105,776)**	**(635,625)**	**14.27%**
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%
Transfers In	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Transfers	**—**	**—**	**—**	**—**	**0.00%**
Change In Net Position (Budget Basis)	$ **(741,401)**	**(741,401)**	**(105,776)**	**635,625**	
Unassigned Fund Balance at Beginning of Year			512,342		
Cancellation of Prior Year Encumbrances			—		
Change in Other Fund Balance Components During the Year			—		
Ending Unassigned Fund Balance GAAP Basis, 09/30/19			406,566		
Other Net Position Components:					
Assigned - Current Year Encumbrances			105,776		
Assigned - Prior Year Encumbrances			298,812		
Total Fund Balance			$ 811,154		

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Debt Service - Neighborhood Improvement Districts
For the period ending September 30, 2019

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent
		Original	Amended	(Budget Basis)	Budget	Actual
Revenues:						
Charges for Services	$	—	—	—	—	0.00%
Investment Income (Loss)		200	—	454	454	0.00%
Other Revenue		—	—	—	—	0.00%
Total Revenues		**200**	**—**	**454**	**454**	**0.00%**
Expenditures:						
General Government		—	—	—	—	0.00%
Debt Service		10,409	10,409	1,204	9,205	11.57%
Total Expenditures		**10,409**	**10,409**	**1,204**	**9,205**	**11.57%**
Other Financing Uses:						
Transfers Out/Capital Outlay		—	—	—	—	0.00%
Total Other Financing Uses		—	—	—	—	0.00%
Total expenditures and other financing uses		**10,409**	**10,409**	**1,204**	**9,205**	**11.57%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$	**(10,209)**	**(10,409)**	**(750)**	**9,659**	

Unassigned Fund Balance at Beginning of Year		98,775
Cancellation of Prior Year Encumbrances		—
Change in Other Fund Balance Components During the Year		—
Ending Unassigned Fund Balance, 09/30/19		98,025
Other Fund Balance Components:		
Restricted - Current Year Encumbrances		—
Restricted - Prior Year Encumbrances		—
Total Fund Balance	$	98,025

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Street Improvements Capital Project Fund
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Charges for Services	$ —	—	525	525	0.00%
Investment Income	—	—	115	115	0.00%
Intergovernmental	—	—	—	—	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**—**	**—**	**640**	**640**	**0.00%**
Other Financing Sources:					
Transfers In	—	—	—	—	0.00%
Total Other Financing Sources	—	—	—	—	0.00%
Total Revenues and Other Financing Sources	**—**	**—**	**640**	**640**	**0.00%**
Expenditures:					
Public Works	—	—	—	—	0.00%
Culture and Recreation	—	—	—	—	0.00%
Capital Outlay	—	45,616	83,483	(37,867)	183.01%
Total Expenditures	**—**	**45,616**	**83,483**	**(37,867)**	**183.01%**
Other Financing Uses:					
Transfers Out/Capital Outlay	—	—	—	—	0.00%
Total Other Financing Uses	—	—	—	—	0.00%
Total Expenditures and Other Financing Uses	**—**	**45,616**	**83,483**	**(37,867)**	**183.01%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ **—**	**(45,616)**	**(82,843)**	**(37,227)**	

Unassigned Fund Balance at Beginning of Year	(109,736)
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	(192,579)
Other Fund Balance Components:	
Committed - Current Year Encumbrances	68,700
Committed - Prior Year Encumbrances	14,483
Total Fund Balance	$ (109,396)

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Revolving Public Improvements Capital Project Fund
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Charges for Services	$ —	—	—	—	0.00%
Investment Income (Loss)	—	—	108	108	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**—**	**—**	**108**	**108**	**0.00%**
Expenditures:					
Public Works	—	—	—	—	0.00%
Culture and Recreation	—	—	—	—	0.00%
Capital Outlay	—	—	—	—	0.00%
Total Expenditures	—	—	—	—	0.00%
Other Financing Uses:					
Transfers Out/Capital Outlay	—	—	—	—	0.00%
Total Other Financing Uses	—	—	—	—	0.00%
Total Expenditures and Other Financing Uses	—	—	—	—	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	—	108	108	

Unassigned Fund Balance at Beginning of Year	20,573
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	20,681
Other Fund Balance Components:	
Committed - Current Year Encumbrances	—
Committed - Prior Year Encumbrances	—
Total Fund Balance	$ 20,681

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Buildings and Other Improvements Capital Project Fund
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Charges for Services	$ —	—	—	—	0.00%
Investment Income	—	—	265	265	0.00%
Other Revenue	—	—	—	—	0.00%
Total revenues	**—**	**—**	**265**	**265**	**0.00%**
Other Financing Sources:					
Transfers In	—	—	—	—	0.00%
Total Other Financing Sources	—	—	—	—	0.00%
Total Revenues and Other Financing Sources	—	—	265	265	0.00%
Expenditures:					
Public Works	—	—	—	—	0.00%
Culture and Recreation	—	—	—	—	0.00%
Capital Outlay	—	1,239,016	—	1,239,016	0.00%
Total Expenditures	—	1,239,016	—	1,239,016	0.00%
Other Financing Uses:					
Transfers Out/Capital Outlay	—	—	—	—	0.00%
Total Other Financing Uses	—	—	—	—	0.00%
Total expenditures and other financing uses	—	1,239,016	—	1,239,016	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	(1,239,016)	265	1,239,281	

Unassigned Fund Balance at Beginning of Year	(249,890)
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 09/30/19	(249,625)
Other Fund Balance Components:	
Committed - Current Year Encumbrances	—
Committed - Prior Year Encumbrances	175,339
Total Fund Balance	$ (74,286)

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Storm Drainage Capital Project Fund
For the period ended September 30, 2019

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent
		Original	Amended	(Budget Basis)	Budget	Actual
Revenues:						
Charges for Services	$	—	—	—	—	0.00%
Investment Income		—	—	—	—	0.00%
Other Revenue		—	—	—	—	0.00%
Total revenues		**—**	**—**	**—**	**—**	**0.00%**
Expenditures:						
Public Works		—	—	—	—	0.00%
Culture and Recreation		—	—	—	—	0.00%
Capital Outlay		—	—	—	—	0.00%
Total Expenditures		**—**	**—**	**—**	**—**	**0.00%**
Other Financing Uses:						
Transfers Out/Capital Outlay		—	—	—	—	0.00%
Total Other Financing Uses		—	—	—	—	0.00%
Total expenditures and other financing uses		—	—	—	—	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$	—	—	—	—	

Unassigned Fund Balance at Beginning of Year		(16,155)
Cancellation of Prior Year Encumbrances		—
Change in Other Fund Balance Components During the Year		—
Ending Unassigned Fund Balance, 09/30/19		(16,155)
Fund Balance Components:		
Committed - Current Year Encumbrances		—
Committed - Prior Year Encumbrances		—
Total Fund Balance	$	(16,155)

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Park Improvements Capital Project Fund
For the period ended September 30, 2019

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent
		Original	Amended	(Budget Basis)	Budget	Actual
Revenues:						
Charges for Services	$	—	—	—	—	0.00%
Investment Income (Loss)		—	—	162	162	0.00%
Other Revenue		—	—	—	—	0.00%
Total revenues		**—**	**—**	**162**	**162**	**0.00%**
Expenditures:						
Public Works		—	—	—	—	0.00%
Culture and Recreation		—	—	—	—	0.00%
Capital Outlay		—	—	—	—	0.00%
Total Expenditures		**—**	**—**	**—**	**—**	**0.00%**
Other Financing Uses:						
Transfers Out/Capital Outlay		—	—	—	—	0.00%
Total Other Financing Uses		—	—	—	—	0.00%
Total expenditures and other financing uses		**—**	**—**	**—**	**—**	**0.00%**
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$	**—**	**—**	**162**	**162**	

Unassigned Fund Balance at Beginning of Year		29,925
Cancellation of Prior Year Encumbrances		—
Change in Other Fund Balance Components During the Year		—
Ending Unassigned Fund Balance, 09/30/19		30,087
Fund Balance Components:		
Committed - Current Year Encumbrances		—
Committed - Prior Year Encumbrances		—
Total Fund Balance	$	30,087

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Private Purpose Expendable Trust Fund - Vaile Mansion
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Charges for Services	$ —	16,600	7,039	(9,561)	42.40%
Investment Income	—	—	70	70	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**—**	**16,600**	**7,109**	**(9,491)**	**42.83%**
Expenditures:					
Public Works	—	—	—	—	0.00%
Culture and Recreation	18,424	18,424	3,281	15,143	17.81%
Capital Outlay	—	—	—	—	0.00%
Total Expenditures	**18,424**	**18,424**	**3,281**	**15,143**	**17.81%**
Other Financing Uses:					
Transfers Out/Capital Outlay	—	—	—	—	0.00%
Total Other Financing Uses	—	—	—	—	0.00%
Total Expenditures and Other Financing Uses	**18,424**	**18,424**	**3,281**	**15,143**	**17.81%**
Excess of revenues over (under) expenditures and Other Financing Uses, Budget Basis	**$ (18,424)**	**(1,824)**	**3,828**	**5,652**	

Unassigned Net Position at Beginning of Year	6,839
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Net Position, 09/30/19	10,667
Other Net Position Components:	
Committed - Current Year Encumbrances	—
Committed - Prior Year Encumbrances	—
Total Net Position	$ 10,667

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Independence Events Center CID
For the period ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Sales Taxes	$ —	—	1,414,723	1,414,723	0.00%
Investment Income	—	—	35,887	35,887	0.00%
Total Revenues	**—**	**—**	**1,450,610**	**1,450,610**	**0.00%**
Expenditures:					
Administrative Fee	121,737	121,737	28,295	93,442	23.24%
Insurance	1,975	1,975	—	1,975	0.00%
Legal	3,000	3,000	—	3,000	0.00%
Audit	5,300	5,300	5,000	300	94.34%
Banking	—	—	1,351	(1,351)	0.00%
Contract Services	—	—	—	—	0.00%
Capital Outlay	—	—	—	—	0.00%
Other	—	—	—	—	0.00%
Total Expenditures	**132,012**	**132,012**	**34,646**	**97,366**	**26.24%**
Other Financing Uses:					
Transfers Out - EATS	(1,049,000)	(1,049,000)	—	(1,049,000)	0.00%
Transfers Out - Debt Service (City)	(4,957,345)	(4,957,345)	—	(4,957,345)	0.00%
Total Other Financing Uses	(6,006,345)	(6,006,345)	—	(6,006,345)	0.00%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ (6,138,357)	(6,138,357)	1,415,964	(4,653,101)	

Unassigned Fund Balance at Beginning of Year	6,011,770
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	7,427,734
Other Fund Balance Components:	
Restricted - current year encumbrances	5,000
Restricted - prior year encumbrances	12,813
Total Fund Balance	$ 7,445,547

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Crackerneck Creek TDD
For the period ended September 30, 2019

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent
		Original	Amended	(Budget Basis)	Budget	Actual
Revenues:						
Sales taxes	$	—	—	68,579	68,579	0.00%
Investment income		—	—	560	560	0.00%
Total revenues		—	—	69,139	69,139	0.00%
Expenditures:						
Administrative fee		9,548	9,548	1,372	8,176	14.37%
Insurance		2,000	2,000	—	2,000	0.00%
Legal		2,000	2,000	—	2,000	0.00%
Audit		4,700	4,700	5,000	(300)	106.38%
Banking		750	750	96	654	12.80%
Contract services		—	—	—	—	0.00%
Capital outlay		—	—	—	—	0.00%
Other		—	—	—	—	0.00%
Total expenditures		18,998	18,998	6,468	12,530	34.05%
Other financing uses:						
Transfers out - EATS		(238,193)	(238,193)	(34,289)	(203,904)	14.40%
Transfers out - Debt Service (City)		(215,000)	(215,000)	—	(215,000)	0.00%
Total other financing uses		(453,193)	(453,193)	(34,289)	(418,904)	7.57%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$	(472,191)	(472,191)	28,382	(362,295)	

Unassigned Fund Balance at Beginning of Year		98,245
Cancellation of Prior Year Encumbrances		—
Change in Other Fund Balance Components During the Year		(85)
Unassigned Ending Fund Balance, 09/30/19		126,542
Other Fund Balance Components:		
Restricted - Current Year Encumbrances		5,000
Restricted - Prior Year Encumbrances		—
Restricted - City Transportation		5,335
Total Fund Balance	$	136,877

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Tax Increment Financing Summary
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 15,944,736	16,228,916	1,417,831	(14,811,085)	8.74%
Investment Income (Loss)	—	—	100,254	100,254	0.00%
Other revenue	1,208,000	1,310,958	166,667	(1,144,291)	12.71%
Total Revenues	17,152,736	17,539,874	1,684,752	(15,855,122)	9.61%
Other Financing Sources:					
Transfers In	1,139,529	1,327,471	—	(1,327,471)	0.00%
Total Other Financing Sources	1,139,529	1,327,471	—	(1,327,471)	0.00%
Total Revenues and Other Financing Sources	**18,292,265**	**18,867,345**	**1,684,752**	**(17,182,593)**	**8.93%**
Expenditures:					
Tax Increment Financing	1,789,075	1,792,897	408,500	1,384,397	22.78%
Debt Service					
Principal	9,493,916	9,906,215	146,434	9,759,781	1.48%
Interest and Fiscal Agent Fees	5,384,721	5,649,698	3,000,829	2,648,869	53.11%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**16,667,712**	**17,348,810**	**3,555,763**	**13,793,047**	**20.50%**
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	**0.00%**
Total Expenditures and Other Financing Uses	**16,667,712**	**17,348,810**	**3,555,763**	**13,793,047**	**20.50%**
Excess of Revenues Over (Under) Expenditures and other financing uses	$ 1,624,553	1,518,535	(1,871,011)	(3,389,546)	
Unassigned Fund Balance at Beginning of Year			15,485,417		
Cancellation of Prior Year Encumbrances			—		
Change in Other Fund Balance Components During the Year			(12,015)		
Unassigned Ending Fund Balance, 09/30/19			13,602,391		
Other Fund Balance Components:					
Restricted - Current Year Encumbrances			—		
Restricted - Prior Year Encumbrances			—		
Restricted - Trust Debt Service			12,432,465		
Total Fund Balance			$ 26,034,856		

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Mid-Town Truman Rd TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ —	—	—	—	0.00%
Investment Income (Loss)	—	—	7	7	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	—	—	7	7	0.00%
Expenditures:					
Tax Increment Financing	—	—	—	—	0.00%
Debt Service					
Principal	—	—	—	—	0.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	—	—	—	—	0.00%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	—	—	—	—	0.00%
Total Expenditures and Other Financing Uses	—	—	—	—	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$ —	—	7	7	

Unassigned Fund Balance at Beginning of Year	1,473
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	1,480
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 1,480

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
RSO TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ —	257,999	—	(257,999)	0.00%
Investment Income (Loss)	—	—	104	104	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	—	257,999	104	(257,895)	0.04%
Expenditures:					
Tax Increment Financing	—	3,822	—	3,822	0.00%
Debt Service					
Principal	—	50,950	19,495	31,455	38.26%
Interest and Fiscal Agent Fees	—	203,227	40,505	162,722	19.93%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	—	257,999	60,000	197,999	23.26%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	—	—	—	—	0.00%
Total Expenditures and Other Financing Uses	—	257,999	60,000	197,999	23.26%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$ —	—	(59,896)	(59,896)	

Unassigned Fund Balance at Beginning of Year	118,103
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	58,207
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 58,207

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Santa Fe TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ —	26,271	—	(26,271)	0.00%
Investment Income (Loss)	—	—	—	—	0.00%
Other Revenue	—	102,958	—	(102,958)	0.00%
Total Revenues	**—**	**129,229**	**—**	**(129,229)**	0.00%
Other Financing Sources:					
Transfers In	—	187,942	—	(187,942)	0.00%
Total Other Financing Sources	**—**	**187,942**	**—**	**(187,942)**	0.00%
Total Revenues and Other Financing Sources	**—**	**317,171**	**—**	**(317,171)**	0.00%
Expenditures:					
Tax Increment Financing	7,801	7,801	2,500	5,301	32.05%
Debt Service					
Principal	190,000	190,000	95,000	95,000	50.00%
Interest and Fiscal Agent Fees	339,938	339,938	170,681	169,257	50.21%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**537,739**	**537,739**	**268,181**	**269,558**	49.87%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**537,739**	**537,739**	**268,181**	**269,558**	49.87%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (537,739)**	**(220,568)**	**(268,181)**	**(47,613)**	

Unassigned Fund Balance at Beginning of Year	(2,701,792)
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	(12,015)
Unassigned Ending Fund Balance, 09/30/19	(2,981,988)
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	554,773
Total Fund Balance	$ (2,427,215)

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Hartman Heritage TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 1,446,920	1,446,920	110,739	(1,336,181)	7.65%
Investment Income (Loss)	—	—	—	—	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**1,446,920**	**1,446,920**	**110,739**	**(1,336,181)**	7.65%
Other Financing Sources:					
Transfers In	118,097	118,097	—	(118,097)	0.00%
Total Other Financing Sources	**118,097**	**118,097**	**—**	**(118,097)**	0.00%
Total Revenues and Other Financing Sources	**1,565,017**	**1,565,017**	**110,739**	**(1,454,278)**	7.08%
Expenditures:					
Tax Increment Financing	121,261	121,261	—	121,261	0.00%
Debt Service					
Principal	1,630,000	1,630,000	—	1,630,000	0.00%
Interest and Fiscal Agent Fees	140,068	140,068	70,034	70,034	50.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**1,891,329**	**1,891,329**	**70,034**	**1,821,295**	3.70%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**1,891,329**	**1,891,329**	**70,034**	**1,821,295**	3.70%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (326,312)**	**(326,312)**	**40,705**	**367,017**	

Unassigned Fund Balance at Beginning of Year	(2,127,683)
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	(2,086,978)
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	119
Total Fund Balance	$ (2,086,859)

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Drumm Farm TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 568,730	568,730	5,136	(563,594)	0.90%
Investment Income (Loss)	—	—	8,383	8,383	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**568,730**	**568,730**	**13,519**	**(555,211)**	2.38%
Expenditures:					
Tax Increment Financing	15,338	15,338	1,250	14,088	8.15%
Debt Service					
Principal	385,000	385,000	—	385,000	0.00%
Interest and Fiscal Agent Fees	36,150	36,150	18,075	18,075	50.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**436,488**	**436,488**	**19,325**	**417,163**	4.43%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**436,488**	**436,488**	**19,325**	**417,163**	4.43%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ 132,242**	**132,242**	**(5,806)**	**(138,048)**	

Unassigned Fund Balance at Beginning of Year	1,602,265
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	1,596,459
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	84
Total Fund Balance	$ 1,596,543

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Eastland TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 5,053,492	5,053,492	679,725	(4,373,767)	13.45%
Investment Income (Loss)	—	—	49,311	49,311	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**5,053,492**	**5,053,492**	**729,036**	**(4,324,456)**	14.43%
Other Financing Sources:					
Transfers In	664,783	664,783	—	(664,783)	0.00%
Total Other Financing Sources	**664,783**	**664,783**	**—**	**(664,783)**	0.00%
Total Revenues and Other Financing Sources	**5,718,275**	**5,718,275**	**729,036**	**(4,989,239)**	12.75%
Expenditures:					
Tax Increment Financing	457,612	457,612	1,250	456,362	0.27%
Debt Service					
Principal	2,870,000	2,870,000	—	2,870,000	0.00%
Interest and Fiscal Agent Fees	115	115	208,075	(207,960)	180934.78%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**3,327,727**	**3,327,727**	**209,325**	**3,118,402**	6.29%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**3,327,727**	**3,327,727**	**209,325**	**3,118,402**	6.29%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ 2,390,548**	**2,390,548**	**519,711**	**(1,870,837)**	

Unassigned Fund Balance at Beginning of Year	9,661,558
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	10,181,269
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	896,901
Total Fund Balance	$ 11,078,170

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
North Independence TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 57,965	57,965	4,179	(53,786)	7.21%
Investment Income (Loss)	—	—	13	13	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	57,965	57,965	4,192	(53,773)	7.23%
Expenditures:					
Tax Increment Financing	1,645	1,645	—	1,645	0.00%
Debt Service					
Principal	10,000	10,000	—	10,000	0.00%
Interest and Fiscal Agent Fees	45,530	45,530	5,500	40,030	12.08%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	57,175	57,175	5,500	51,675	9.62%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
	—	—	—	—	0.00%
Total Other Financing Uses	—	—	—	—	0.00%
Total Expenditures and Other Financing Uses	57,175	57,175	5,500	51,675	9.62%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ 790**	**790**	**(1,308)**	**(2,098)**	
Unassigned Fund Balance at Beginning of Year			9,477		
Cancellation of Prior Year Encumbrances			—		
Change in Other Fund Balance Components During the Year			—		
Unassigned Ending Fund Balance, 09/30/19			8,169		
Other Fund Balance Components:					
Restricted - Current Year Encumbrances			—		
Restricted - Prior Year Encumbrances			—		
Restricted - Trust Debt Service			—		
Total Fund Balance			$ 8,169		

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Mt Washington TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 2,179	2,179	141	(2,038)	6.47%
Investment Income (Loss)	—	—	226	226	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**2,179**	**2,179**	**367**	**(1,812)**	16.84%
Other Financing Sources:					
Transfers In	—	—	—	—	0.00%
Capital lease proceeds	—	—	—	—	0.00%
Total Other Financing Sources	**—**	**—**	**—**	**—**	0.00%
Total Revenues and Other Financing Sources	**2,179**	**2,179**	**367**	**(1,812)**	16.84%
Expenditures:					
Tax Increment Financing	63	63	—	63	0.00%
Debt Service					
Principal	—	—	—	—	0.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**63**	**63**	**—**	**63**	0.00%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**63**	**63**	**—**	**63**	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ 2,116**	**2,116**	**367**	**(1,749)**	

Unassigned Fund Balance at Beginning of Year	42,957
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	43,324
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 43,324

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Crackerneck Creek TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 1,589,201	1,589,201	190,334	(1,398,867)	11.98%
Investment Income (Loss)	—	—	6,171	6,171	0.00%
Other Revenue	1,208,000	1,208,000	166,667	(1,041,333)	13.80%
Total Revenues	**2,797,201**	**2,797,201**	**363,172**	**(2,434,029)**	12.98%
Other Financing Sources:					
Transfers In	315,000	315,000	—	(315,000)	0.00%
Total Other Financing Sources	**315,000**	**315,000**	**—**	**(315,000)**	0.00%
Total Revenues and Other Financing Sources	**3,112,201**	**3,112,201**	**363,172**	**(2,749,029)**	11.67%
Expenditures:					
Tax Increment Financing	48,817	48,817	2,250	46,567	4.61%
Debt Service					
Principal	—	—	—	—	0.00%
Interest and Fiscal Agent Fees	3,779,920	3,779,920	1,889,959	1,889,961	50.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**3,828,737**	**3,828,737**	**1,892,209**	**1,936,528**	49.42%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**3,828,737**	**3,828,737**	**1,892,209**	**1,936,528**	49.42%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (716,536)**	**(716,536)**	**(1,529,037)**	**(812,501)**	

Unassigned Fund Balance at Beginning of Year	1,690,298
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	161,261
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	7,595,206
Total Fund Balance	$ 7,756,467

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Old Landfill TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 496,239	496,239	3,816	(492,423)	0.77%
Investment Income (Loss)	—	—	104	104	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**496,239**	**496,239**	**3,920**	**(492,319)**	0.79%
Expenditures:					
Tax Increment Financing	9,590	9,590	—	9,590	0.00%
Debt Service	486,349				
Principal	—	486,349	—	486,349	0.00%
Interest and Fiscal Agent Fees	—	—	4,000	(4,000)	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**495,939**	**495,939**	**4,000**	**491,939**	0.81%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**495,939**	**495,939**	**4,000**	**491,939**	0.81%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ 300**	**300**	**(80)**	**(380)**	

Unassigned Fund Balance at Beginning of Year	24,456
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	24,376
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 24,376

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Trinity TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 489,107	489,107	32,649	(456,458)	6.68%
Investment Income (Loss)	—	—	116	116	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**489,107**	**489,107**	**32,765**	**(456,342)**	6.70%
Other Financing Sources:					
Transfers In	32,466	32,466	—	(32,466)	0.00%
Total Other Financing Sources	**32,466**	**32,466**	**—**	**(32,466)**	0.00%
Total Revenues and Other Financing Sources	**521,573**	**521,573**	**32,765**	**(488,808)**	6.28%
Expenditures:					
Tax Increment Financing	11,267	11,267	—	11,267	0.00%
Debt Service					
Principal	510,360	510,360	—	510,360	0.00%
Interest and Fiscal Agent Fees	—	—	20,000	(20,000)	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**521,627**	**521,627**	**20,000**	**501,627**	3.83%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**521,627**	**521,627**	**20,000**	**501,627**	3.83%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (54)**	**(54)**	**12,765**	**12,819**	

Unassigned Fund Balance at Beginning of Year	49,204
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	61,969
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 61,969

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
HCA TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 3,589,345	3,589,345	7,701	(3,581,644)	0.21%
Investment Income (Loss)	—	—	7,593	7,593	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**3,589,345**	**3,589,345**	**15,294**	**(3,574,051)**	0.43%
Other Financing Sources:					
Transfers In	9,183	9,183	—	(9,183)	0.00%
Total Other Financing Sources	**9,183**	**9,183**	**—**	**(9,183)**	0.00%
Total Revenues and Other Financing Sources	**3,598,528**	**3,598,528**	**15,294**	**(3,583,234)**	0.43%
Expenditures:					
Tax Increment Financing	550,170	550,170	401,250	148,920	72.93%
Debt Service					
Principal	1,950,000	1,825,000	—	1,825,000	0.00%
Interest and Fiscal Agent Fees	1,043,000	1,104,750	521,500	583,250	47.21%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**3,543,170**	**3,479,920**	**922,750**	**2,557,170**	26.52%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**3,543,170**	**3,479,920**	**922,750**	**2,557,170**	26.52%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ 55,358**	**118,608**	**(907,456)**	**(1,026,064)**	

Unassigned Fund Balance at Beginning of Year	1,538,843
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	631,387
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	3,385,382
Total Fund Balance	$ 4,016,769

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Cinema East TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 257,861	257,861	36,141	(221,720)	14.02%
Investment Income (Loss)	—	—	123	123	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**257,861**	**257,861**	**36,264**	**(221,597)**	14.06%
Expenditures:					
Tax Increment Financing	5,139	5,139	—	5,139	0.00%
Debt Service					
Principal	252,902	252,902	—	252,902	0.00%
Interest and Fiscal Agent Fees	—	—	21,000	(21,000)	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**258,041**	**258,041**	**21,000**	**237,041**	8.14%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**258,041**	**258,041**	**21,000**	**237,041**	8.14%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (180)**	**(180)**	**15,264**	**15,444**	

Unassigned Fund Balance at Beginning of Year	52,394
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	67,658
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 67,658

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
23rd & Noland Project 1 TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 82,194	82,194	—	(82,194)	0.00%
Investment Income (Loss)	—	—	19	19	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**82,194**	**82,194**	**19**	**(82,175)**	0.02%
Expenditures:					
Tax Increment Financing	2,063	2,063	—	2,063	0.00%
Debt Service					
Principal	80,131	80,131	14,500	65,631	18.10%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**82,194**	**82,194**	**14,500**	**67,694**	17.64%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**82,194**	**82,194**	**14,500**	**67,694**	17.64%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**(14,481)**	**(14,481)**	

Unassigned Fund Balance at Beginning of Year	24,794
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	10,313
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 10,313

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
23rd & Noland Project 2 TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 11,729	11,729	—	(11,729)	0.00%
Investment Income (Loss)	—	—	3	3	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**11,729**	**11,729**	**3**	**(11,726)**	0.03%
Expenditures:					
Tax Increment Financing	246	246	—	246	0.00%
Debt Service					
Principal	11,483	11,483	—	11,483	0.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**11,729**	**11,729**	**—**	**11,729**	0.00%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**11,729**	**11,729**	**—**	**11,729**	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**3**	**3**	

Unassigned Fund Balance at Beginning of Year	1,605
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	1,608
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 1,608

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
23rd & Noland Project 3 TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 24,438	24,348	—	(24,348)	0.00%
Investment Income (Loss)	—	—	451	451	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**24,438**	**24,348**	**451**	**(23,897)**	1.85%
Expenditures:					
Tax Increment Financing	24,438	24,438	—	24,438	0.00%
Debt Service					
Principal	—	—	—	—	0.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**24,438**	**24,438**	**—**	**24,438**	0.00%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**24,438**	**24,438**	**—**	**24,438**	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**(90)**	**451**	**541**	

Unassigned Fund Balance at Beginning of Year	90,979
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	91,430
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 91,430

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
23rd & Noland Project 4 TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 462,503	462,503	80,325	(382,178)	17.37%
Investment Income (Loss)	—	—	7,306	7,306	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**462,503**	**462,503**	**87,631**	**(374,872)**	18.95%
Expenditures:					
Tax Increment Financing	462,503	462,503	—	462,503	0.00%
Debt Service					
Principal	—	—	—	—	0.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**462,503**	**462,503**	**—**	**462,503**	0.00%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**462,503**	**462,503**	**—**	**462,503**	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**87,631**	**87,631**	

Unassigned Fund Balance at Beginning of Year	1,416,583
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	1,504,214
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 1,504,214

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Independence Square TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 145,470	145,470	950	(144,520)	0.65%
Investment Income (Loss)	—	—	1,612	1,612	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**145,470**	**145,470**	**2,562**	**(142,908)**	1.76%
Expenditures:					
Tax Increment Financing	7,799	7,799	—	7,799	0.00%
Debt Service					
Principal	—	—	—	—	0.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**7,799**	**7,799**	**—**	**7,799**	0.00%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**7,799**	**7,799**	**—**	**7,799**	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ 137,671**	**137,671**	**2,562**	**(135,109)**	

Unassigned Fund Balance at Beginning of Year	338,499
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	341,061
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 341,061

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
I-70 & Little Blue Parkway Project 1 TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 1,152,029	1,152,029	231,072	(920,957)	20.06%
Investment Income (Loss)	—	—	14,312	14,312	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**1,152,029**	**1,152,029**	**245,384**	**(906,645)**	21.30%
Expenditures:					
Tax Increment Financing	23,927	23,927	—	23,927	0.00%
Debt Service					
Principal	1,128,102	1,128,102	17,439	1,110,663	1.55%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**1,152,029**	**1,152,029**	**17,439**	**1,134,590**	1.51%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**1,152,029**	**1,152,029**	**17,439**	**1,134,590**	1.51%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**227,945**	**227,945**	

Unassigned Fund Balance at Beginning of Year	2,783,653
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	3,011,598
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 3,011,598

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
I-70 & Little Blue Parkway Project 3 TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 382,156	382,156	30,201	(351,955)	7.90%
Investment Income (Loss)	—	—	4,332	4,332	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**382,156**	**382,156**	**34,533**	**(347,623)**	9.04%
Expenditures:					
Tax Increment Financing	—	—	—	—	0.00%
Debt Service					
Principal	382,156	382,156	—	382,156	0.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**382,156**	**382,156**	**—**	**382,156**	0.00%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**382,156**	**382,156**	**—**	**382,156**	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**34,533**	**34,533**	

Unassigned Fund Balance at Beginning of Year	835,941
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	870,474
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 870,474

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Marketplace Project 1 TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 97,731	97,731	—	(97,731)	0.00%
Investment Income (Loss)	—	—	52	52	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**97,731**	**97,731**	**52**	**(97,679)**	0.05%
Expenditures:					
Tax Increment Financing	3,949	3,949	—	3,949	0.00%
Debt Service					
Principal	93,782	93,782	—	93,782	0.00%
Interest and Fiscal Agent Fees	—	—	21,500	(21,500)	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**97,731**	**97,731**	**21,500**	**76,231**	22.00%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**97,731**	**97,731**	**21,500**	**76,231**	22.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**(21,448)**	**(21,448)**	

Unassigned Fund Balance at Beginning of Year	40,147
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	18,699
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 18,699

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Marketplace Project 2 TIF
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ 35,447	35,447	4,722	(30,725)	13.32%
Investment Income (Loss)	—	—	16	16	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	**35,447**	**35,447**	**4,738**	**(30,709)**	13.37%
Expenditures:					
Tax Increment Financing	35,447	35,447	—	35,447	0.00%
Debt Service					
Principal	—	—	—	—	0.00%
Interest and Fiscal Agent Fees	—	—	10,000	(10,000)	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	**35,447**	**35,447**	**10,000**	**25,447**	28.21%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%
Total Expenditures and Other Financing Uses	**35,447**	**35,447**	**10,000**	**25,447**	28.21%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**(5,262)**	**(5,262)**	

Unassigned Fund Balance at Beginning of Year	14,271
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Unassigned Ending Fund Balance, 09/30/19	9,009
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	—
Restricted - Trust Debt Service	—
Total Fund Balance	$ 9,009

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
TIF Application Fees
For the Period Ended September 30, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent
	Original	Amended	(Budget Basis)	Budget	Actual
Revenues:					
Taxes	$ —	—	—	—	0.00%
Investment Income (Loss)	—	—	—	—	0.00%
Other Revenue	—	—	—	—	0.00%
Total Revenues	—	—	—	—	0.00%
Expenditures:					
Tax Increment Financing	—	—	—	—	0.00%
Debt Service					
Principal	—	—	—	—	0.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%
Debt Issuance Costs	—	—	—	—	0.00%
Total Expenditures	—	—	—	—	0.00%
Other Financing Uses:					
Issuance of Debt	—	—	—	—	0.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%
Transfers Out	—	—	—	—	0.00%
Total Other Financing Uses	—	—	—	—	0.00%
Total Expenditures and Other Financing Uses	—	—	—	—	0.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$ —	—	—	—	
Unassigned Fund Balance at Beginning of Year			(22,608)		
Cancellation of Prior Year Encumbrances			—		
Change in Other Fund Balance Components During the Year			—		
Unassigned Ending Fund Balance, 09/30/19			(22,608)		
Other Fund Balance Components:					
Restricted - Current Year Encumbrances			—		
Restricted - Prior Year Encumbrances			—		
Restricted - Trust Debt Service			—		
Total Fund Balance			$ (22,608)		